EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

Monday August 7 1989

EUROPE

Aerodynamics of monetary union

Frustration

inflation in

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Poland's

Page 13

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Kaifu is favourite to win Tokyo leadership

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World News

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24

Toshiki Kaifu, a former education minister, seems almost certain to win the leadership election of the ruling Liberal Democratic Party to become Japan's third prime minister this year.

Communist poll setback The Hungarian opposition has scored by election triumphs scored by election fritmphs which would spell massive defeat for the ruling commu-nists if repeated in free nation-wide polls. Page 14

Major to visit Hong Kong Mr John Major, the British Foreign Secretary, intends to visit Hong Kong for talks with politicians and community . leaders, the Government confirmed yesterday.

Rockets greet Shevardnadze Eduard Shevardnadze, the Soviet foreign minister, arrived in Kabul for two days of talks with the Moscow-backed government amid heavy rebel rocket attacks.

Sri Lankan monk killed A Buddhist monk and 55 peo-ple died in Sri Lanka in two days of fighting between left wing rebels and pro-govern-ment militia.

Greenpeace A-bomb protest Greenpeace activists protesting against nuclear tests threw a mock bomb into the eastern . sector of Berlin to commerno rate the atomic bomb attack on Hiroshima.

Banks eye Mexico deal A group of Mexico's commer-cial bank lenders is trying to put together up to \$500m in standby financing to provide support in case oil prices fail. Page 19

Philippines requests \$1.7bn The Philippines will ask for new loans and debt relief to help bridge a \$1.7bn financing gap when it opens debt talks with foreign banks in New York on Tuesday.

Business Summary Jefferson Smurfit to combine US operations

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JEFFERSON SMURFIT, Irish packaging group, is combining its main US paper and paper-board operations in a highly leveraged deal which could net it about \$1m in profits. Morgan Stanley, bloe-chip Wall Street investment bank which is in a joint venture with Smurfit, will book a profit of \$140m on the deal, Page 14 EUBOPEAN Monetary Sys-tem: The strength of the Span-ish peseta in the EMS prompted a comment from the Danish Central Bank last week on tha relationship between

on tha relationship between the peseta and the weakest placed Danish krone. The Dan-ish authorities indicated there

was no need for action and "still a lot of room" before the limit of DKr6.231 per 100 pese-tas was reached. The rate last week was around DKr6.20 per 100, with the peseta over 5.50 per cent up from its EMS cen-tral rate, against an allowed limit of 6 per cent.

ЕM\$ August 4,1989

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12.31 ECU DIVERGENCE 000 5% . 5% D Krone B Franc F Franc Irish Punt Guilder D-Mark

Limit ECU Parity Day Pasition

The chart shows the two contraints on European Monetary System rates. The upper grid, based on the weakest currency in the system, defines the cross-rates from which no-currency (except the live and Spanish

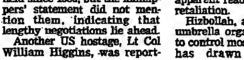
Bangladesh flood toll up

In a statement issued in Beirut, the kidnappers offered to free Mr Cicippio if Israel halted deportatione of Palestinian activists and allowed those already expelled to return.

return of Sheikh Abdul Karim Obeid, the Hizbollah leader whose capture by Israeli commandos precipitated the cur-rent crisis, and demanded the release of 150 Lebanese prisoners and 300 Palestinians prison-ers and 300 Palestinians held during the uprising in the Israeli-occupied territories. Israel has offered to exchange Sheikh Obeid and some 300 Lebanese Shia Mos-

lems in exchange for three cap-tured Israeli soldiers and all the Western hostages in Leba-

non. The Israeli Government has ruled out any deal which excludes the Israeli captives held since 1988, but the kidnappers' statement did not men-tion them, indicating that



Kidnappers offer to free hostage in exchange deal

By Hugh Carnegy in Jerusalem and Peter Riddeli in Washington

A PRO-IRANIAN group in Lebanon announced last night that it was prepared to free Mr Joseph Cicippio, the US hos-tage, if Israel released both the Shia Moslem leader It kid-napped 10 days ago and a fur-ther 450 Arab prisoners. The state of ther 450 Arab prisoners. Although Israel is certain to

Although israel is certain to reject the proposal in its pres-ent form, the offer by the Revo-lutionary Justice Organisation implies that at least some of the kidnappers are ready to negotiate an end to the hostage crisis.

They also insisted on the

to control most of the hostages, has drawn a distinction

hetween the Western "bostages" and the Israeli "prisoners Last night's statement in Beirut came after a day of conflicting signals about the pros-pects for an exchange of cap-tives. The US maintained its

military preparedness while pursuing diplomatic efforts to rescue the hostages. In Jerusalem, the Israeli cab-

profile.

inet heard reports on the hos-tage crisis from Mr Yitzhak

Contra rebels lose political support

By Tim Coone, In Teia, Honduras

A 90-day timetable for the demobilisation of the USbacked Nicaraguan Contras appears to be an early likely result of the Central Amarican presidential summit being held at the resort of Tela in Hondu-

Although few details of the discussions between the fiva presidents at the three-day

regional peace process, said on his arrival that he was "content" with the Nicaraguan "national dialogue" agreement. He expressed optimism that a "gradual" demobilisation

plan could be agreed to by the five leaders. He had said earlier in San Jose, Costa Rica, that the start

But that position does not now enjoy support even from the right-wing civilian opposi-tion in Nicaragua as a result of last Friday's agreement. In exchange for opposition support for the demobilisation

proposal, the Nicaraguan Gov-ernment has made substantial

UK stalls Japan on bid for banking licences

and lan Rodger in Tokyo

By John Lloyd in Warsaw By David Lascelles. Banking Editor, in London

IN POLAND, shopping is not a part of life. It is life - in all its rawness. opportunities, disappointments and miseries. Mainly its miseries. It is impossible to under-

state the importance of shop-ping in Poland especially since prices were generally freed from subsidy on August 1. The price rises monopolise conversations, grumblings and news-paper features. They have oot yet caused riots, hut they appear to have stirred up a

threatening apathy. The frustrations which shop-ping eogenders may be the catalyst to impel the cconomy into market relations. It is, in truth, dreadful as I discovered last week. The main self-service stores serving the acres of tower blocks are dingy, empty of meat and vodka, surrounded by queues. Peoole buy buge sunflower heads and

licences, and they are seen by the UK as a means of applying leverage on the Japanese authorities.

delicately - by discouraging Japanese banks from even seeking licences rather than formally turning down applica-tions. The Bank of England, the official licensing authority, said last week there had been no formal applications for licences recently by Japanese banks. However, it is believed that several Japanese regional banks which made soundings at the Bank were told that the

time was not right. One of them was Hyakujushi Bank which wanted to buy Japan International Bank, a Japanese-owned London con-sortium bank. Other Japanese banks which want to have full branch operations in London include Hokuriku Bank and Chiba Bank.

One bank which did recently obtain Bank of England approval was Yokohama Bank which bought Guinness Mahon, the merchant bank, in

retaliation. Hizbollah, an Iranian-funded. umbrella organisation thought

Rabin, the defence minister, and Mr Moshe Arens, the for-eign minister, at its regular Sunday meeting. Israel is deliberately not

expanding on its stance beyond its offer of a prisoner exchange, something it has accomplished on a number of occasions in the past, usually after long and secret diplomacy. Its position on the possibility

of including Palestinians - as demanded by Hizbollab - is unclear. The Shia group has already named some Palestin-ians it wants freed, notably the man who forced a bus off the Jerusalem-Tel Aviv highway last month killing 16 people.

Mr Arens, answering criticisms of the Israeli kidnapping of Sheikh Obeid, said that if the US and Israel continued on their present course of talking and acting tough to the terrorists and those who back them, of not giving into their demands, then I think we may not see many more abductions in the Middle East."

The Busb administration over the weekend continued its intensive diplomatic efforts to free the hostages, particularly through the Algerians and other countries in the region, but was publicly offering a low

President George Bush spent the weekend at Camp David in Maryland and other senior Cabinet offices were also out of Washington. Unusually there Continued on Page 14 Mediators' skill tested, Page 3

police powers of arrest and etention; • an agreement to a constitu-tional reform permitting a han-

dover of power 60 days after the elections instead of having to wait until November 1990 in the event of a Sandinista defeat at the polls. Political observers in Mana-

THE UK is stalling Japanese regional banks which want authorisation to operate branches or subsidiaries io London in an attempt to increase the pressure on Japan to opeo up its stock exchange to foreign membership. Although several UK houses have been allowed to join the Tokyo stock exchange, two major ones, Barclays de Zoete Wedd and James Capel, are still being kept out. The UK hoped to resolve this impasse

at the recent summit of world leaders in Paris, when Mrs Margaret Thatcher, the Prime Minister, met ber then opposite number, Mr Sousuke Uoo. But number, Mr Sousnike Uoo. But no progress was made. Altbough all major Japanese banks bave a presence in Lon-don, there is a lengthening list of regional Japanese banks which are keen to ohtain

cbew the seeds as they sbuffle about, looking for bargains. My guide, a university lec-turer, said she thought the relative abnodance and cheap-ness of vegetables in some parts of Warsaw bad dulled

The pressure is being applied the impact of last week's price increases: come November, it would sink in. Polisb sbopping means poor quality, narrow choice, rising prices, surly service and frac-tions queues. Polisb shopping is envy, greed, frostration, anger and misery. Consumers of Poland, unite! You bave nothing to lose but your vokes!

Speaking of which, eggs are np sbarply this week: from around Zs20 to Zs80 each, But-ter which cost Zs800 a kilo, now costs at least Zs1600. A jar of jam from the Tarczyn processing plant (the state's biggest) was aboot Zs200, now

biggest) was aboot 25200, now goes for Zs400. As for meat - can you get it at all? The prices are still oot bigb enongb for the Polish farmers, who are bringing too few of their beasts to the state slanghter-houses, preferring to sell privately. There was no meat to be had at 1.30 on Friday afternoon in the big Snpersam (self-service super-market) in the central Moko-tow district of Warsaw: but a queue of perbaps 150 meo and women bad formed, sileot and nervy, for the meat delivery dne at 4 pm. Beside them, another goeoe (which was at least moving) waited to get into the main body of the store. Supersam regulates the number of cus-**Continued on Page 14**



President Hossain Mohammad Ershad of Bangladesh visited northeastern parts of the country where more than 200 people have died and half a million people have been stranded in recent floods.

Mozambique debt troubles Mozambique says it cannot pay back its foreign debt of over \$4bn and wants more Western creditors to write off parts of it or agree to easier payment terms.

Bhutto ally arrested A senior member of Prime Min-ister Benazir Bhutto's Pakistan People's Party was arrested in the opposition-ruled Punjab, deepening the rift between ber Government and the opposi-

Commonwealth ponders SA Eight Commonwealth foreign ministers meet in Canberra to discuss intensified sanctions against the South African government amid mounting controversy over proposed cricket and rugby tours.

Nato calls for Soviet cuts Manfred Woerner, Nato Sec-retary General, called on the Soviet Union to cut military spending or face failure in its social and economic reform programme.

West Bank violence resumes An Israeli soldier was set briefly on fire when Palestinians hurled Molotov cocktails at a patrol in Nablus in the ied West Bank ending occup a period of relative calm.

Soviet sub skipper blamed A Soviet inquiry into the sinking of a nuclear submarine in April blamed the disaster on the sub's captain and "a whole series of technical imperfections in different systems of the submarine".

Kords protest in Paris Kurdish demonstrators climbed part of the Eiffel Tower in Paris to protest against Turkey's alleged misinsament of Kurds."

Court to rule on abortion A Quebec court will decide whether a Quebec woman can end her pregnancy or whether a former lover has the right to prevent her.

Boost for Lik tourism Tourism investment in England in the first six months of 1989 rose by 60 per cent over the first half of last year to reach 13.34bn and follow publication of figures showing Britain is heading for a record group. Pag

pessena) may move more than 24 per cent. The lower chart gives each currency's divergence from the "central rate" against the European Currency Unit (ECU); a basket of European curren **GRUPO TORRAS**, Spanish

industrial holding company in which Kuwait Industrial Office has a 40 per cent stake, reported 82 per cent rise in pre-tax profits to Pta8.95bn (\$75m) for first half 1989 from Pta4.91bn a year ago. Earnings per share rose 36 per cent to Pra91 from Pta67. Page 19 SUN MICROSYSTEMS, US

workstation company, will announce a manufacturing agreement with Philips of the Netherlands for semiconductors in which the Dutch company will make chips based on Sparc technology it will license from Sun. Page 19 WARD WHITE chairman

and managing director Philip Birch is likely to come under growing pressure this week to produce alternatives to a bid frem Boots, the UK's retail chemist and pharmacentical group, valuing the do-it-your-self retailer at £900m (\$1.45bn).

Page 6 NUCLEAR REACTORS: UK Govarnment faces renewed pressure from the electricity industry to take the main financial resposibility for Britain's newer nuclear plant, the troubled Advance Gascooled Reactors, ahead of pri-

vatisation next year. Page 6 CETUS, California bio-technology company, reported increased fourth-quarter losses of \$14.3m against \$9.37m a year earlier, boosting tha loss for the year anded June 30 to \$49.9m from \$22.6m in 1988. Page 19

PRIME COMPUTER, Massachusetts minicomputer group which spent most of the last year fighting a \$1.1bn bid from MAI Basic Four, a smaller computer company, suffered a fur-ther sethack when J.H. Whit-ney, the venture capital company which had agreed to

white knight leveraged buy-out to rescue Prime said it was reducing its \$21.50-a-share cash offer to \$20. Page 19 LLOYDS Bank, of the UK, says banks may have become over-exposed in lending to the

UK property sector. Page 6 PAN AM Corp. parent of struggling Pan American World Airways, reported secoud quarter net losses of \$7.7m against a loss of \$5.0m a year

earlier: Page 19 AFP, Australian-owned investment group which controls Gestetner in the UK, has won effective control of three Australian companies which are part of Chase Corporation, the troubled New Zealand

summit have yet been released. could not wait until after next the signing on Friday of an agreement in Nicaragua between the Government and February's elections in Nicaragua.

In Washington, the Bush Administration, however, has stated that it wished the Con-20 opposition parties calling for a demobilisation of the right-wing guerillas, has left the Contras without any internal tras to remain as a latent threat in their Honduran sancpolitical support for continued tuaries as a means of putting pressure on the Nicaraguan Sandinista Government to armed struggle. Dr Oscar Arias, the Costa Rican President who is one of the prime movers of the carry out free and fair elections.

a promise of a "broad and unconditional amnesty" for contra prisoners and collabora-tors, which will take effect as the demobilisation plan is implemented;

e incl

concessions.

• a suspension of further recruiting for military service until after the February elections: a weakening of a Public

Order Decree and reforms to legislation which will reduce

e Nic have been surprised at the extent of the concessions made by the Government. They also did not expect the call by the opposition for the Contras' demobilisation and an additional appeal to foreign govern-ments not to interfere with the electoral process in Nicaragua. This is a veiled reference to

US Government plans to provide covert funding to opposiuntil concessions were made.

June. However Yokohama Bank was already established in London with a licence. The UK is not optimistic that progress in obtaining more TSE seats will be quick. The tensions are part of the battle by the West for easier access to the Japanese market. Reciprocity has been used as the main weapon. In its previous phase, the UK barred the Japanese securities bouses from the UK gilt-edged market

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The compromise put \$20bn of	means
he rescue's initial cost on the	Panett
ndget this year and \$30bn out-	tee, p
ide the normal budget calcula-	tions
ions.	prior
The decision to charge \$20bu	next m
gainst this year's budget is a	gains
raditional piece of creative	deficit

accounting since for the Gramm-Re apply and requi cuts in spending. In the end, th

financially weakened savings and loans institutions, but also pressures of the presidential veto. strengthens the powers of reg-ulators and lays down stricter standards for levels of equity ning at \$20m-plu the imminence of

CONTENTS THE MONDAY INTERVIEW

By Peter Riddell, US Editor, in Washington

THE GO-AHEAD for plans to

rescne the US savings and

loans industry at a cost of \$166bn over 10 years - the biggest federal bail-out in the country's history - has been given by the House of Repre-

sentanves. The narrow vote, by 201 to 175, which came just after mid-night on Saturday morning, ended weeks of wrangling

within the Congress and between congressional leaders and the Bush Administration. The controversy has centred on how the cost of the rescue

should be financed and in par-

ticular whether the Gramm-Rudman law for reducing the

bndget deficit should be

The legislation, which now

awaits signature by President George Bush, not only provides

for the closure or rescue of

hundreds of insolvent and

sentatives.

waived.

	Marlano Rubio Jimi- nez, governor of the Bank of Spain, ia a serious man. He rep- resents a triumph for consistency in a coun- try where many insti- tutions have been buckled beyond re- cognition in the last 20 years. Page 30	Tibet: Dalai Lama's reconciliation hopes receda4 Afghanistan: Mujahideen chief puts forward plan for Kabul coup4 Management: A theory confounded - manag- ers who prove to be craftsmen9 Editorial comment: Mergars and afficiancy; Nuclear risk and reward12 US and South Africa: Confusing signals out of Washington12 Lex: BAT's cut-price conundrum14		
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s budget is a of creative it is too late adman law to	gains tax and achieving the deficit reduction target for fis cal 1990.
re offsetting	Before the recess started both houses of Congress
threat of a b, losses run- s a day and	approved legislation temporar ily increasing the ceiling on federal borrowings to prevent a default by the US Government
the Congres-	later this month.
igypt: Strikers	bear the brunt of singlaminded
Thet: Dalai	Lama's reconciliation hopes

sional August recess prevailed in the institutions and for permissible investments. and the compromise was reluc-The rescue is necessary to tantly approved. Roughly three-quarters of fulfil past federal pledges of the \$166bn will be borne by taxpayers. However, many insuring deposits. The money will be used to pay off depositors in insolvent institutions. members of the Congress The approval came after a revolt by several leading Demreckon that the eventual cost may be much higher and that

ocrats against a compromise plan drawn up last Thursday this will be unpopular with their constituents. eventual compromise

ated key House commit-airmen like Mr Dan Rosowski of the ways and is committee and Mr Leon ta of the budget commitvolucing strained rela-with the Administration to critical negotiations onth over onte in canifal

ton parties. **Congress clears \$166bn rescue** of savings and loans industry

OVERSEAS NEWS

Progress seen on debt problem

Stephen Fidler interviews Citibank's chief debt negotiator

MR William Rhodes, the chief debt negotiator for Citibank. played a central role in the negotiation late last month of a negotiation late last month of a landmark debt agreement for Mexico, the first to put into effect the debt initiative launched in Marcb by the US Treasury Secretary, Mr Nicho-las Brady. Ac co-chalrman of the 15-back addreave computed of

hank advisory committee of leading Mexican bank creditors (along with Mr Angel Gurria of Mexico) and chairman of bank committees from other impor-tant debtor countries, including Brazil and Argentina, be has played a significant role in almost every important deht agreement since the deht crisis

agreement since the dent crists hroke in 1982. In an interview, he responded to questions from the Financial Times about the Mexican package, agreed in principle in Washington on the weekend of July 23. The agreement, which covers the entire \$52.7bn of medium and how town dokt to barks

and long-term debt to banks, will allow banks to help Mexico by taking one or more of three financing options: (1) swapping their old loans for 30-year bonds carrying market interest rates hut a face value equal to 65 per cent of the old loans; (ii) swapping old loans for bonds with a below-market 6% per cent interest rate hut with the same face value; (iii) making new loans equivalent to 25 per cent of their exposure over four years. The bonds under the first two options are "enhanced" by \$7hn in resources, including funde from the World Bank and International Monetary Fund.

Q: Why is it said that the Mexico against one of the major causes of the debt crisis, namely the extraordinary rise new debt reduction deal for Mexico depends on banks Mexico depends on panks extending "new money"? How many banks need to take the new loans option and are you concerned that the necessary loans may not be forthcoming? The reading we are getting "this the advisory committee of Libor interest rates in the early 1990s to more than 20 per cent. In effect, these bonds give Mexico a 30-year interest ehield.

Q: Some fairly important Q: Some fairly important details of the agreement need to be worked out. Can yon explain the main points still to be resolved? Now that an agreement in principle has been reached, is there a risk that the nrgency may have gone from the talks? Among the key issues are the specifics on up-fronting the enhancements — making the funds available to Mexico early in the agreement for maximum within the advisory committee, based on conversations with creditor banks around the world, is that as of now 45 to 55 per cent of the ontstandings are leaning toward debt-service reduction, 25 to 30 per cent toward debt-principal reduc-tion and perhaps 20 to 25 per cent toward new money. How-

ever, banks will continne to evaluate the options as the details are worked out, and some may change their thinkin the agreement for maximum effect. We are working on this ing. Those of us working on the package believe that if 25 per cent goes to new money, Mexico will be able to fund its with the Mexican government, the IMF, the World Bank and the Japanese Ex-Im Bank. Other important issues are other important issues are reaching agreement on waivers and currency options. As for timing, we would hope to have a term sheet agreed over the next several weeks, to have the complete package sent to banks worldwide hy end-Au-must and to have readshow economic programme, includ-ing its investment commit-ments and its ehare of debt eohancements. The distribution among the three hasic options is key, and I think it gust, and to have roadshow presentations to the banks illustrates the point that restructuring countries need halanced packages, with a new money component where appropriate, because debt reduction alone cannot alwaye worldwide in early September. We realise that the deal is far from done, and we have lost no

Sense of urgency.
Q: Some European bankers seem resentful of the US Treasury's role in the deal. How Q: The most popular option seems likely to be the bonds with the fixed interest rate of much Intervention was there from the Treasury to get it 64 per cent. But with interest rates falling in the US, doesn't

Notwithstanding some press reports from Washington, nearly all the major issues of the agreement in principle had that mean that the benefits to I look on these bonds as long-term protection for

been settled between the Mexican negotiating team, which at times included (Finance) Minister (Pedro) Aspe, and the advi-sory committee, with help from the committee hanks' chairthe committee hanks' chair-men, prior to the weekend ses-sion in Washington. Only a few issues remained and the Fed and the US Treasury were helpful in working out several of these, particularly the ques-tion of np-fronting the enhancements, which required official input

official input. Q: It seems clear that the debt agreement will not result in a sharp drop in Mexico'a \$100hn foreign deht. What then is the significance for Mexico?

The agreement offers Mexico real debt reduction along with new money, which it needs to support its growth programme. support its growth programme. But what'e important is not necessarily the percentages. Rather it'e that this agreemeot should help Mexico reduce the cost of eervicing its deht, including its very important internal debt, and attract new investment from domestic and foreign sources. Already, as our negotiations progressed over the past few weeks, inter-nal interest rates have dropped by more than one-third and there are signs of new invest-ment inflows. It all hoils down to regaining confidence, a lack of which contributed to the debt crisis in the first place. Q: How much will the Mexi-can deht deal provide the

mould for debt agreements for other countries? How might they differ? We'll all learn eomething

from the Mexican agreement,



Mr William Rhodes.(above) the Citicorp senior vice-president in charge of debt negotiations since the start of the developing country debt crisis in 1982, is to be promoted. Mr John Reed, the bank'e chairman, said his new position "will be more senior and have more general international responsibility". He would con-tinue to devote some time to the debt issue, he said.

The assumption in the bank is that Mr Rhodes, 53, will continue to be active on the Maxican debt package and take up next year his new position - a formal title for which has not yet heen annonuced.

recently that the outlook for the debt problem was "darken-ing". What's your view? It's fair to say that some senior bankers feel that the once it is completed, but it won't be a cookle-cntter for other countries. Each country situation is different, and other countries may not need an agreement this complicated. debt situation has deteriorated Some may need only one debt-reduction vehicle. Some may over the past year. However, there are signs of important progress in a number of key countries. These include do a cash buy-back or use an auction. Some will need new Mexico, Colombia, the Philippines and Chile. The top priority now is to complete the Mexmoney, others won't. The Mexican agreement puts primary emphasis on debt reduction. but the case-by-case approach will continue.

ican agreement, which should help the country move out nf the deht crisis Q: While the Mexican picture looks brighter for now, a senior British hanker said and enter a period of sustained growth

Brazilian MPs offer emergency economic plan

By two Dawnay in Rlo De Janeiro

inflation and its electoral con-sequences has provoked the

Brazil's current 28 per cent a

month inflation as much to

Congressional obstructivism as to the enfeebled president. Parties linked to the govern-ment like the centrist Brazilian Democratic Movement (PMDB)

and the conservative Liberal Front (PFL) are currently trailing in the polls.

Way in front in the presiden-tial race is Mr Fernando Collor de Mello, a 39-year-old former state governor who has suc-cessfully distanced himself from both the Sarney regime and the mainstream partice

and the mainstream parties.

Furthermore, next year the

House of Deputies and a third of the Senate must stand for re-election. MOUNTING alarm over rising

"Congress has woken np to the fact that it is closely associ-ated with the failures of the Sarney government," Profesor David Fleischer of Brasilia Uni-

sequences has provoked the Brazilian Congress to propose an emergency economic plan to President Jose Sarney's lame duck administration. Among the 30-odd measures to be discussed this week are cost saving cutbacks specifiversity commented yesterday. As a consequence, a coali-tion of parties - excluding the left - has submitted a new cost saving cutbacks specifi-cally ruled out by Senators and Deputies when they debated Finance Minister Mailson da Nobrega'a anti-inflation pack-age last January. Behind the Congress's pan-line conversion to fiscal recti-tude lie not just fears of hyper-inflation but a growing conviction that the electorate will wreak its revenge on the country'a political establish-ment in the presidential elec-tions due on November 15. Public opinion is perceived as attributing the blame for Brazil's current 28 per cent a package to the president pro-posing dramatic spending cuts. Among the measures are:

• The selling of minority shareholdings in state compa-

 An eight month halt to all subsidies and fiscal incentives. • A crackdown on state sector privileges and perks includ-ing the sale of ministerial resi-dences and official cars.

Tougher monetary discipline and faster tax gathering.
 The closure of non-essential government agencies.

• Steps to bolster competi-tion in markets.

It was Congress who opposed several similar proposals in Mr da Nobrega's so-called Summer Plan at the beginning of the year. It refused to allow the closure of five ministries and passed the hust on a more to passed the buck on a move to dismiss up to 90,000 civil ser-vants. Politicians presenting the the package have still implicitly attempted to blame Mr da Nobrega for the coun-try's plight by proposing a new "super-ministry".

Paz Zamora takes office under cloud of doubt By Barbara Durr in La Paz

MR JAIME PAZ ZAMORA, a former exile with left-wing leanings was elected as presi-dent of Bolivia after forming an alliance with a military leader whom he had sought to overthrow over a decade

ago. The presidents of Argentina, Paraculay, Brazil, Panama, Paraguay, Peru and Uruguay were to attend an inauguration cere-mony late yesterday, but Mr Paz Zamora, 50, will take office under a cloud of doubt, with the validity of an election two menths ago questioned by the unisnccessful by parties.

Fears grow of fresh rash of Soviet coal strikes

do the joh.

Mexico will be reduced?

them details of the package

that ended last month's disrup-

tion. Documents were quickly rushed to the city on Friday

and the workers voted the fol-

MAJOR coal strikes which spread from Siberia across the country last month could flare again because managers are dawdling in carrying mut promises over pay and conditions, a Communist Party official said yesterday, Renter reports from Moscow.

In an interview published in the daily Sovietskaya Rossiya, a regional Communist Party chief said the coal ministry was clinging to old authoritarian methods and warned that tension among workers was growing. The remarks under-lined the fragile nature of the industrial peace declared in the aftermatb of last month's strike, which involved hnndreds of thousands of workers.

Meanwhile, Tass news agency said that miners in the pits of Vorkuta, high in the

OBITUARY: PAOLO BAFFI Man who became the Bank of Italy's conscience

By Alan Friedman in Milan

MR PAOLO BAFFL Governor of the Bank of Italy during the turbulent late 1970s, a longserving member of the board of the Bank for International Settlemeots, and one of the great figures of post-war Italian finance and banking, died at the weekeed in Rome following

lowing evening to return to work yesterday. Under the package, miners were granted a 35-point packwent daily to his office at the italian central bank where he age which Prime Minister Nikolai Ryzhkov said would remained bonorary Governor, died only hours before his 78th birthday.

cost the floundering economy a crippling Roubles 2 bn. How-ever, miners' leaders also made As central bank governor from 1975 to 1979, be presided over the blackest days of clear at the time that they had suspended rather than called recent Italian economic history. When he took over from Governor (now Treasury Minister) Mr Guido Carll in 1975, italy faced a currency crisis

off their action, and warned they would down tools again if officials failed to bonour pledges on pay, conditions and a bost of other local issues. On Thursday, miners at 17 **Dutch growth forecast to slow** pits in the Kuzhass region stopped work for two bours to protest against the failure of

to guide Italy as it joined the European Monetary System (EMS) and as it faced the second oil price shock. deal with arose ont of the occult and sinister forces of the a long illness. Mr Baffi, who until recently outlawed P-2 Freemasons Lodge and from such shadowy figures in the financial world as Roberto Calvi and Michele

Sindona bank.

A figure of towering bonesty and authority. Mr Baffi helped

The gravest crisis be had to

In March 1979 magistrates sent carabinieri to the Bank of Italy to bring unsubstantiated charges against Governor Baffi, and to haul off to prison Mr Mario Sarcinelli, deputy director-general at the central a Bank of Italy inspection of The charges were later Mr Roberto Calvi's Banco

ter Aldo Moro. The affair blew np after two courageous moves by the central bank: its support of Mr Giorgio Ambrosoli, court-ap-pointed liquidator of the Sindona banking empire who was himself assassinated in Milan in 1979, and the ordering - at the behest of Mr Sarcinelli - of

Ambrosiano. Yesterday, Italian newspa pers recalled pointedly that back in 1979 Mr Giulio Andreotti - who was Prime Minister then and assumed that office for a sixth time last month - confined himself to the most tepid comments on the Baili affair.

The casual stance of Mr Andreotti - who had looked favourably on a rescue for Sindona's banking empire - con-trasted sharply with the messages of support that Mr Baffi received from leading econo-mists and bankers like Paul

Volcker and David Rockefeller, Mr Baffi was born in 1911 in the Lombard town of Pavia and after taking a degree in economics became a lecturer before joining the Central

Bank in 1936. In the late 1950s he served as

knew him. Italy.

bank governor, yesterday called him the bank's "critical conscience".

financial adviser to the Bank of Italy and the BIS in Basic and was director-general of the Italian Central Bank from 1960 until his appointment as Gov-ernor in 1975. A brilliant economist, Mr Baili was a very private man who displayed an acute sense of irony and wit to those who

Speaking to this correspon-dent last year, he complained of the "still medieval power

centres at work in modern His bononr and dignity were legendary. Mr. Carlo Azeglio Clampi, the current central

Mr Paz Zamora, who leads the Social Democratic Party Movement of the Revolutionary Left (MIR), placed third in the May election with 19 per cent of the vote, was chosen as esident by the Bolivia liament early on Saturday morning after an all-night debate in which he won 97 of the 156 congressional votes.

and spiralling inflation. shown to be trumped up, probably with the collusion of the P-2; but Mr Baffi never recovered from the shock, and

resigned from the Bank. The accusations against him were, arguably, one of the most serious attacks on the author-

ity of the post-war italian state. The Financial Times compared it, at the time, to the kidnap and murder of ex-Prime Minis-

Arctic Circle, returned to work yesterday after a 24-hour stop-page prompted by managers' failure to give them written guarantees on pay and conditions.

Miners at 11 of the 13 pits in Vorkuta, also hit hy last month's strike, had voted at a meeting late on Friday to stop work again in protest at a failure hy management to give hle repression.

Tomi river, as they promised. Mr Vyacheslav Kosti-kov,a writer in the outspoken Soviet weekly Ogonyok has asserted that the Bolsheviks' decision to ban all other parties soon after the 1917 Revolution lost them popular support and set in motion Stalin's terri-

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steel and yellow metal or

at Watches of Sicilaerland

local officials to halt work on a By Laura Raun in Amsterdam reservoir scheme along the THE Netherlands' economic

growth will slow to an average of 2.5 per cent between 1990 and 1994, hampering efforts to pare the gaping budget deficit. according to the Dutch Central Plan Bureau. The semi-official forecasting

hureau predicts that expansion of the gross national product will dwindle hecause of lese buoyant world trade aod governing accord. United States growth, as well

as a lower dollar. Dutch GNP will climb four per cent this year and taper off to three per cent in 1990, the 18ct. gold. From the Roles Collection Bureau announced

With early general elections due to be held on September 6 shrink the huge budget deficit than the Christian Democratthe medium-term macro-eco-Liberal coalition which colnomic forecast takes on particlapsed in May. ular political significance.

All the major political par-ties are aiming to trim the defi-The figures, which are slightly less optimistic than cit by around two per cent of previous scenarios, will be used by the Datch political national income over the 1990-94 cahinet period. parties in their election cam-paign platforms and by the Moreover, Mr Zalm noted new coalition partners in their

that the previous coalition led hy Prime Minister Ruud Lub-bers had exhausted most of the Mr Gerrit Zalm, director of the Bureau, geve a warning less painful ways of cutting the deficit - selling off state hold-ings and shifting housing finthat the next government administration would have a more difficult time in trying to ancing off hudget.

Mafia grows in Sicily By Alan Friedman in Milan

Climate of fear over

under orders of a newly re-or-ganised Mafia clan.

THE CLIMATE of fear and confusion in Sicily since the revelation of two attempts to assassinate an anti-Mafia judge Worries were growing among anti-Mafia forces amid allegations that dozens of teleworsened yesterday after reports of suspected Mafia "moles" in the police and the murder of a policeman and his phones, including those used by Judge Giovanni Falcone, had been subject to wire-tap-ping. Reports that bugs had

The policeman, Antonino Agostino, was gunned down on been found in the offices of the top anti-Mafia judge were both confirmed and denied in the Saturday, along with his 20-year-old wife, while bathing at a beach near Palermo. The past 48 hours. Anti-Mafia offi-cials and Rome have been trying in recent weeks to identify suspected "moles". authorities are convinced that the four killers were acting

His victory came from a coalition with former military dictator, Retired General Hugo Banzer, head of the conserva-tive Nationalist Democratic Action (ADN) Party, and the country's leader from 1971 to 1978.

The MIR and the ADN will rule in a national unity govern-ment, the third in seven years of constitutional democracy. and General Banzer will head the top policy-making body, while his party will have at least half or more of the ministries.

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The general, with 23 per cent of the vote, was placed second in the May election and last week allied with Mr Paz Zamora, largely in order to pre-vent Mr Gonzalo Sanchez de Lozada, leader of the National Revolutionary Movement, which won 24 per cent nf the vote, from becoming

cans' undertakings, but they are worried that internal eco-nomic and political changes could force the country to president General Banzer, while politideep personal differences with him. Ironically, the general had jailed Mr Paz Zamora and forced him into exile in the abandon this guarantee." Caribbean and other ACP states have accepted that there is no likelihood that the

Dominican Republic's acces-sion to the Lomé Convention would open the door to a flood 1970s. After a crisis of economic confidence last week, with a run on banks and a 10 per cent plunge in the Bolivian cur-

rency's value on the black market, the new president, a for-mer Marxist, gave assurances that he will maintain a free market economy.

Mr Paz Zamora said that he would rule with "humility, courage and seremity".

FINANCIAL TIMES

Published by the Financial Times (Emrops) Lid, Feathfurt Branch, repre-sented by E. Hugo, Frankfurt/Main, and, as members of the Board of Direc-tors, F. Barlow, R.A.F. McClean, G.T.S. Damer, A.C. Miller, D.E.P. Palmer, London, Printer, Frankfurter Societaete-Druckent-Gmbil, Frankfurty Main, Responsible etitor, Skr Geoffrey Owen, Financial Times, Number One Southwark Bridge, London SEI 9HL, The Financial Times Ltd, 1989. fear that there may not be a linked increase in financial assistance from the EC. But strong opposition to the application could cost the region - such as continued protection for bananas - from countries such as Spain, which backs the Dominican Republic'e member-

FINANCIAL TIMES, USPS FINANCIAL TIMES, USPS 190640, published daily except Sundays and holdays. US subscription rates S365.00 per amund. Second-cises post-age and at New York NY and at addi-tional mailing offices. POSTMASTER, send address change to: FINANCIAL TIMES, 14 East 60th Street, New York, NY 10022. ship. Consequently, several Carib bean governments are coming to the conclusion that it may

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Dominicans lobby to join Club Caribbean

Canute James reports on stumbling blocks to membership of a trade and aid accord

HE EFFORTS of the the benefits which ACP states Dominican Republic to become a signatory to a trade and aid agreement between the European Community and severel developing countries is causing more than passing concern to the Caribbean beneficiaries of the pact. The Dominicans have intensified their efforts to be listed

among the African, Caribbean and Pacific (ACP) group which is linked to the EC through the Lome Convention. But the Carihbean states, which say tbey do not object to the expansion of the ACP, are worried that the Dominican Republic could bring added competition for markets in

Europe. "The Caribbean states are coocerned at the likely impact of Dominican membership on the existing merket for bananas, sugar and rum," explained Mr Byron Blake, director of economics of the Carihbean Economic Community (Caricom).

But representatives of the Dominican Republic argue that these fears are groundless. "The Dominican Republic is disposed towards respecting the traditional markets of the ACP states and to being a good family member of the Carib-bean part of the ACP," said Mr

Samuel Coode, chairman of the country's private sector com-mittee which is supporting the application. "I do not foresee any major difficulties." Concern about the likely impact of a new member on red through a leading finance house and subject to status. Written quotations on request.

are hoping to get under the fourth Lomé Convention is not limited to the Caribbean. But fears about the Dominicans are reflected in a comparison of its application with that of Haiti. Haiti is poor and has little productive capacity to threaten existing market access.

We have already taken a decision in favour of Haiti," said Mr Edwin Carrington, secretary general of the ACP group. "But that does not mean that we will automatically do the same for the Dominican Republic. We are concerned about sugar, among other things.

"The Dominican Republic and the EC jointly give certain guarantees about the sugar protocol, which essentially would mean that the Republic would not be seeking to accede to [it] as it is. This is the major stumbling block for the Dominican Republic as far as we are concerned."

Caribbean officials argue that although the country of 6m people is a major producer, but small exporter of bananas, there is reason for concern over whether the country would be party to the banana protocol.

They say also that as a major sugar producer, the Dominican Republic has been suffering reduced access to the US market and would find the price offered by the EC attractive. There are also fears that the republic could be a competitor on the rum market.



bride

Many Caribbean countries are concerned about the impact of the Dominican Republic on Europe's market for bananas

At the annual Caricom summit in Grenada earlier this mooth, spokesmen for several regional governments said they were willing to accept the

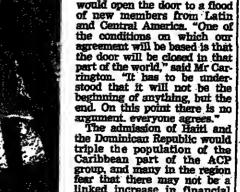
hananas.

Conde. "We do not export rum, and bananas are produced for local consumption."

The region has accepted that these guarantees are being given in good faith, said one senior trade official. "But the server is: if they are all asking our-selves is: if they are not inter-ested in any of these areas, why is there such an effort to get in? Many governments in the region accept the Dominibe more prudent in the longer term to seek protection for their for vital products such as rum, sugar and hamanas, rather than attempt to shut out the Dominican Republic.



Dominicans' guarantee not to seek to benefit at the expense of Caribbean countries in the markets for rum, sugar and "We have agreed to forego any aspirations by way of the sugar protocol," said Mr



OVERSEAS NEWS

Egypt may buy 8 **UK** submarines

By Tony Walker in Cairo

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EGYPT is in the final stages of negotiating the purchase of two Oberon class submarines from private interests in the UK as part of an overall plan to modernise its fleet, accord-ing to defence officials in Cairo.

The sale, including extensive refit, could be worth np to \$75m. Egypt is thought likely to use American defence and grants to help fund the refit.

Egyptian plans call for the purchase of up to eight Oberon submarines within the next ten submitting as these craft come on the market. The Royal Navy is gradually mothballing its fleet of Oberons and offering them for private tender.

Egypt, which has tha largest Egypt, which has the largest submarine fleet in the Arab world, is balieved to have decided to phase out some of its antiquated and noisy Soviet and Chinese supplied Whiskey and Romeo class vessels. The country's large foreign debt means that limited funds

are available for new defence equipment and Cairo is under

stood to be offering harter arrangements for the subma-rine purchases. Among the commodifies it is believed willing to trade are cotton and alu-

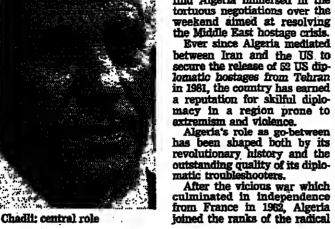
The Oberon submarines hava been a highly reliable and quiet vehicle for the Royal Navy over the past 25 years. They are being phased out to make way for the new Upholder class. Egypt's purchases of defence equipment have slowed in

recent years, partly because of the country's economic crisis. But the military clearly attaches importance to pres-erving Egypt's regional advan-tage in submarine warfare capabilities. Meanwhile, Israel is reported

many.



to be reconsidering its decision not to go ahead with the pur-chase of two diesel-powered submarines from West Ger-



Chadli: central role

per cent disapproved.

Bush wins backing from Americans for handling of affair By Peter Riddell, US Editor in Washington However, the poll, which was mainly taken before the freezing of the execution threat against Mr Joseph Cicippio, PRESIDENT George Bush has so far been given general sup-port by the US public and poli-ticians for his handling of the Lebanon hostage affair, though

indicates that 51 per cent of the sample believed that Mr Bush's there is widespread pressure for tougher action. reaction had not been tough enough. Around 35 per cent believed his conduct had been A poll conducted last Wednesday and Thursday for the Washington Post and ABC News shows that 47 per cent approved of Mr Bush's han-dling of the situation and 35 about right.

These findings tie in with the views of many Congress-men, including Democratic leaders, whose public com-

By Victor Maliet

FEW people were surprised to find Algeria immersed in the

ments have generally been supportive of the president, in supportive of the president, in part because they have been kept fally informed by him. Yesterday both Senator George Mitchell, the Demo-cratic Majority leader, and Sen-ator Robert Dole, the Republi-can Minority leader, backed Mr Bush's stand and said the US should be prepared to take mil-itary action if further Ameri-

Arab states and was accused of

sheltering and supporting ter-rorists. It was friendly with Iran, Libya and Syria, and with Palestinian hardliners.

Under President Chadli

Bendjedid for the past decade, Algeria has broadened its hori-zons by reaching out to moder-

ate Arab states, Europe and

the US - but without losing

its standing among its old rev-

olutionary allies. The breadth of Algeria's con-

tacts has been complemented by the astuteness and courage of its negotiators. One of the

most prominent is Mr el-Hadi

Khadiri, the minister wbo helped resolva last year's hijack of a Kuwaiti airliner

and contributed to release of

itary action if further Ameri-can hostages were killed. Senator Mitchell stressed that no

course of action was risk-free and hoped that, in addition to preparing himself physically to take other action."

Hostage crisis tests Algerian mediators' skill

French hostages in Lebanon.

He mediated over the hijack of

a TWA aircraft in 1985 and over US embassy hostages in

In 1982 Algeria lost some of

Mr

its finest negotiators when an

aircraft carrying Mr Mohammed Benyahia, the For-

eign Minister, was shot down between Baghdad and Tehran

on a sbuttle mission aimed at

More recently another Alge-rian, Mr Lakhdar Ibrahimi, a former ambassador to Britain, has tried repeatedly to bring

peace to Lebanon as one of the Assistant Secretaries General

In Beirut last week, it was the turn of Mr al-Khaled al-

ending the Gulf war.

Tehran four years earlier.

Iran, more emphasis would be given to the role of Syria in Lebanon. Nevertheless, there is a considerable undercurrent of frus-tration- both specifically about Senator David Boren, the

Democratic chairman of the the constraints on US intelligence in pinpointing the hos-tage-taking groups and gener-Senate Intelligence committee, said that Mr Bush had struck "exactly the right balance between using diplomatic ally over the impotence of a super-power in such a situachannels and making it clear tion. that his options are open. He's

While there has been some moved some military forces easing of tension in the past

Hasnawi, the Algerian ambas-sador to Lebanon. Among those he met as Algeria medi-

ated in the hostage dispute

Iranian-backed organisation

thought to be behind most of

the kidnappings of Westerners.

lah announced the hanging of

US hostage Lt Col William Hig-gins last week. Another group

threatened to kill Mr Joseph

Cicippio, an American accoun-tant, in retaliation for Israel's

kidnapping of Sbeikh Abdul Karim Obeid, a Hizbollab

leader in soutbern Lebanon.

The threat has now been

suspended. "I pleaded with them (Hizbol-

One group linked to Hizbol-

were leaders of Hizbollah, the

Cicippio." Mr al-Hasnawi said. "I asked them to be patient and exert self-control and not to take drastic measures."

Mr al-Hasnawi - wbo as ambassador to Knwait was involved in the talks over last year's bijacking of a Kuwaiti Boeing 747 - said Algeria had responded to a request from President George Busb last week and had sent a team of negotiators to talk to the kidhas started to unfold," he told Reuters on Friday.

Another envoy, Mr Marrack Goulding of the United Nations, who has been in Bei-rut to ascertain the fate of Col Higgins, paid tribute to the iah) to prevent the execution of efforts of Algeria.

into the region. He's obviously few days, calls for military action against hoth the hostage-taking groups and its Ira-nian sponsors have not gone away.

A number of conservative Republicans have expressed concern that the administration's response over the past week has provided no penalty to the hostage-takers from seizing further Americans even if those currently in captivity are released.



SWIFT and punitive action taken last week by the security Forces against strikers at Egypt's Soviet-built Helwan Iron and Steel works was a sign of the government's de mination to crack down hard on any hint of worker unrest, pending conclusion of delicate IMF negotiations.

Egyptian strikers

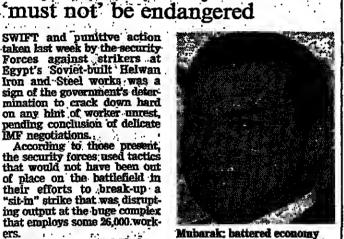
bear the brunt of

singleminded Cairo

Tony Walker on why IMF talks

According to those present, the security forces used tactics that would not have been out of place on the battlefield in their efforts to break-up a "sit-m" strike that was disrupting output at the buge complex that employs some 26,000.work-

One worker was killed by gunfire - he was reported in the official press to have died of a beart attack - and 15 others injured in the melec that fol-lowed the police intervention. Armoured vehicles and tear gas were used in the raid on the complex 30km south of Cairo. It was the worst case of industrial violence since Presi-dent Hosni-Mubarak- came to power in 1981.



pute over the distribution of bonuses. Mr el Said insisted, however that the Helwan strike was symptomatic of a widespread disquiet in the workforce over falling living standards. He predicted there would be other disturbances. inThe stauthorities " have detained: a number of workers.

Since camcorders must be compact, conventional units normally use a cylinder with a small radius for playback and recording: But Hitachi remain committed to the grand view. So they put in a big 'wheel' for a. richer; more complete picture of the real world.

Harsh tactics

Tha tactics employed were characteristic of the government's approach to any hint of civil disobedience since the appointment in 1986 of the tough Major General Zaki Badr as Interior Minister. A notable target of his attentions has been Moslem fundamentalists, thousands of whom have been arrested .

The government is particu-Inc. government is particu-larly sensitive now to any sign of civil disobedience as Egypt grapples with severe economic problems, including rising prices, incending rising shortages of soma commodities. The broad left represented by the Tugamin party is already agitating against an IMF accord which, it claims, will further depress living

standards. Mr Rifaat el Said, Secretary. General of the Tugammu, said vesterday that because of worsening economic conditions and the impact on worker's well-being they "can't do anything but strike." He said that the relatively free rein allowed to the opposition press in Egypt "gives you the right to howl, but this doesn't achieve any-

thing. The government, through the official press, has sought to portray the Helwan strike as a localised disturbance caused by communist and Moslem extremist agitators among a minority of workers. It says the immediate cause was the suspension of two worker rep-resentatives from the workermanagement board in a dis-

and are pressing charges against 82 of them. The work-ers are accused of damaging property, resisting arrest and "abstaining from work." The government claims that the strike cost tha company

ESm(\$2.3m) in property dam-age and lost production. Under Egypt's emergency law, in force since the assassi-nation of President Anwar Sadat in 1981, strikes are barred. But this has not pre-vented sporadic industrial unrest in the textile sector, Egypt's biggest employer of labour.

Electoral failure

Mr el Said said that in spite of the lack of electoral success of the broad left the Tugammin party failed to win a seat at the last People's Assem-bly election in 1987 - there was no interest in Egypt at this stage in establishing an inde-pendent trade union body to replace the present govern-ment-dominated Egyptian Fed-eration of Trades Unions.

He blamed the left's lack of electoral success on rigged bal-lots. He said the organisation was concentrating its efforts on strengthening its position in union organisations and was

achieving success. Egypt'a negotiations with the IMF are at an advanced stags. A letter of intent is expected to be signed this month, opening the way for a second Paris Club rescheduling of some \$10bn of official debt. The IMF is asking for further reductions in subsidies, and interest and exchange rate reform.

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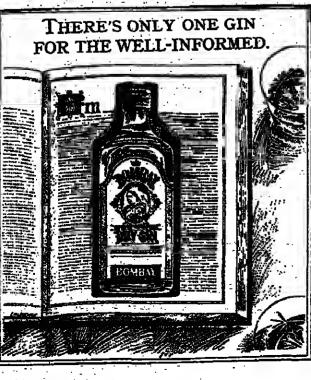


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OVERSEAS NEWS

Mujahideen chief puts forward plan for Kabul coup

By Christina Lamb in Peahawar

GULBUDDIN Hekmatyar, the most axtreme of the seven Afghan resistance leaders, has proposed collshoration with senior Afghan army officers in a plan to replace the Soviethecked regime of President Najibullah with a Revolutionary Council of commanders from around Kahul

This is being seen as a direct challenge to Hekmatyar's resistance colleagues. They have been demanding his suspen-sion from the US-hacked interim government, after a recent incident in which one of his commanders reportedly killed 30 guerrillas from

another party. Hekmatyar, Foreign Minister in the interim government, fol-lowed his remarks hy organising s rally to demonstrate his support, hringing in husloads of supporters. More than 20,000 attended the meeting, at which Hekmatyar accused the West of a conspiracy against his party, Hezbi Islami

His accusations come amig rumours that the US is considering dropping Hekmatyar,

who has heen receiving the lion's share of the weapons it eupplies to the resistance. Other resistance leaders have rejected his coup suggestion, pointing out that the senior Afghan army officers Hekma-tyar refers to as "disillusioned with Najih", are all members of a hard-line faction that would

never agree to hand over power to the Mujahideen. Hekmatyar has been under fire from other resistance par-ties since allegations that he had arranged an amhush last month in which 30 Mujahideen were slaughtered.

 Mr Eduard Shevardnadze, Soviet Foreign Minister, was greeted by a stream of resistance rockets when he arrived in Kahul yesterday for talks with leaders of the Moscowbacked government there, Reuter reports.

Mr Shevardnadze, who is likely to leave Kahul today, is delegation, so we have no doubt we will be able to do expected to hister the regime on talks hetween the US and Soviet officials last week that focused on the Afghan issue.

UN team to Dalai Lama's reconciliation hopes recede monitor Exchanges have dried up since the Tiananmen massacre, Peter Ellingsen reports Cambodia withdrawal

T HE possibility of a rec-onciliation hetween Peking and Tihet's exiled leader, the Dalai Lama. A UN team arrived in Bangkok yesterday nn its way to Cam-bodia to determine how to set np an international body to hae receded following the revival of conservative policies in China and the triumph of orthodox, hardline figures over monitor the Vietnamese troop withdrawal that is a key to e proposed solution to the Cam-bodien problem, AP reports reformers in the Chinese lead-

With a purge of liberals con-tinuing in the top ranks of the Communist Party, Peking has from Bangkok. The 15-member team is to fly to Cambodia today, and return after a week to hold telks with Thal anthorities and visit the Thai-Cambodian barler according to its leader still to respond to an offer by the Dalai Lama to send a delegatioo to Hong Kong to initiate peace negotiations.

The Dalai Lama had wanted to meet on April 19, which, inconveniently for the Chinese border, according to its leader, Lt-Gen. Martin Vadset of Norleadership, colncided with Peking students taking to the way. The team was sent hy the just-completed Paris conference on Camhodia, and will report back later this month. Vietnam, which invaded Cambodia nearly 11 years ago streets of the capital for pro-democracy demonstrations.

China failed to respond to that offer, and there have been and toppled the Khmer Rouge regime, said it will withdraw no official exchanges between the two groops since the Chlall its 26,000 troops hy late September. Lt-Gen Vadset said "ail factions and neighbouring countries had been very forthnese Government ordered the army to crush democracy pro-tests by storming Tiananmen Souare on June 3. coming in giving help to the

China this week, however, again offered to meet the Dalai Lama, hut only on its own - with no recognition

The Tibetan capital, Lhasa, like Peking, remains under martial law, and Mr Teshi Wangdi, the Dalai Lama's for-elgn affairs epokeemen, believes the Chinese military will have to withdraw before will have to withdraw before any real progress can be made on ending the 30-year stale-mata with the Dalai, whom Tibetans regard as e god-king. The prospect of further pro-independence protests, which have them places intermit

heve taken plece intermit-tently since late 1987, means there is little chance the pres-ence of the People's Liberation Army will be scaled down. According to Mr Wangdi, talks are now "deadlocked" as a result of Peking's "unhelp-

ful" attitude toward the Dalai Lama'e willingness to start talks. "Given their response to the reasonable demands of their own people, we cannot expect a positive response to our entreaties," he said.

ers after an uprising in 1959, is welcome to return, providing he renounces claims to Tibetan

Ten Tibetans have been jailed for rioting, destruction of property and "counter-revolu-tionary" activities during anti-Chinese protests, Xinhua, the state-run news agency

المادية بالمراجع المرجعهي والم

the state-ran news agency reported yesterday. The centences were for crimes, including arson, loot-ing, and "shouting revolution-ary slogans", which were allegedly committed during pro-independence protests in March, when at least 16 people were killed. The Xinhua report was pue of the few official. was nne of the few official-accounts of the fate of the hun-dreds of Tibetans believed arrested since the protests.

with e Tihetan government handling domestic policies and Peking retaining responsibility for foreign affairs.

Peking rejected the proposal and insists Tibet is "an inalien-ahle part" of China, while many Tibetans argue that their

"There is no way out for the "Intere is no way out for the few separatists to advocate independence for Tibet and go on stirring up rlots," he said. The Dalai Lama should endeavour to establish "good relations" with Peking, with-out mentioning the offer to most in Hong Kong Mr Ngamd

meet in Hong Kong, Mr Ngapoi added. Mr Ngapoi told the People's Congress meeting that the Chi-nese Communist Party was attempting to draw up new pol-icies which would "better suit (Tihet's) characteristics of

(Thet's) characteristics of national autonomy." He insisted that Peking's "liberation" of Tihet 40 years ago had unquestionably bene-fited the region. In spite of the fact that the Chinese claim that a small

Chinese claim that a small number of "splittists" aided and abetted by "certain foreign powers" have been fermenting discontent in the mountain region, rule by the Chinese is unpopular in Tibet. Peking enforced martial law after Tibetan mouks and oth-

ers staged an anti-Chinese demonstration in the Tibetan capital Lhasa in March this

The demonstration was the latest in a string of protests that have been harshly put down by Chinese troops.

The development escalated

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The Dalai Lama: China this week offered to meet him but only on its own terms

"Only the Communist party can make Tibetans masters of their land and only socialism can offer bright prospects for the region," he told the Fifth Tibetan Peoples' Congress in Lhasa

Mr Ngapoi said the only choice open to the Dalai Lama was to conduct "sincere negotiations" with Peking "in order to satisfy the religious wishes of the Tibetan people.

The anti-apartheid protesters return Ministers meet as J.F. PACIFIC WARRANT COMPANY S.A. 2, boulevard Royal L - 2953 LUXEMBOURG This time, the approach will be different, Patti Waldmeir writes Notice of an Extraordionsy General Metting of the bolders of ordinary shares of a par value of USS 2 each ("wellumy Shares") and holders of non-roting redenantic preferance shares of a par value of USS 2 each ("Preference Shares") in J.F. Pacific Warrant Company S.A. (the "Company") organisation was crusbed as e result." says an MDM spokes-

of emergency, the coun-

try's anti-apartheid opposition has grown uneccustomed to reassess its approach to pro-So when a handful of white hospitals last week accepted hlack patients for treatment following a protest organised hy anti-apartheld groups, the protest leaders could scarcely prior to the state of emergency contain their elation. Hospitals were only the beginning, apart heid would he challenged in every area of South African life, they said, promising the campaign would be "long and intense Plans for the future course of the civil disobedience cam-

paign appear to be at an early stage of preparation. But it is clear that the campaign signals the return of anti-apartheid groups to the arena of protest politics, which they bad largely vacated following the imposition of a state of emergency in June 1986. To judge from the first event staged so far, the approach to mass action will be radically different from that adopted prior to the sobering

Movement" - the amorphous these released detainees. Many

South African police fired tear gas to disperse peaceful mourners after a funeral near This led the movement to Cape Town on Saturday, Patti test, Representatives of a wide range of groups allied to the MDM agree that the strategy of Waldmeir writes. Thousands had gathered to mark the deaths of two black activists killed in a bomh blast, in defi-ance of police restrictions on "ungovernahility" pursued the funeral.

It was one of the largest such gatherings eince the imposition of a state of emergency in 1986. Later, tear gas was also used against 50 peo-ple attempting to visit South Africa's oldest imprisoned activist, Oscar Mpetha, for his 80th birthday.

released, but many of the organisations they beaded have heen banned or restricted, or otherwise weak-ened by the state of emergency. Activists speak of building mass organisations to direct the course of protest, begin-

ning at the grassroots with street committees which had had a fledgling existence in some areas before the emergency. But the MDM itself could scarcely be less tightly organised: and with a large number of people speaking in its name at any one time, con-

effective and peaceful must rest largely on the unions, which euccessfully organised a three-day strike last year to protest at changes to South Africa's lahour laws. Union leaders meet later this month to consider another general strike to coincide with general elections involving whites, Indians and coloureds on September 6.

The powerful National Union of Mineworkers has already said it is extending the defiance campaign to segregated facilities at the mines, and MDM leaders say segregated bnses, trains, and possibly schools could also be targeted. But they recognise that the degree of restraint shown so far by Pretoria cannot be counted on to continue. Last week's hospitals campaign met no registance from the authorities, despite continued threats of a tough response from Mr Adriaan Vlok, Law and Order Minister,

The desire to avoid damaging South Africa's interna-tional image no doubt played a part in the decision to exercise restraint, but as election day approaches, the ruling National Party may well wish world invitation rugby union to demonstrate its credentials XV provoked an immediate on security before a white elecstorm in Australia because sevtorate which is terrified by

row over S Africa sports tours grows By Chris Sherwell in Sydney

MOUNTING controversy over proposed cricket and rugby the controversy over plans for Ine controversy over plans for English cricket tours of South Africa during the next two northern winters. The plans, revealed last week, were greeted with shock from the English cricket establishment tours of South Africa has lent added importance to a meeting of eight Commonwealth Foreign Ministers in Canberra to discuss intensified sanctions against the Pretoria govern-

and outrage from the anti-The ministers' three-day meeting gets under way today, and comes ahead of the Comapartheid lobby. Angry demands for a response could overshadow the monwealth heads of govern-ment gathering in Kuala Lum-pur in October. Known as the Canberra meeting's more serious debate on financial and trade sanctions against South Africa. The ministers are due Committee of Foreign Ministers, the group was set up at the last summit in Vancouver to consider a specially-commis-sioned report said to urge a full embargo on trade for five in 1987, and has so fer met three times.

Yesterday hoth Mr Bob Hawke, Australia's Prime Min-They will also receive a report on South Africa's destaister, and Sir Sridath Ramphal, bilisation of its neighbours, and consider how to strengthen the existing arms Commonwealth Sec-retary-General, spoke out against the proposed tours and embargo. The financial sanctions imposed by the world's commercial banks will receive warned that they placed the Commonwealth Games, schedaled for Auckland next year, in separate endorsement through jeopardy. News of a possible tour by a the launch of a book based on: an official Australian report

documenting their success. The committee, a direct descendant of the so-called.

which involved spontaneous "mass mohilisation" often lead-ing to violence - had failed in the face of overwhelming force from the state. A more organised, focused and peaceful approach was to replace the cheos of the 1984-86 disturbances. It was to appeal to e wider constituency, both inter-nally and internationally. The first evidence of e new approach came in January, when the movement organised

hunger strikes hy hundreds of black detainees. Feced with the international consequences of international consequences of the deatbs of prisoners detained without trial or charge, Pretoria surprised the movement by releasing many detainees. Of the 30,000 people detained during the emer-gency, only a small number now remain in jail. The current civil disobedi-ence campaign is being master-

experiences of the past three Representetives of the ence campaign is being masterso-called "Mass Democratic minded largely by exactly

URING the three years of South Africa's state

The holders of Oridinary Shares and Preference Shares of the Company are hereby convened to attend an Extraordinary General Meeting of the Company to be held at the registered office of the Company of 2, boulevaid Royal, Lucembourg on 16th August, 1669 at 11,30 are, for the purpose of considering and, if thought fit, passing the following resolutions, which will be proposed as special resolutions: SUCCESS.

RESOLUTIONS

Societe Anonyme

THAT: conditionally on the passing of Resolutions to be proposed at the separate class meetings of bolders of Ordinary Stares and holders of Preference Shares convend for [oth August, 1989 and on the passing of Resolution 2 below;

[oth August, 1989 and on the passing of Resolution 2 below;
[a) United States Dollars nine million (USS 9,000,000) of the realised profit of the company for the year ended 30th June, 1988 he capitalised and credited to subscribed capital against the issue of 4,500,000 new Ordinary Shares of n par value of Ulanted States Dollars two (USS 2) each on the second business day in London and Lamembourg following the Record Date tas defined below), such new Ordinary Shares to be distributed to the holders of Ordinary Shares in registered form on the register of members of the Company at close of business on 34th August, 1989 Jori to the event any of the meensary Meetings are adjourned on the fifth business day in London and Lamembourg following the passing of the necessary resolutions at such Meetings101 [the "Record Date"] and to holders of Ordinary Shares in such manper as the boderd shall prescribe, an ench case in the ratio of mine are Ordinary Shares in cach Ordinary Share in the respect of such baset in the ratio of mine are Ordinary Shares in such Meetings 10 [the prescribe, an ench case in the ratio of mine are Ordinary Shares in cach Ordinary Share in bearer form in respect of such coupon(s) higher so preduced; and

(b) Article five of the Articles of Incorporation of the Company be and it is hereby amended by the deletion of the first paragraph of such Article and the amendment of the second paragraph of such Article to read as follows:

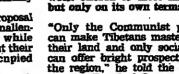
"The Company has an issued capital of United States Dollars eleves million (USS 11.000,000) consistion of five million (5,000,000) Ordinary Shares of a par value of Ualited States Dollars (USS 2) each and five bundred thousand (500,000) Non-Voting Preference Shares of a par value of United States Dollars two (USS 2) each. The 5,000,000 Ordinary Shares and the 500,000 Non-Voting Preference Shares have all been fully pad up by proment in each of United States Dollars eleven million (USS 11,000,000) together with total issue premium transferred to paid up surplus of United States Dollars forty-eight million (USS 43,000,000) is respect of the Non-Voting Preference Shares"

THAT conditional on each of the separate class meetings of holders of Ordinary Share and Preference Shares conversed for foth Angust, 1989 possing Resolution 2 to be proposed at each such Meeting, Article 7 of the Articles of Incorporation of the Company be and it is hereby anended by the deletion of the following wording appearing in the first paragraph of the said Article after the words "as prescribed in Article 5 hereof".

", provided that (as long as Non-Voting Preference Shares remain in issue) the number of Ordinary Shares that he could to the number of Non-Voting Preference

sovereignty. The Dalai previonsly euggested a Hong Kong-like arrangement for the region, what we like". The team includes officials terms Congress, this week empha-sised the central role of ideolof his government-in-exile and no suggestion that Tibet has from Norway, Iran, Malaysia, ogy in Tibet. India, Poland, and Britain. any rights to independence.

Peking's position has been that the Dalai Lama, who fled Tibet with about 100,000 followcountry has been occupied forcefully. In an indication of the leadership's rigid attitude to Tibet, Mr Ngapol Jigme, vice-chair-man of the standing committee of China's Netional Peoples'



NOTE

- The quorum for the Monting is shareholders present in person or by provy of one half of the Shares to the capital of the Company for the time being in issue. In order to be carried a special resolution aboutd be passed by a majority of not less than two times of the Shares represented at the Mentung. 1.
- In order to be caluted to vote at the meeting, holders of bearer shares most depoint their shares at least FIVE clear days in advance of the Meeting at the office of the Registrar, Banque Internationale in Luxenbourg, 2 boulevard Royal, L \cdot 2953 Luxenbourg, referred to above.
- Copies of the Circular issued by the Company to holders of Preference Shares and Ordnary Shares in connection with the above matters are available for inspection and copies may be robained by shareholders at the office of the Registrar during normal business hours oo any weekday (Saturdays and public holidays excepted).

By order of the Board of Directors, Dated 28th July, 1989 Jean-Michel Gelhay Secretary

J.F. PACIFIC WARRANT COMPANY S.A.

Societé Anonyme 2. boulevard Royal L - 2953 LUXEMBOURG

of a Separate Class Meeting of the holders of ordinary shares of a par value of USS 2 reach ("Ordinary Shares") in J.F. Pacific Warrant Company S.A. (the "Company")

The holders of Ordinary Shares ore hereby convened to attend a separate class meeting of bolders of Ordinary Shares to be held at the registered office of the Company at 2, houlevard Royal, Lastenbuurg on 16th August, 1999 at 12:00 noon or as sooo thereafter as the separate class meeting of holders of non-voting redeemtable preference shares of a par value of USS 2 such conversed on the same day and place has been concluded or been adjourned, for the purpose of considering and, if thought fit, passing the following resolutions which will proposed as special resolutions:

RESOLUTIONS

I. THAT, conditionally on the passing of Resolution 3 below:-

- 1. THAT, conditionally on the paramag of Resolution 3 before--(a) United States Doftars and million (USS 9.000.000) of the realised profix of the company for the year ended 30th June, 1988 he capitalised and credited to sobscribed capital against the issue of 4.500.000 new Ordinary Shares of a par value of United States Doftars 100 (USS 2) each on the scond besiness day to London and Laurabourg following the Record Date (as defined below), soch eew Ordinary Shares to be distributed to the holders of Ordinary Shares in registered form on the register of members of the Company at elses of buseness on 24th August, 1989 for is the event any of the necessary Meetings are adjourned on the fifth business day in London and Lastenbourg following the passing of the necessary resolutions at much Meetingstill (the "Record Date") and to holders of Ordinary Shares in such Meetingstill (the "Record Date") and to holders of Ordinary Shares is such Meetingstill (the "Record Date") and to holders of Ordinary Shares in such Meetingstill (the exponents) in respect of such bearer Ordinary Shares in such Meetingstill (the meeting of the order of the order of Ordinary Shares in each Ordinary Share in registered form so held and/or jas the case may be each Ordinary Share to beard shall prise; the such Coupons) will be order of use of produced, and of the respect of which coupons) will be produced and of the test of the definition of the case may be each Ordinary Share to beard form to respect of which coupons) will be produced, and
- (b) Article five of the Articles of incorporation of the Company be and it is hereby amended by the defetion of the first paragraph of such Article and the amendment of the second paragraph of such Article to read as follows:

"The Company has an issued capital of United States Dollars eleven million [USS 11.600.000] consisting of five million 15.600.000] Ordenary Shares of a par value of United States Dollars (USS 31 each and five hundred thousand (500.000) Non-Voting Preference Shares of a par value of United States Dollars (would USS 2) each. The 5,000,000 Ordinary Shares not the 500.000 Non-Voting Preference Shares have nt been fully upid up by payment in cash of Garete States Dollars eleven million [USS 11,000,000] together with total astee pretnams transferred to paid up by surplus of United States Dollars forty-eight million [USS 48,000.000] to respect of the Non-Voting Preference Shares"

THAT Article 7 of the Articles of incorporation of the Computy be and it is hereby amended by the deletion of the following wording appearing in the first paragraph of the said Article after the words "as presenbed in Article 26 hereof";-

rovided that (as long as Non-Voting Preference Shares remain in re-ber of Ordinary Shares shall be equal to the number of Non-Voting Pr is comprised of any such increase or reduction."

NOTE:

- The quorum for the Mozting is shatcholders present in person or by proxy of one half of the Ordinary Shares in the capital of the Compacy for the tance being in some. () order to be carried in greant resultion should be passed by a majority of not less than two thirds of the Ordinary Shares represented at the Meeting.
- in order to be entitled to vote at the messing, holders of bearer shares must deposit their shares in least FIVE clear days in advance of the Meeting of the office of the Registrar. Banque Internationale & Lucenbourg, 2 boulevard Royal. L. 2953 Registrar. Banque Internationale Registrar. particul lo above.
- Copies of the Circular issued by the Company to holders of Preference Shares and Ordinary Shares in connection with the above matters are available for inspection to and copies may be obtained by shareholders at the office of the Registrar during normal baseness hours on any weekday ISaturdays and public holdays excepted). Should them below and

By order of the Board of Directory	2-area - 747 7479, 170
Jean-Machel Gelhay	
Secretary	

body of opposition groups which is organising the curcontinue to experience severe restriction of their activities rent protest - concede that the emergency has left much of they must report to police, several times daily in some cases, and are confined to their the movement crippled and dispirited. "Our leaders were detained, and as new leaders

emerged, they were detained in turn. Two, three, four layers of leadership were removed, and

fusion over its intentions and its policies often arises. At the core of the MDM. though, are the trades unions - by far the best organised of

Endless etories over the

could turn out to he an inspired defence, Mr Feffer told

Heimsley Palace Hotel with the slogan "The only palace in the world where the Queen stands

being unpopular.

guard."

and are continued to their – by ar the best organised of of minutes warming, the state of the opposition groupings, and the least affected by emer-ins such a climate, co-ordinat-ing opposition activity is diffi-cult. Leaders may have been civil disobedience campaign is also prove vulnerable.

black protest. Indeed, Saturday's use of tear gas in the Western Cape could prove an ominous warning; the state of emergency has been used to

Eminent Persons Group, com-prises the foreign ministers of eral local players might be involved. Some, interviewed on their return from the annual Australia, Canada, Guyana, Bledisloe Cup match between the Wallahies and the All India, Nigeria, Tanzania, Zam-bia and Zimbabwe. Malaysia's Blacks in New Zealand, indiforeign minister is attending as cated their preparedness to visit South Africa. an observer. Britain is not a member.

NY brings a queen down to earth

The city is gripped by the Helmsley 'show trial', writes Janet Bush

TATTY old man wandered confused through the corridors of the Federal District Court in Manhattan with the sole hope of retribution on his mind. "Can yon tell me where the Helms-ley trial is?" he asked.

He is one of hundreds of "lit-tle people" who have filled the public seats over the last five weeks, greedily drinking in the prosecution testimony in the rial of Mrs Leona Helmsley, the real estate queen of New York, on tax evasion charges. Her 80-year-old hushand, Harry, titular head of the Soha real estate empire, was declared mentally incompetent to stand trial, leaving his wife, defiant in designer clothes hut obviously strained, to the hid-

marhle dance floor and an eous ordeal of fecing the public enclosed swimming pool et Dunnellen Hall were allegedly for whom she is reported to have had so much contempt. described on invoices as hav-

instead. For instance, a new

Harry Helmsley has long been considered New York's controlled hotels. wealthiest landowner. Among the huildings owned by his real estate partnerships are the Empire State Building and the Helmsley Building over Grand Central Station Heimsley-Spear, the Helmsleys' main

operating company, is one of New York's higgest huilding managers and real estate and insurance hrokers. Its annual lyn, has never attracted much affection but the vultures were insurance mokers. Its annual revenues are \$1.1hn. The Helmsley Hotel group owns six luxury hotels in New York, including the Helmsley Palace, the Carlton House and the Helmsley Park Lane. The separate Harley Hotel division runs 17 hudget hotels and out in force at Federal Court last week, from the vacation ing family sporting hermuda shorts and rucksacks to the quietly amused West Indian in the back row runs 17 hudget hotels and

The little people can't get enough of this show trial. They motor ints in teo states. The main charge is evading about \$1m of Federal taxes hy disguising as husiness pore over every detail of her dress and mutter abont what she looks like in the flesh. One old woman whispered to her neighbour. "Her face is so red she must drink." Her friend replied: "No. it's the facelifts." expenses some S4m worth of renovations at the Heimsleys' personal estete in Connecticut. Contractors working oo the estate were allegedly forced hy Mrs Helmsley to send their hills to Helmsley Hotels

guard." In court last week, jurors and audience alike smirked when It was revealed that Mrs Helmsley once spent \$3,400 on handbags from La Jeunesse in a single month hut ordered More cruel was the young man who giggled to his neigh-bour. "She looks like Liberace come back from the dead in

brassieres from Macy's for \$10.12 and \$14.12. She returned the \$14.12 bras, the court heard to great hilarity. Charged with evading taxes by getting the hotel husiness to pay for a cornucopia of luxuries for her \$11m mansion, the jury has been treated to ever

more titillating insights into. her expensive taste. "Leona meets buffalo bill," screamed the New York Daily News when the court heard that Mrs Helmsley had charged \$210,000 for an exquisite 15-inch jade buffalo to a business account at one of her hotels. Mr Martin Goldstein, Mrs Helmsley's former assistant, testified last week that her many mail order purchases were paid for by the hotel husiwere paid for by the hotel hist-ness. She would often browse through catalogues from high class stores such as Saks Fifth Avenue, Royal Silk and Eliza-beth Arden. "What? No Korvettes?" sneered Mr James DeVita, the businessilko presenting attem.

businesslike prosecuting attor-ney, referring to the now defunct discount store and drawing a laugh around the court room.

After five weeks of what has been highly effective prosecu-tion testimony, some of it from former employees who took key documents with them when they left Helmsley employ, the conventional wis-dom is that Mrs Helmsley has

the jury: "The prosecutors are going to get you to try and hate Mrs Helmsley hut yon don't put people in jail for already been huried. One look at the jury suggests that even Mr Feffer's consider-able skills may not be able to How are the mighty fallen. In the old days, a smiling Leona featured in advertisework a miracle. Of the 12 men and women, ments for the Madison Avenue

one is a baggage handler, one an electrician, one sports e pony tail, eight are hlack and none looks as if he or she would ever be able to afford to pay \$281 for a belt. They seem to get on ominously well, cast-ing each other knowing looks and chuckling at each detail of Mrs Heimsley's lavish lifestyle. Dated August 7, 1989

- Lower Contenter of Contents WORLD ECONOMIC INDICATORS RETAIL PRICES (1985=100) % change over · . .) July '58 - previous yeat July '89 June '89 May '89 W. Germa Beigtum italy 105.4 105.2 105.2 102.1 3.0 106.5 116.3 110.0 109.5 3.0 7.0 124.4 124.1 123.5 % change over June '89 May '89 June '88 Apr. '89' previous year Notherlands 101.0 1.0 100.9 101.0 99.9 France UK. USA Japen 115.4 126.5 117.0 114.9 125.3 116.7 115.3 126.1 111.4 3.0 8.3 5.2 117.4 111.8 104.2 104.3 103.7 101.2 3.0 copt US). Euroant Source: lea

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To the Holders of

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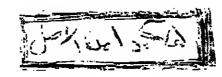
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NOTICE OF PROPOSED PLAN OF REORGANIZATION FOR TEXAS INTERNATIONAL COMPANY

CRAASS INTERNATIONAL COMPANY CA August 26, 1968, Texas International Company filed a Voluntary Petition under Chapter 11 of the United States Banknuptry Code in the United States District Count for the Weatern District of Oldahoma City, Oldahoma, Thereafter, an Official Committee of Unsecured Creditors was appointed to represent the internation of the unsecured credi-tors, including the Holders. There also was appointed an Official Committee of the Weatern District of Oldahoma City, Oldahoma, Thereafter, an Official Committee of Unsecured Creditors was appointed to represent the internets of the unsecured credi-tors, including the Holders. There also was appointed an Official Committee of Equity Scurity Holders to represent the internets of the dynaholders and werrant holders. On July 10, 1989, the Bankruptcy Court approved a Disclosure Statement Partaholige to a matises as containing sufficient information for a creation or other party in Internets (on matises as containing sufficient information for a creation or other party in Internets Com-mittees as containing sufficient information for a creation of the Plan. Note: the Plan, Holders will receive a pro rate portion of 20 million shares and versating will be allocated among holders of dependents in addition to the Holders. It is anticipated that the Holders will receive 18.89 shares of exock for each \$1,000,00 of citatin and 123.00 market anong holders of dependents will be cancelled and text and allow among holders of better will be cancelled on the Holders. It is anticipated and the Holders will receive 18.89 shares of exock for each \$1,000,00 of citatin and 123.00 market anong holders of exock for each \$1,000,00 of citatin and 123.00 market and buy stock in the reorganized company for each \$1,000,00 of citatin and 123.00 market and the Hall Company to the Holders will be cancelled and the colligations of Hasse International Company to the Holders will be cancelled and the Han will have on the claims of the Holders equine Statem

Chemical Bank Corporate Trustae Administration 55 Water Street, Room 1820 New York, New York 10041

CHENICAL BANK,



years of summary dismissals, screaming matches and plain old nastiness have heen coning been installed st Helmsleyfirmed time and time egain hy former employees testifying at Attendance of the trial shot up after the former house-keeper of the Helmsley's 28the trial. One man told how he was fired while Mrs Helmsley was being fitted for e dress. Even Mr Gerald Feffer, her suava room Connecticut mansion Dunnellen Hall told the jury thet Mrs Heimsley had once said: "W2 don't pay taxes. The little people pay taxes." Mrs Helmsley, e 69-year-old hatter's daughter from Brookdefence lewyer, called Mrs Helmsley a "tough hitch" in his opening remarks. In what pundits reckon

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Leona Helmsley flanked hy her lawyer as she leaves court

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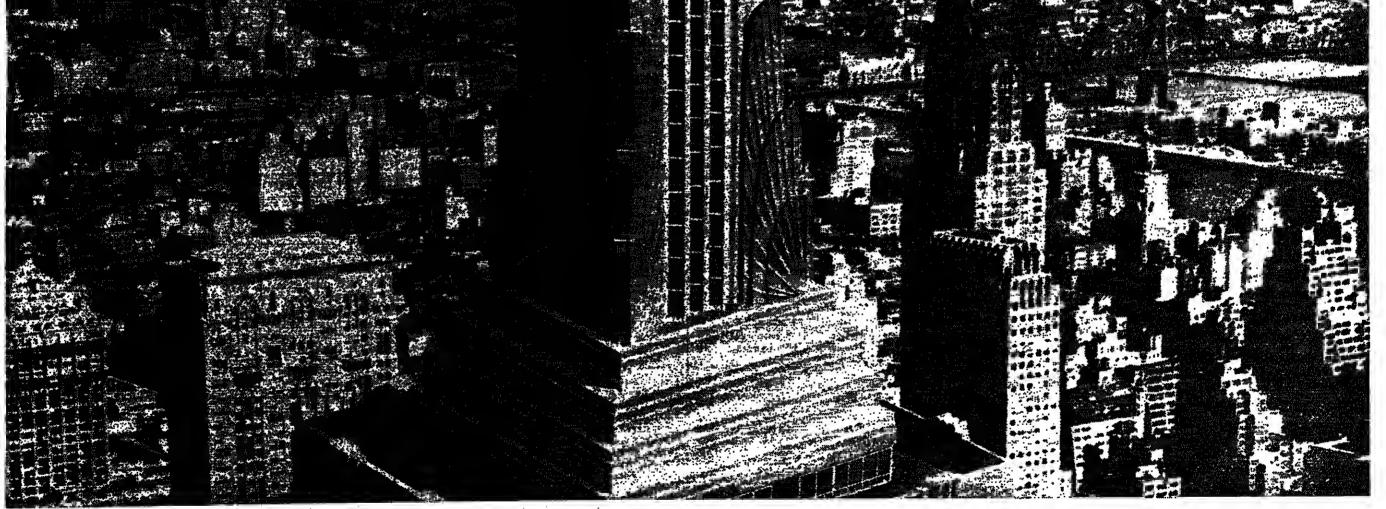
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In brief

Unleaded petrol sales increase by nearly 19%

UNLEADED petrol sales have risen by nearly 19 per cent in the UK this year - the great-est growth of any European

country. They now account for 22.9 per cent of the home market. Mrs Virginia Bottomley, the junior eovironment minister, said: "This ie the higgest increase in the market share taken by unleaded in any country in Europe in 1989."

Docklands plan

A FURTHER 3,000 homes, most of them flats, could be built in London's Docklands if new plans for part of the Royal

Docks are approved. The master plao for the south side of the Royal Victo-ria Dock goes out to interested parties this week.

Downing St barrier

A NEW anti-terrorist barrier is being installed in Downing Street, the UK prime minister's London home, and should be installed this month.

The new harrier - a "Blocker" - will be made of steel and will be designed to spring up if a vehicle attempts to hurst through the existing

Workers' treatment

UK COMPANIES are more likely to harmonise the treatment of white and blue collar workers in the areas of holidays, redundancy pay and pensions rather than pay systems, grading structures and hours of work, according to a survey published today in Industrial Relations Review.

Campaigner dies

A peace campaigner was killed in a road accideot outside Greenham Common, the US air force base in England where cruise missiles were sited until last week.

By Max Wilkinson, Resources Editor nox reactors. Since most of the Magnox stations will be closed in the next decade, it was argued that the private sector could not be expected to take THE UK Government is facing renewed pressure from the electricity industry to take the main financial responsibility for Britain's newer nuclear plant – the troubled Advance could not be expected to take on the financial risks of decomnissioning. Mr Cecil Parkinson, the for-

Gas-cooled Reactors. The industry wants the Gov-ernment to cover the financial risk of the AGRs, sited at Duneness B in Scotland, Heysham in north west England and Hartlepool in north east England, which have a poor sented an acceptable private reputation for output and may deter investment in the power supply industry when it is pri-vatised. sector risk.

By Andrew Hill

and pharmaceutical group. The latest offer values Ward

White, the do-it-yourself and

car parts retailer at £900m (\$1.49bn) in cash. Boots has set

a deadline of August 22 oo the hid and declared it floal,

assuming no other offers

Mr Birch was locked in dis-

cussions with Ward White's

advisers yesterday, hut refused to specify exactly what options

The AGRs are to to be transferred to National Power, the larger of two generating com-It is now accepted the AGRs at Dungeness B, Heysham 1 and Hartlepool could only pro-duce about 70 per cent of their panies created for the privatisation. National Power also plans to build four pressurised water reactors.

The company is now lohby-ing hard to be given a manage-ment contract to run the Mag-nox plant for the rest of their original designed cepacity, even at maximum efficiency. Last year, however, the out-put of all three of these stalives, which would provide the company with a safe income, while the Government would carry all the risk. At the same ons was less than the original theoretical capacity of only one of them. Some observers ques-tion whether the cost of keeptime the company is trying to negotiate a series of contracts which will push most of the commercial risks associated ing these reactors "on the road" will allow them to run at with the AGRs onto the tax-

an operational profit. Pressure on the Government has increased following the Cabinet's decision, announced on the day of the ministerial reshuffle last month, to reverse payer. Bankers advising on the sale also fear investors would demand a steep discount in the its plan to sell the older Mag-

price of National Power'e shares if they thought that they were exposed to signifi-cant nuclear risks.

Electricity industry calls on Government to underwrite AGR risks

Pressure increases on N-plant sale

can't nuclear risks. Mr John Wakeham, the new energy secretary, now faces the difficulty that if the risks of poor nuclear performance are removed from National Power, he will be under pressure from the rest of the industry to limit the removed from batt mer energy secretary decided just before he was moved to the transport department, that with longer productive lives ahead of them the AGRs reprethe rewards available from bet-ter than predicted perfor-

If most of the risks and rewards are taken away, how-ever, he will find it difficult to ever, he will find it difficult to argue that the AGRs will be better off in the private sector. Risks and uncertainties sur-round the AGRs because Brit-ish Nuclear Fuels (BNFL) Ltd, the state-owned reprocessing company, estimates reprocess-ing costs from the plants will rise rapidly. Under existing contracts. BNFL could concontracts, BNFL could con-tinne to raise its prices to reflect higher costs. If National Power could negotiate a fixed price contract, however, the Government would have to bsorb unexpected future price

Investors may be deterred by uncertainties over future decommissioning costs. National Power wants the pro-posed nuclear levy structured

so that decommissioning costs can be passed on to consumers in advance. There are also doubts about

UK NEWS

whether some of the earlier plant can be made to work properly, and what the cost of keeping them going might be.

The Central Electricity Genrating Board, which currently operates the AGRs, said the performance of the two newest AGRs, at Heysham 2 and Tor-ness in Scotland is looking good in their first year of oper-

It is extremely difficult for the Government to predict whether they will prove reli-able in the long run; but an estimate must be made so that they can be valued for the sale and quite small improvements in performance could make a significant difference to National Power's profits.

One proposal being put to Mr Wakeham is that contracts for the output of the AGRs should ensure thet the benefits of better than predicted output should be passed to the 10 new distribution companies in the

form of low priced power. The industry'e regulator would ensure that this was eventually reflected in consumers' bills.

Todd may face angry scenes in Liverpool

By Flona Thompson, Labour Staff

MR RON Todd, general secretary of the Transport and General Workers' Union - Britain's largest union - may face angry scenes in Liverpool this morning when he arrives for talks with lead-ers of what had become a divided docks workforce. Mr Todd is due to meet shop stewards at 11am, and was

Hr Todd is due to meet shop stewards at 11am, and was yesterday not ruling out the possibility of addressing a mass meeting of dockers. He is likely to urge a raturn to work, in spite of the dockers' vote on Friday to stay out on erty companies. "An increasing amount of

their debt is off-balance sheet, in some cases financing devel-opments with a limited recourse to the compa-ny ... there is an urgent need to tighten accounting standards so that the true posi-

vote on Friday to stay out on strike. The Mersey Docks and Har-bour Company said it expected almost three-quarters of the 950 Liverpool dockers employed to return to work today, regardless of the ballot. The company said that by 5pm on Friday 400 dockers had signed and returned new contracts of employment which had been offered to them individually while the dock strike was still on. These meo were expected back at meo were expected back at work today, the company said.

It also expected a further 289 men, who had applied for voluntary severance, to report back for work. Mr Todd said he was meet

ing the shop stewards to out-line the position of the union's executive council.

Last Tuesday it voted by 18 to 12 to end the three-weeklong national dock strike and recommended an immediate return to work while calling on officials to pursue local agreements to replace the aholished National Dock Labour Scheme.

Mr Jimmy Nolan, the Liver-pool shop stewards' leader, said yesterday that Mr Todd should support the decision of the workforce. He claimed only a handful of the dockers on Friday voted to return to work. Mr Todd said he thought there would be a tot of anger and disagreement among Liverpool dockers,

Banks risking debt on property loans

By Ralph Atkins, Economics Sta

BANKS may have become

BANKS may have become over-exposed in their lending to the UK property sector, according to a Lloyds Bank report published today. Ontstanding bank loans to the sector increased by £10bn or 60 per cent in the year end-ing May, says Mr Christopher Johnson, chief economic adviser at Lloyds. That was twice the rate of increase of total bank lending to UK residents. The recent tendency for

tion can be measured," says Mr Johnson. Two years ago the Governor of the Bank of England warned that a careful watch was needed on property lending. The Lloyds Bank report says: "Even if the banks were not over-exposed to property two years ago, there is more of a case for anying that they are over-exposed today." Mr Johnson says the rise in bank loans has been made "both necessary and possible" by increased property values. In 1967-88 property values. In 1967-88 property values were rising at a rate of 30 per cent a year but this had slowed to an annual 18 per cent in the three month period to May. He says: "If the economy has a soft landing, the property market should be able to sur-vive a set-back withoot too The recent tendency for bank leading to outstrip property values suggests the gearing of property companies is deteriorating, Mr Johnson says. However, this is not evi-dent in the net debt to proper-ties ratio of the 45 largest prop-

vive a set-back withoot too much trouble. If interest rates rise, and a recessioo occurs, then property values could fall for a time in some areas, with risks to new develops to some bank loans." ents and

tion can be measured," says Mr

Major plans visit to reassure Hong Kong

By Michael Cassell, Political Correspondent

BRITAIN'S Foreign and Commonwealth Office last night confirmed Mr John Major, the Foreign Secretary, intends to visit Hong Kong for talks with politicians and com-munity leaders. No date has been cot although it is likely There are no plans for Sir David to see Mrs Margaret Thatcher, the Prime Minister, hut a meeting before he returns cannot be ruled out. Mr Major's intended visit was revealed in a weekend newspaper interview, in which been set, although it is likely to be towards the end of the

he said the future of Hong year. Kong was "a matter of very high priority." He acknowl-edged that confidence in the Newe of Mr Major's planned visit follows the recent return. from Hong Kong of Sir Geoff-rey Howe, his predecessor. Sir Geoffrey received a highly crit-ical reception in the wake of colony had been shattered and repeated his recent assertions that the onus was on the Chinese Government to restore Britain's refusal to grant right of abode to more than 3m Britthe situation. ish dependent territory pass-He said a decision on the port holders before the Grown

number of people from Hong Kong who would be able to set-tie in Britain required consid-srable thought. However, Colony is returned to China in 1997. The visit by Mr Major, who

nobody wanted to see a "vast exodus" which would destroy faces a similar reception unless there are significant changes in the Government's position, Hong Kong's own confidence in itself. It is considered highly unlikely there will be a signifi-cant change in the British Govwas confirmed as Sir David Wilson, the Governor of Hong Kong, flew into London.

Sir David will today meet Mr cant change in the British Gov-ernment's approach to the Hong Kong issue, in spite of Mr Major's appointment. Some Tory MPs are hopeful, how-ever, that the new Foreign Sec-retary may prove more entim-sisstic than Sir Geoffrey over through to secure an interna-Francis Mande, the new minister of state at the Foreign Office. The meeting will pro-vids an opportunity for the governor to provide the latest assessment of the situation in Hong Kong and for the two men to become acquainted. Sir David, who will be on

proposals to secure an interna-tional solution to any resettleholiday in Britain for about a ment programme which month, will also see Mr Major, whom he does not know. It is not expected they will meet this w On his arrival in London, Sir David said he would be telling

becomes necessary. Mr Major met Gian Gichen, his Chinese counterpart, in Paris a week ago, in the first high-level official contact between the two countries since the crushing of the prodemocracy demonstrations in June. The two countries agreed to resume talks on the scheduled handover of the colony.

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O SUPERTRAM

CONTRACTS & TENDERS

MR PHILIP Birch, chairman were under consideration, or and managing director of Ward White, the UK retail group, is when any defensive proposals might be announced. This is the last week in likely to come under growing which Ward White can publish new financial information, so the group may conteot itself with producing a divisional hreakdown of its interim profalternatives to Friday's increased takeover hid from Boots, the UK retail chemist

The company has already forecast it will make £33m before tax in the six months to July 31

involve disposing of some of Ward White's operations. The groop's subsidiaries include Speculation about alternatives to the Boots offer centres on the possibility of a leveraged huy-out - which could be masterminded by a US bank such as Shearsoo Lehman or Bankers Trust - or a "white

Birch considers response to new Boots bid

Halfords, the car parts and hicycle stores group, and Pay-less, the DIY chain. Although Mr Birch is thought to prefer keeping the

knight" counter-hld. which group together, he said yesterday he would not do so irre-spective of the consequences. might come from Kingfisher, the former Woolworths group. Mr Birch said yesterday: "Tm a pragmatist. I have got to do what is right for share-"We are working on those sorts

of alternatives, as is our duty, but I don't think I can give any emphasis to any particular alternative at this stage. "Time is of the essence and Boots launched its first bid discussions are proceeding as we speak." A buy-oot would prohably for Ward White - valuing the company at £800m - at the

beginning of July, prompting a sharp increase in the share price to well above the 400p offer. On Friday the shares closed just 6p higher than the nsw 445p-a-share offer. The hostils bid now includes a share alternative; one share in place of 300p in cash.

COMPANY NOTICES

CHARTER CONSOLIDATED P.L.C. Notice of Annual General Meeting

Notice is hereby gives that the transp-fourth annual general meeting of members of Charter Consolidated P.L.C. will be held in the Caxton Suite at The London International Press Centre, 76 Shoe Lake, London EC44 335 (New Street Square entrance), on Tuesday 15 August 1968 at 12 noon for the following purposes: 1. To receive and consider the accounts and the report of the director's for the year to \$1 March 1969. 2. To depart at directors Sir Michael Edwardes, Mr P C O Burnell, Mr O J Davies, Mr J O L revention and Mr A W Las. 4. To reappoint as directors Sir Michael Edwardes, Mr P C O Burnell, Mr O J Davies, Mr J O L Revention and Mr A W Las.

To consider the following resolution which will be proposed as a special resolu hat the art e articles of association of the company be and are hereby amended by the of the first pentence of article 77 and the substitution therefore of the

"Each of the directors (other than a director holding any selected office or employment under the Company or any subsidiaries of the Company, shell be entitled wany or any ex

holders and I can't just sit on the bridge saluting as the ship goes down," he said.

SOUTH YORKSHIRE LIGHT RAIL TRANSIT OPERATION AND MAINTENANCE REGISTRATION OF INTEREST

South Yorkshire Passenger Transport Executive has obtained Parliamentary powers for the design, construction and operation of the first line of the proposed South Yorkshire Light Rail Transit System - 'Supertram'.

Line 1 of the proposed network will link the districts of Hillsborough, to the north of the City of Sheffield, and Mosborough, a new township on the south of the City, via the City Centre area. It will involve 22 route-km of new railway, including approximately 50% to be constructed as tramway. No existing railway rights-of-way will be used.

The Transport Executive has recently been awarded grant funding towards the development costs for Line 1 including the seeking of tenders for design and construction.

It is intended that operation and maintenance will be subject to separate competitive operating agreements. Accordingly interested experienced organisations are invited to register their interest in future tendering processes.

This registration will enable qualification and potential forms of involvement for the following areas of activity to be explored:-

е

OPERATION OF THE SYSTEM

MAINTENANCE OF TRACK

TELECOMMUNICATIONS

LINE EQUIPMENT

b MAINTENANCE OF THE ROLLING STOCK

MAINTENANCE OF CIVIL ENGINEERING STRUCTURES AND BUILDINGS

MAINTENANCE OF PLATFORMS. SHELTERS AND LIGHTING

MAINTENANCE OF LANOSCAPING

MAINTENANCE OF SIGNALLING AND

MAINTENANCE OF POWER SUPPLY AND

DISTRIBUTION, INCLUOING OVERHEAD

This invitation has also been advertised through the medium of the Official Journal of the **European Communities.**

Initial registrations of interest (specifying area/s of activity ash) should be made by 9th October 1989 to T.D.I.Hoskison, Secretary to the Transport Executive,



EXEGUTIVE

EXCHANGE STREET, SHEFFIELD S2 5SZ, ENGLAND. TELEPHONE: 0742 768688 FAX: 0742 759908 TELEX: SYPTEX G 547825

minined by the directors up to a maximum of E18,000 per annum or such othe out as the Company may by Ordinary Resolution dotermine." omsider_am ordinary resolution antenning the company's profit situating echanis To cons ee page 17]. who resolution which will be proposed as a special

THAT (i) the directors of the company, having by ordinary resolution peeced on 3 August 1996 been generatly autorized to allot the unterset alwares of the company pursuant to section 80 of the Companies Act 1905, be hereby employered, pursuant to section S0(1) of the seld Act, from the date of the peecing of the resolution until the conclusion of the nox annual general meeting, to seld and in make offers of agreements to allot equity securities of the company pursuant to that suthority as it section 80(1) of the seld Act, from the date of the peecing of the resolution until the conclusion of the nox annual general meeting, to seld and in make offers of agreements to allot equity securities of the company pursuant to that suthority as it section 80(1) of the seld Act did not apply. (a) in connection with an offer of such equity securities by way of rights to shareholders to proportion to their existing simentokings but subject to such modifications as the directors down necessary or suggedient in relation to tractional entitionumis and legal or practical problems under the have of, or the requirements of, any stock excising on recognised regulationy body in, any territory, and

terminary, and otherwise than under paragraph (a) above, up to an epgregate nominal amount of £105,486 (being 5 per cent of the issued share capital of the company at 31

Of ENGINE (Dening a pice can be used on a section 80 of the said Act shall be March 1999). (II) the above-mentioned anthonity gives purposed to section 80 of the said Act shall be veried to , and the power conterned by this special resolution shall, allow and enable the directors to make ottars or agreements which would or might require the making of allottnems after the explay of the said authority and of the said contain and

The making of allotnems after the sophy of the said authority and of the said power; and (iii) words and supressions defined in or for the purpose of endion 94 of the Companies Act 1955 shall bear the same meanings herein." A member willied to allowed and vote at the meeting is entitled to appoint one or more process to stand and, on a poll, to vote instead of him. A proxy need not be a member

by order of the board P M Thwatte

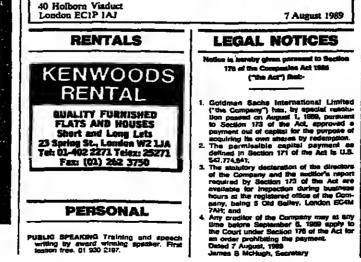
Forms of proxy must reach the company's registrars, Barclays Registrars Limbed, 6 Greencest Place, Londos SWIP IPL, not less than 40 hours before the meeting holders of share warrants to beare who with to attend in person or by proxy or to vote at the meeting must comply with the relevant conditions governing share warranted to beare ts to bearer.

variants to bears. Copies of directors' service committs will be available for inspection by members at the registered office of the company during normal business hours on any working day (Saturday and Benk Holidaya excepted) from the date of little notice and working the day of the Annual General Meeting, be available for impection at the Candon Suite, The London international Prese Centre, 75 Shoa Lane, London ED4A 3JS from 11-55 am. until the conclusion at the meeting.

CHARTER CONSOLIDATED P.L.C.

NOTICE TO HOLDERS OF SHARE WARRANTS TO BEARER

Subject to approval by shareholders at the annual general meeting on 15 August 1989, a final dividend of 12.5p per share will be payable on or after 17 August 1989 to persons presenting coopon no. 49 detached from share warrants to bearer. Coupons, which must be left four clear days for examination, may be lodged any weekday (Saturday excepted) between 10 s.m. and 3 p.m. at the Securities Department of Hill Samuel & Co., Limited, 45 Beech Street, London, EC2P 2LX, or at Credit Lyonnais, 19 boulevard des Italiens, 75002 Paris, or L'Europeenne de Banque, 21 rae Laffitte, 75428 Paris. Listing forms may be obtained on application.



Mr Major about proble difficulties the Hong Kong community faced, and stressing measures people wanted to see in order to restore confi-

English tourism enjoys 60% rise in investment

By David Churchill, Leisure Industries Correspondent

INVESTMENT in England's Board, said yesterday: "Success tourist industry is enjoying breeds success, borne out by strong growth, having risen by last year's tourist boom and 60 per cent in the first six now with this hoge increase in strong growth, having risen by 60 per cent in the first six months of this year over the investment," He added: "Sport, leisure and retail investment is vital to the

first half of last year. It has reached £3.34bn according to figures released continued growth of tourism, yesterday by the English Tour-ist Board. The statistics are based on

end of June.

providing better facilities and attracting more visitors as a result." Hotel construction tourist projects either under construction or completed accounted for more than a within the six months to the third of the total investment underway in the leisure sector in the first half of this year,

They follow Government fig-ures published last week show-ing that Britain is heading for the figures reveal. Some 83 new hotels were record year in tourism with under construction in this the number of overseas visitors already up by 16 per cent in. the first five months of this year compared with the same period, accounting for £876m of investment, with a further 108 either being refurbished or

extended. period last year. Mr John East, chief execu-tive of the English Tourist the first half of the year.

TUC unveils training plan

By Fiona Thompson, Labour Staff

BRITAIN neede urgsnt expansion of training in schools and workplaces and a more skilled workforce, according to the country's Trades

Union Congress (TUC). The TUC, which represents the country's largest labour unions, outlined proposals to niions, oniined proposals to radically reshape training in Britain over the next decade in the latest issue of its monthly magazine, TUC Bulletin. The article previews a state-ment - Skills 2000 - which will be presented to the TUC's con-ference next month. The skills short-age facing

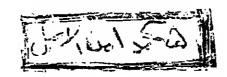
The skills shortage facing Britain is greater than at any time since the industrial revo-lution, the statement says. Seventy per cant of the current workforce left school at the minimum school leaving age and 70 per cent of them receive no systematic education or training.

International competition will grow enormously over the next decade as the Pacific Rim countries produce goods and services ever-faster and ever-cheaper. Skills are in greater demand with the increase in

new technologies. The TUC says the number of young people entering the labour market is falling fast but Britain has fallen behind its competitors because they have introduced more training. The TUC highlights four

The TUC highlights four weaknesses in existing train-ing; poor distribution of facili-ties; inflexibility; an assump-tion that amateurs can excel as well as professionals; and fail-ure by basinesses to train. The TUC heaves that a

The TUC proposes that a training charter should be established, setting ont the training infrastructure an united instantic training infrastructure and enterprise would be expected to provide.



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aborn Viaduct

UK NEWS

HE "funny tummy" has traditionally been a fea-ture of venturing across

the English Channel. For most Britons, food poisoning in the home or local restaurant has

nome of local restaurant has not been a burning issue. But as holiday Britons have been struggling home from a typhoid-hit Spanish resort, bundreds of people in the north-east and west of England home contracted food polenning

have contracted food poisoning from contaminated cooked meats. Three have died.

latest outhreaks in the UK point to an epidemic of home-

grown micro-organisms respon-

sible for food-borne gastro-en-

Government figures partly

hack up this popular belief. Official figures show the total

of "formally notified" plus "otherwise ascertained" cases of food poisontng have

increased each year since 1982, with the exception of 1985. The provisional figure for 1988, according to Sir Donald Acheson, Chief Medical Officer,

was 41,196 cases, almost three times the rate for 1982. Figures

also show summer peaks with one of the worst outhreaks in Britain - at the Stanley Royd

Hospital in Wakefield, where 19 people died in 1984 - occur-ing during a heat-wave.

However, while illness from

organisms such as listeria -

teritis.

For many consumers these

Sky races ahead of BSB in satellite TV stakes

By Raymond Snoddy

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MR RUPERT MURDOCH's Sky Television appears to be win-ning the publicity hattle against its satellite television rival British Satellite Broad-casting, which has had to delay its launch until next spring because of technical problems.

because or recriminal promems. Forty per cent of those inter-ested in joining the satellite television revolution say they will install an Astra receiver which can pick up the four Sky Television channels and other channels such as Mr Robert Maxwell's MTV and Screen Sport from WH Smith. Only 9 per cent say they will install BSB,

The potential good news for Sky. Television, which launched its service in February, comes in the fifth monthly FT Satellite Monitor carried out by Kennington Research. The monitor tracks the sales of satellite equipment and con-sumer intentions.

Among the 4m households who say they will definitely or probably have satellite television, 25 per cent have not yet made up their minds on which of the two competing systems they will choose. A further 26 per cent say they do not know much about either system.

The findings reveal considerable indecision, caused as much hy lack of knowledge much by lack of knowledge and awareness as a rational postponement of choice until both incompatible systems are up and running. Among those who have decided, Sky/Astra leads by

BRITISH Satellite Broadcasting yesterday called on the Gov-ernment to reconsider its posi-

erament to reconsiner its posi-tion on cross-media ownership, following a survey suggesting that Mr Rupert Mardoch's Sky Television was being adver-tised disproportionately in his five national newspapers. A survey of satellite televi-tion advertising in pational

sion advertising in national

newspapers since last Decem-ber found that Sky spent more

than four times as much with

News International newspa-

pers than with other national titles.

Bartle Bogle Hegarty, BSB's

By Raymond Snoddy



four homes to every ona intending to install BSB, a sat-ellite service planned by a con-sortium in which Pearson, pub-lishers of the Financial Times,

According to Mr John Cle-mens, managing director of Kennington Research: "The current slowness in installation is not the result of a large section of the market waiting for BSB to arrive, though the knowledge that there is an alternative has inevitably had a dampening effect on the mar-

per cent.

research – skilled work-ing-class households – steady at about 24 per cent. Since April the percentage of AB professional and manage-rial households who will defi-nitely or probably install satel-lite television has fallen from 23 per cent to 16 per cent In July the FT Satellite Mon-itor estimated that the total number of homes in Britain receiving direct-to-home (DTH) satellite television rose to 127,000, up only 8,000 on June. July is traditionally a month of low television viewing, a fac-23 per cent to 19 per cent. The FT Satellite Monitor is available from Financial T Market Research for £1.85.

Murdoch's use of media attacked

advertising agency, said that Sky Television spent £4.64m at full-rate card prices, with News International titles, and only £1.07m with the rest. In July the two figures ware £1.17m and £307,000, respectively. BSB, a satellite venture in which Pearson, owner of the Financial Times, has a sub-stantial stake, sees the figures as indication that Mr Murdoch may be abusing his position as

may be abusing his position as

an owner of both national

newspapers and satellite televi-sion channels.

The Government has said at the same rate that national newspapers will sion has to pay.

licence bid tor exaggerated this year by sustained hot weather. By Hugo Dixon The 127,000 total, which excludes those viewing satel-CITIBANK, the US commercial lite channels on cable televi-

bank, and C Itoh, Japan's lead-ing trading house, are joining a small Weish electronics com-pany to make a bid for one of sion networks, is based on interviews with a nationally representative sample of more than 4,000 adults aged over 15. Britain's new personal com-July's survey revealed a total of just five newly acquired large dishes and 17 60-centimetre Astra dishes. munications licences. This group may also be joined by Olivetti, the Italian

computer group. They are the latest in an Because of the small numbers, the margin of error in calculat-ing the overall estimate is in

increasingly international list of companies vying for one of the licences which are designed to create a mass martha region of plus or minus 20,000 homes. ket for mobile communications.

for group

in telecoms

In several ways, the consor-

20,000 homes. For the first time, however, those households saying they will definitely install satellite television passed the 1m mark, with about 3m saying they probably will. Among 15 to 44-year-olds the potential market has stabilised at around 26 per cent. Interest in older age groups continues to fall. Since in several ways, the consor-tium breaks new ground. First, it is being led by Race Group, a privately-held Welsh manufacturer of printed cir-cuit boards. The other consor-tia are being led by leading UK groups continues to fall. Since April the percentage of inter-ested 45 to 65-year-olds has electronics groups such as the General Electric Company and Cable & Wireless. The participation of C Itoh is the first firm involvement in fallen from 22.5 per cent to 15.5

The most enthusiastic social the competition for personal group is the C2s of market research - skilled workcommunications licences by a Japanese company, although Sony has expressed interest.

No US commercial hanks apart from Citibank have declared an interest in taking part in the hids, although sev-eral American telecommunications operators are involved.

Bace is controlled by Mr Alfred Gooding, His eldest son, Mr Russell Gooding, said they thonght one of tha new licences should go to a regionilable from Financial Times

In May, the Japanese group

Citibank in the consortium is that it operates one of the world's largest private tele-communications networks.

Mr Russell Gooding said Race was also looking for a further partner that had expetutional clients.

gists, who correctly reduced their exposure to equities ahead of the 1987 crash. Figures for activity have been calculated for a new edi-tion of Pension Fund Indica-

According to Mr Jim McCaughan, a director of the firm and editor of the book, complaints of low turnover hy stockbrokers are not borne out by statistics, which show the average holding period for UK equities is between three and

into some quarters of the industry," he comments. But PDFM's own turnover levels are normally helow average.

been 6 per cent, on cash 1.5 per cent and on gilts zero.

excellent investmant performance hy equities over the long term, as well as the poor performance of gilt-edged and other fixed-income securities. Over the past 25 years, the real return on UK equities, after allowing for inflation, has

However, gilts have performed better over the past ten years, achieving a 6.6 per cent real return in this period, which is still only half the corresponding real return on equi-

The hook highlights the real returns on equities and cash are likely to be sustainable for the future over the long term, hut the return on gilts is "very uncertain, being at risk from future inflation". In the short term, however, PDFM believes the UK equity

market has reached unrealisti-Anticipating a hard landing for the UK economy next year, the firm has reduced the UK equity exposure of client pen-

such as take-away foods, chil-Salmonella enteritidis led ready-prepared foods and cold snacks, he said.

"If you wanted to operate a sandwich shop you have not even been required to have them stored under refrigera-tion." Similarly, he said, food handlers have not needed to be trained in food hygiene. "Chefs," said Mr Statham,

"may know how to make foods taste and look nice hut they do not necessarily know how to make them safe to eat." Foods he said, were often not prop-erly cooled, were inadequately re-heated or prepared too far in advance and then stored at dangerous temperatures. The proposed new legisla-

tion, he said, made steps in the right direction, with some pro-vision, for example, for improved training of food handiers.

But hut he was disappointed, for example, that food stores and catering establishments would only have to be regis-tered as a information-gathering exercise, rather than hav-ing to comply with certain standards before being regis-

tered. Mr Statham also said the public - which has recently been inundated with government leaflets on food hygiene within the home - should also become more vigilant.

"The British are too reticent about complaining," said Mr 5tatham. "How many times have you heard people com-plaining when a hutcher, for example picks up raw meat and then cuts cooked ham without washing his hands. It is an obvious source of crosscontamination and people should object or vote with

found recently in páté and which can cause severe disorders for pregnant women, including death of the foetus are on the increase, the most common source of food poison-ing is from salmonella infections. Such micro-organisms, most commonly found in poultry, meat and dairy products, were the source of the food poi-

ally-based company. C ltoh and Citibank already hava close links with tha Weish company.

took a 20 per cent stake in Race; and Citicorp Venture Capital, one of Citikank's sis-ter companias, holds the remaining 24 per cent not owned by Gooding Invest-ments, Mr Alfred Gooding's family concern.

family concern. An advantage of including

Meanwhile the UK equity market has again become overrience in public telecommunivalued, say the firm's strate-



according to the UK's second largest pension fund managers, Phillips & Drew Fund Management, which manages portfo-lios worth £14bn for UK insti-

Welsh lead No joke for funny tummy cases

Sir Donald Acheson: revealed

soning in the recent outbreaks in Wales and County Durham.

However, within the salmo-nella family there is a strain of hacteria called salmonella

enteriditis - which is found mainly in poultry - which has been the real villain over the past few years. Government figures show a 13-fold increase

in cases of food poisoning attri-hnted to this source since 1981.

this strain of salmonella are many, and a source of fierce

dehate within the industry.

Modern intensive methods of production are blamed by some

critics for the current outbreak

of contamination. Last November Mrs Edwina

Curry, then a junior health

mintster, remarked that

"most" egg production was contaminated.

over her errant remark and

egg sales plummeted, the con-

While Mrs Currie lost her joh

Reasons for the increase in

sharp rise in cases

Lisa Wood on latest moves to end the rise in food poisoning

Reported cases in England &

ALL SALE MARKEN

contamination and government pronouncements over food pot-

soning generally. A new code of hygiene prac-

tice for Britain's poultry pro-ducers was among the first official initiatives with the

Government's white paper on food safety, published last week, the most recent develop-

ment. This proposal, criticised by

many public health bodies as not going far enough, seeks to ensure the whole food chain is

covered by legislative controls, though its impact will be great-est on food processors, whole-

Mr David Statham, chairman

of the policy and resources

committee of the Institution of

Environmental Health Officers

whose memhers are responsi-

ble for policing food manufacturers and retailers, said: "A major problem for us has been

Previous legislation, dating from the 19th century, does not address current eating habits,

salers and retailers.

outdated legislation.

83 85 87 Dept. of Health & Social Security

Wales ('000)

10

0 1981 Source:D

four years. "Given that some funds are undeniably long-term in their approach, this suggests that short-termism may be creeping

Pensioners' income rises 23% in seven years

their feet.

sion funds to close to the normal minimum of 50 per cent, and is putting money into index-linked gilts and foreign tles. PDFM considers the 25-year currency bonds.

By Joel Kibazo THE NUMBER of eversess China grew throughout the students studying full-time at period, reaching 1,074 by the oversess student numbers, the end of 1987.

Number of overseas students rises 4. 1923 . Augurou By Raymond Hughes, Law

be able to own no more than 20 per cent of a commercial televi-

sion venture. Sky is, however, not included, because it is broad-cast from a Luxembourg-owned satellite. BSB has been running a campaign to get Mr

running a campaign to get Mr Murdoch's satellite channels

included in cross-media owner-

ship restrictions. Naws International said yes-

terday that it looks forward to

carrying advertisements for BSB in News International titles, which would be charged

at the same rate as Sky Televi-

Video link for lawyer makes legal history

cations.

technics rese by nearly a fifth in the period from 1983 to 1987, according to figures from the Department of Education and Science Science.

The figures show that up to the end of 1987, there were more than 65,000 overseas students taking higher education courses in Britain.

Hong Kong, Malaysia and the United States continued to send the most higher education students, while the number of students from the European. Community nearly doubled in . the 1980s to 11,500, with Greece, West Germany and

Female students now account for one third of overseas students, compared with a quarter in 1980. Business, administrative and social studies formed the most popular subject group, accounting for 26 per cent of all students, although engi-neering and technology fol-lowed closely, accounting for 24 per cent of subjects studied

by students from abroad. First degree courses were the fastest growing sector with over a third of the total taking

these. Overseas, postgraduate num-France sending most students, bers increased by a third over The number of students from the period to 23,000.

LEGAL and telecommyear of 1978, when almost 70,000 overseas students studied in Britain. Overseas student numbers

dropped snhstantially after 1980 after a government decision to charge them the full cost of their courses. Numbers began to rise again after 1964. However, the number of stu-dents coming to Britain for furdents coming to Britain for fur-ther, education courses has continued to fall – from 30,000 in 1978 to just under 7,000 by the end of 1987. Statistical Bulletin 11/89. Stu-dents From Abroad in Great Britain 1973 to 1987. DES, Eliza-beth House Work Pand London

beth House, York Road, London SE1 7 PH. Free. company.

unications history will be made today when the first video conference is held between a London barrister and his clients 200 miles away. Mr Sean Overend will chair a conference with his clients and thair solicitor, Mr John

Goodman, of the Manchester firm Rowarth Goodman, while they are in Chester by means of television monitors. The system, which is cable-

Courts Correspondent

based and works through the British Telecom network, has heen davised hy LawLink, a video communications

By Eric Short, Pensions Correspondent

THE AVERAGE net income of basic state pension and either pensioners in the UK has risen by 23 per cent in real terms Serps or an occupational pension scheme.

between 1979 and 1986, according to the latest Economic Progress report from the Treasury. That is faster than for the population as a whole. The increase is attributed to

two main features - the gains arising from private savings, and the benefits emerging from occupational pension plans and the State Earnings-Related

Pension Scheme (Serps). The report explains that each year more peopla are retiring on two pensions - the

In 1986, 50 per cent of all pensioners, hut 70 per cent of newly-retired people, had an occupational pension. A similar picture emerges couple.

for private savings, with 70 per cent of all pensioners, but 85 per cent of those newly-retired, receiving income from savings or investments.

The Treasury report admits that not all pensioners have shared in this increased prosperity, particularly the older and disabled pensioners.

Young confident

growing proportion of married women receiving a pension in their own right rather than as From Octoher, all disahled pensioners and other pension-ers aged 75 or over - some dependants of their husbands. The report predicts that by 2025 the number of pensioners 2.5m people - will receive an additional state pension of \$2.50 a week for a single person in the UK will have risen from and £3.50 a week for a married the present 9.5m to about 13m. Between 1978-79 and 1988-89,

The ratio of people of working age to those of pension age will fail from 3.4 to 1 to 2.6 to 1. The report says this high-lights the need to release the expenditure on social security benefits paid to the elderly had risen hy 27 per cent in real terms. That reflects the talents and energies of older people who want to continue working and that the concept increased payments under Serps as the scheme matures and a 10 per cent rise in the number of people receiving the of a "normal retirement age" state pension, particularly a should become outmoded.

Economics likely to generate Hinkley verdict David Green looks at factors which may influence the outcome of the public inquiry

generation

fuel sources.

coal-fire generation.

the more expensive.

HE public inquiry into plans for Britain's sec-ond pressurised water reactor (PWR) nuclear power. station has entered its final

Mr Michael Barnes QC, the inspector, has the difficult joh of deciding whether or not to recommend that the proposed Hinkley Point C plant should be built.

It is one of four PWRs which the Central Electricity Gener-ating Board believes will be needed before the year 2000, at a total capital cost of £5.9hn.

Each reactor will generate about 1,175MW of electricity and is expected to take etween six and seven years to

The Hinkley inquiry, which has begun hearing final submissions, is due to resume on September 5 after a summer recess and is expected to be completed within the following

three weeks. Mr Barnes's report to Mr John Wakeham, Energy Secre-tary, may be submitted in February or March next year. Hinkley Point C is being

opposed by more than 20,000 individuals and organisations including the leading UK envi-ronment groups and a consor-tium of 24 local authorities in the south-west of England and south Wales.

Since the inquiry started 10 months ago, Mr Barnes has heard evidence on economic, safety and local environmental

"Neither of the latter seem destined to prevent a favourable recommendation although . objectors have been pressing for an extension of the emergency evacuation zone and from the site and heavy long



Michael Barnes; will not take final decision

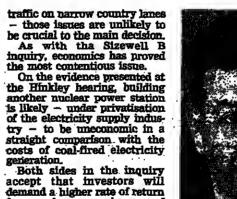
steps to reduce environmental impact, such as the burying of new power lines which would be necessary if the plant is built.

While the generic safety of the PWR has been challenged, few issues have been identified further to those raised during the 27-month inquiry into Size well B, Britain's first PWR, under construction in Suffolk. Hinkley Point C would be an almost exact replica of the

Sizewell plant. There are already two nuclear power stations at Hinkley Point, on the Somerset coast, and by the time a third could be built the oldest plant, a Magnox power station, is almost certain to be closed. Although there are environ-

industry abont to be privatised, the Government has sought to ensure a diversity of sources survives.

Both the Government and mental matters of deep conthe CEGB believe it pays to cern to local people and national groups - including the siting of a workers' hostel, have a divsrsity of power sources to ensure security of supply, and the extra cost to routine radiation emissions consumers is worth paying.



from nuclear power because of higher financial risks, includ-ing the uncertain cost of John Wakeham: should get decommissioning stations. report early next year

The Government has intro-duced legislation requiring the new electricity distribution Coal currently produces about 80 per cent of the UK's electricity.

companies to buy between 15 per cent and 20 per cent of Becanse few renewable their power from non-fossil energy schemes - such as wind turhines. - have been commissioned, almost the entire non-fossil fuel require-ment will, initially at least, Early in the inquiry the inspector rejected a CEGB submission that it was not neces sary, in view of the non-fossil fuel requirement, to compare have to be met by nuclear power. Objectors at the Hink-ley Inquiry have called for the the costs of nuclear power and benefits of a diversity policy to Evidence subsequently subbe expressed in money terms. However, the CEGB has said it is difficult to quantify secu-rity of supply and the confi-dence that it gives to a counmitted by the board and by opposition groups confirmed nuclear power was likely to be With the electricity supply try's overall economic growth. Objectors argued there must be a limit to the price paid to

maintain diversity. The Council for the Protection of Rural England told the hearing thet a greater and more secure diversity could be obtained without distorting the market with the non-fossil fuel requirement.

Objectors believe promotion of energy conservation and efficiency would lead to a reduced electricity demand. That could be met by a variety of small generating plants, including gas-fired units and renewable energy projects. Such projects, they snggest, would be more attractive to a privatised industry, offering

shorter construction periods and lower capital costs. Objectors also differ from the which can he played hy nuclear power in reducing global warming, the so-called greenhouse effect.

The industry says nuclear power does have a significant role because it can replace coal-fired stations which produce large amounts of carbon dioxide, one of the main "greenhouse" gases. However, objectors said that using nuclear power in this

way will merely divert money from energy conservation and efficiency which, they claim, would be more effective in reducing global warming. Even if Mr Barnes recom-

mends approval for Hinklay Point C and that view is endorsed by the Government, a final decision on whether to proceed will he made by National Power, the largest of the CEGB's successor companies

The shadow board of National Power has yet to obtain contracts for the elec-tricity which will be produced by the power station over its

projected 40-year lifetime. However, the existence of a non-fossil fual requirement makes it likely that contracts will be signed.

in spite of high interest rates By Ralph Atkins, Economics Staff THE YOUNG remain the most

confident consumers in spite of high interest rates and the slowdown in the economy, according to a report published today. Consumer confidence indica-

Street. tors calculated hy Staniland Hall, the business forecasting could well be the City's last fur group, show a steady fall in optimism in each age group in auction, ending a chapter begun in 1670 with the grant of a Royal Charter to the Hudson Bay Company by King Charles the past year.

However, in the three months to June, 18 to 34-year-olds were still the most confithe Second. Rocketing property prices, which sent the newspaper bar-ons scurrying sonth and east of the City, have also put the skin trade to flight. The Hudson's Bay House suction control at 57 Unner dent consumers. The gloomiest age group was the over 64year-olds. Tha results suggest young

people, who might be expected to have bigger mortgages, have not been disproportionately hit by the sharp rise in interest rates. Staniland Hall says the auction centre, at 67 Upper Thames Street, is about to be demolished as part of the hig redevelopment which is tear-ing up the river bank directly rate of fall since last summer opposite the newly found has been roughly equal in all age groups, although pension-ers have seen a slightly slower site of Shakespeare's Rose Theatre. The redevelopment will earn its owner, the Hudson's Bay Canada parent company, far more than it makes out of the decline. The report shows men were more confident than women and that optimism was greater among higher socio-economic groups. The confidence indicators London fur trade.

Demolition teams are also uprooting the close-knit fraterare based on snrveys and nity of fur merchants and cominclude questions on the general economic situation, housemission agencies from the nearby buildings in Garlick holds' own financial situation, Hill, St Thomas Apostle Street and expectations about prices and unemployment. and the aptly named Skinner's

When asked about the future Lane. economic situation, less than the seventh in London this one in five of those in the study helieved that it would improve in the next 12 months.

Consumer spending forecasts, Staniland Hall Associates. P.O. Box 643, Alderbury House, Upton Park, Slough. SL1 2UJ. £110 single issue.

International fur trade scurries away from City

By Maurice Samuelson

THE INTERNATIONAL fur son's Bay Company fortunes trade, which has thrived in the City of London for more than were founded on the great Canadian "fur forest", it is 300 years, is tip-toeing out even faster and more conclusively now primarily involved in oil and gas, property, banking and retailing, with fur accountthan the press abandoned Fleet ing for only 5 per cent of turn-Next month will see what over.

In North America, its last remaining auction house, in New York, is being merged with the husiness in Toronto, which has already been sold to its management. In London, the rot began two

years ago when Hudson's Bay Canada sold its local auction honse, Hudson's Bay & Annings to Finnish Fur Sales a powerful co-operative of 4,000 Finnish mink farmers. After next month's auction, the London sales will he transferred to

Helsinki. Mr Tony Kehyaian, a direc-tor of Hudson's Bay & Annings, says that, if it had not been for subsidised rents, the auction house would have been shnt two years ago. "We have been living in a fool's paradise.

Britain is, in any case, only a minor market for furs and 95 per cent of those auctioned in London were for re-ex-

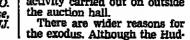
Most of the big sales take place in Scandinavia and Len-ingrad and most of the tailoring of furs takes place in the cheap manufacturing centres

of the Far East. Hudson's Bay & Annings will keep a London toe-hold to deal with British fur farmers. But after 300 years it is leaving the City and will follow the Garlick Hill residents to a North London suburh.

year. They account for a total annual business of £100m -£150m, with a similar level of

activity carried out on outside There are wider reasons for

Next month's auction will be



Southampton

Earls Court

NEC, Birmingham

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Nentes

Frankfurt

Parts

Ploydiv

Paris

. 3

tember 17-18

September 18-22

September 18-19

DIY Trade Show (01-302 8585)

International Handling & Stor-age Exhibition (0695 58431)

International High Definition Talevision Exhibition - HDTV

(01-051 9985) Tara Hotel, London

September 19-22 International Helicopter Tech-

nology & Operations Exhibi-tion (01-549 5531) Redhill Aerodrome

September 25-38 International Police Exhibition

. .

International Fisheries Indus-

International Motor Show -

International Hardware Show

International Technical Fair

International Robotics, CAD/ CAM, Automation Engineering Exhibition PRODUCTIQUE

try Exhibition (01-948 9900)

1. 1. 1. 1. 1. 1. 1.

September 14-24

IAA (01-734 0543)

September: 17-30

Sept 25-Oct 1

(01-896 5219)

Sept 28-Oct 8

(01-225 5566)

QUOJEM (01-225 5566)

Shand Committed to Construction

Shand Construction Ltd. Shand House, Mattock, Derbyshire DE4 3AF. Tel: (0629) 734441

University medical buildings

The eastern region of WIMPEY CONSTRUCTION UK has been awarded e £9m contract by Oxford University Fixed Assets for the new Edward Robinson Squibb building, which will house the University's Department of Pharmacology and an adjoining building for the Med-ical Researcb Council's anatomical neuropharmacology unit.

The development will comprise three wings totalling some 7,240 sq metres in five and six-storeys, with an in situ concrete frame and brick/block walls on bored pile founda-tions. Windows will be of alu-minium and the roofs timberramed with tile and PVC sbeet finishes. Boiler house, roads, pavings and landscaping are included in the contract which is due to be completed in March 1991.

Start-up industrial units

Property developer Bridge Gate Developments bas awarded design and build contracts totalling £5m to HEWGATE CONSTRUCTION.

These include a 40,000 sq ft speculative development of 20 B1 start-up light industrial units on the Bridge Gate Business Park in Aylesbury. The units are accomodated

within a series of three two-storey buildings being con-structed partly in brick and horizontal sheet cladding on a

steel framework. Work is also about to start on a 38,000 sq ft high-technology business complex on the Foxholes Industrial Estate in Hertford.

When completed in October the complex will include 15 B1 freehold business units ranging in size from 1,000 sq ft to 4,000 sq ft.

CONSTRUCTION CONTRACTS

Business park project in Marlow

the neighbouring development in Fieldhouse Lane known as Orbis. LOVELL DEVELOPMENTS has begun the first phase of the redevelopment of its Thames Industrial Estate et Marlow,

Bucks. Originally occupied by tim-ber yards, the 12-acre site has been managed by Lovell Devel-opments as an industrial estate since the early 1970s. The estate forms e natural continuation of the Globe Park business park development on the A404 Marlow bypass. The first phase of the scheme follows

JOHN LAING CONSTRUCTION bas won nearly £20m orders in Yorkshire. The largest is e \$14m contract awarded by Trent Regional Health Authority for the north block of Sheffield's Northern General Hospital.

et the Swallownest Hospital in Rotherham. Some 48 beds will This project will be under-taken as a joint venture with be provided in a series of singla and two-storey buildings Crown Honse Engineering -Laing-Crown Sheffield - and designed on traditional lines.

Spread of work for Tarmac

Civil engineering and building projects worth about £14m have been ewarded to TAR-MAC CONSTRUCTION. They include e £2.8m contract for designing and building roads and sewers on a business park development at Coleshill, Birmingham, for The Birmingham

Business Park Partnership. Work has started and is due for Two orders have been awarded for work on two sites for Asda Stores. At Eastbourne the company has e £2.8m con-tract for fitting-out e superstore and building a petrol-fill-ing station, and at Kendal a £633,000 contract for site

Comprising about 48,000 sq ft of B1 accommodation in two three-storey blocks, the build-ing work will be carried out by Lovell Construction under e £5m design/build contrect. parking for 190 cars. Work has started with comple-tion scheduled for summer 1990. A combination of decorative brickwork, clerestory win-

dows, deep overhanging slate oped Better health facilities in Yorkshire

will involve constructing a 168-bed general hospital block An extension to the Alfred Bean Hospital et Driffield will provide a 24-bed community in three and four storeys, plus alterations to existing theatres. hospital for the area. Yorkshire RHA has ewarded a £1.5m con-Trent RHA has also awarded a £3m contract to build long-stay tract for e low-rise extension which will honse the outpa-tients, minor injuries and rehafacilities for mentally ill people bilitation departments, e day unit for elderly people and x-ray facilities.

roofs and clearly defined

Housing schemes in

Glasgow FAIRCLOUGH has three contracts totalling £4.5m for housing schemes in Glasgow. For Jamaica Street, the company is building a seven-storey block of flats in West Graham Street which will provide 79 one, two, and three-bedroom flats on five floors above two floors of car parking. The com-pany is rehabilitating 32 flats in Dalhonsie and Rose Streets. The third project is modernisation of a mixed residential/retail complex in St Vincent Street, where Fairclough is upgrading 15 flats and six

TODAY COMPANY MEETINGS-Equity Consort Lav. Tat., New Court, St. Swithin's Lave, E.C., 10.00 Vibroplant, Loca entrances are features of the design. The air-conditioned buildings will be carpeted and include open-plan space for offics and/or light industrial Harrogate, 1.00 BOARD MEETINGSuse. The development will be surrounded by paved and land-Finale; Ashlead Grp. Dunton scaped areas. There will be startes Amelifie Amorime Edinburgh Oit & Ges Mining & Allfad Supplies Relyon TR Packfic Inv. DIVIDEND & INTEREST PAY-Further phases will follow and, as the leases expire, the entire estate will be redevel-MENTS Angle Leasing 3.5p BP 3.65p Do. (Int.Certs) 3.68p Brown Shipley 6.5p Cape Inds. 5.5p Cons Buildontein 4.5cts. GEI Int. 440 Gartmore American Sec. 2.5p Grigualand West Diamond Mining 20.5cts. ICI 1.4438cc. Dc. 8¹2% Un. Ln. 1968/93 0.6521pc. Johnson, Matthey 5.5p Powell Duffryn 14.5p Randfootisin 900cts. Southern Ribodesia 412% 1987/92 (Unassented) 24 pc. Do. (Assented) 24 pc. Tiger Oats 512% Cm. Prl. 5.5cts. Unisys Corp. 25cts. TOMORROW COMPANY MEETINGS-Steed & Simpson, Fosse Way. Syston, Leicester, 2.30 BOARD MEETINGS-Finels tein 900cts. Finels; Churterhell Interims; Capital & Counties Continental & Ind. Dares Estates Kleinwort Oversess Life Sciences Int. Manchester Ship Canal Pacer Syste WPP DIVIDEND & INTEREST PAY-MENTS-Anchor Int. 12.38cts. BAA 5.5p Brown & Tawse 5.65p Burns-Anderson 1.90 De Beers 40% Cm. Prl. (Reg.) 23,175290 Do. (Br) 23.17529p Do. 8% Cm. 2nd Prt. 0.92701p Fleming Universal Inv. Tst. 2.2p Hoskyns Grp. 1.3p Read Int. 8p Staveley Inds. 4.9p Triplevest 7% % Db. 1987/91 Sibpc. Widney 0.5p WEDNESDAY AUGUST 8

BTP

1.00

Finale; Beales (John)

BOARD MEETINGS-

Copson (F.) McKay Securities

FINANCIAL

27.6031680 E.R.F. (Hidgs.) 13p Edbro 8p Gold Fields Coal 9.201058p Halitax Bidg. Society Filts: Rate Ln. Na. 1994 £183.52 Kloof Gold Mining 4.051716p Liberon Gold Mining 4.00522p Mansfield Brewery 7.25p Minty 0.47p ional & Provincial Bidg. Soci-ety Fitg. Rate Nts. 1951 2327.67 Royal Bank of Scotland File, Rate Nts. 2005 £163.05 Venlarapost Gold Mining 8.050924p Visito Grp. 0.1p Walker & Staff 3p THURSDAY AUGUST 10 COMPANY MEETINGSdys & Hansons 9.4p 73,% Un. Ln. 1986/91 Berksley Grp., Old House, 4, Haath Road, Weybridge, 10.00 CPU Computers, Sherwood Place, Copee Road, St. Johns, Wok-ing, 12.00 Cropper (James), Burneside Mills, Kendal, 10.30 Somic, Jast Drop Hötel, Bromley Cross, Bolton, 12.00 BOARD MEETINGS-Floater 10.00 Finale; Compco Rexmore Interims British Petroleum Bullers Davies & Metcalie Frost ndent Newspepera Indepe Law Debenture Rotork Royal Dutch Petroleum Sheil Transport Smith & Nephew DIVIDEND & INTEREST PAY-MENTS-Amber Indi, 9.750 American Express 21cts. Aukett Assoc, 1.25p 8TP 4.5p Cohen (A.) 15p Do. N/Vig. A 15p Conversion 9% % 2001 4% pc. Gestetner 1.5p Do, Cap. 0.075p Pennant Grp. 0.2p

Renold 2p Salvesen (Christian) 3.1p FRIDAY AUGUST 11 COMPANY AUGUST 11 COMPANY MEETINGS-Aberfoyle Hidgs., Globe House, 4, Tempis Piace, W.C., 11.00 Campbell & Armstrong, Midland Hotel, Peter Street, Manches-BOARD MEETINGS-COMPANY MEETINGS-Finals; Stavert Zigomata Amersham Int., Hotel Inter-Conti-nental, 1, Hamilton Place, Hyde park Corner, W., 12.00 West Tat. Interims; Aillance Tst. Cale Royal, 68, Regent Street, W., 12.00 March Grp. Bristoi Evening Post, Temple Way, Bristoi, 12.00 Unliever Inliever NV Hidga), Chimney House Hotel, Congleton Road, Sand-bach, Cheshire, 2.30 Racai Elect, Institute of Electrical DIVIDEND & INTEREST PAY-MENTS-Anglia TV 2.50 Apricol Computers 1.25p Bermuda Int. Bd. Fd. 30cts. Engineers, Savoy Placs, Strand, W.C., 11.45 Vistec Grp., Midland Hotel, Derby, Bridgend Grp. 0.4p Builder Grp. 1.7p Caledonia Invs. 6.5p Caradon 7.5p Chemoxy Int. 6.2p Cons Murchison 30cts. Property Security Inv. -

hours - principles into prac-tice (01-262 2401) September 12 CBI Conferences: Pay and performance (01-379 7400) Cons Murchison 30cm. Do...(Rest. Transfer) 30cts. Control: Socurities 0.45p Fieming American Inv. Tat. 0.5p Harrisons Malaysian Plants Seen September. 13-14 * Financial Times Conferences: World Motor (01-925 2323)

Trade Fairs and Exhibitions: UK MENTS-Baggeridge Brick 0.75p Body Shop 1.125p Bristol Evening Post 7p.g-Deelinsal Gold Mining 11.501330p Deelinsal Gold Mining 11.501330p August 13-17 Gifts Fair (0473 622093) Hove Town Hall Appent 17-20

DIARY DATES

Dristentein Gold Mining

Point of Sale, Merchandising and Display Exhibition and Conference (01-566 3291) Business Design Centre, Islington Antiques Fair (04447 2514) Kensington Town Hall September 19-23 September 13-23 Antiques Fair (04447 2014) Chelses Old Town Hall September 15-23 International Bost Show (0703 August 26-28 Town and Country Festival

(0203 696968) Kenilworth September 3-6 737311) Top Drawer Gift and Decora-tive Accessories Exhibition (

01-727 1929) Alexandra Palace

September 3-7 International Autumn Fair (01-855 9201) 'Olympia'

Sentember 5-8 International Carpet Fair (021-705 6706) Exhibition Centre, Barro-

sate September 5-8 Offshore Europe Exhibition and Conference (01-549 5831)

Aberde September 10-13 International Menswear -MAB (01-437 8754) **Karls** Court

& Conference (01-546 8311) Barbican, London September 12-14

Overseas Exhibitions

August 25 - Sept 1 World Fair for Beversge Tech-nology - DRINKTEC-INTER-BRAU (01-948 5166) Munich August 25 - Sept 3 International Audio and Video Fair (01-930 7251) Berlin September 3-9 International Autumn Fair (0375 392222) Leipzig September 4-9 Show of the Nations Exhibition (01-977 3474) Vienna September 13-14 Pre-Press Exhibition (0372 373161) Copenhagen September 13-17

agust 21-25

September 6

September 11

Tolley Conferences: Payroll

manager's review third annual

updating conference 1989

(01-680 5682) London Press Centre

The Industrial Society; Annual

Centre Point, London

Business and management conferences

Hotel Inter-Continental. Management Centre Europe: The fundamentals of finance and accounting for non-finan-Frankfurt September 13-15 ANCE + CETHA: World conver ciai managers (32/2/516.19.11) tion of trading companies (39 2 4618121) Brussels Miler

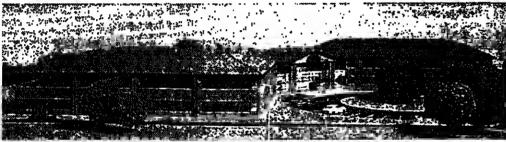
September 14 Tolley Conferences: Duties and responsibilities of a company secretary (01-680 5682)

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September 35 The Economist Conference Unit: Deregulation and joint ventures in international telecommunications strategies (01-839 700)

Royal Garden Hotel, London September 21 CBI Conferences: City investor relations (01-379-7400)

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ton, the company has a con-tract for refurbishing a hangar for British Aerospace (£1.1m) and at Bagian, West Glamor-gan, is building factory units for the Welsh Development Agency (fim). Other contracts include fitting-out a werebouse and offices at Hedge End, Hamp-shire, for Whitbread and Com-

pany (£749,000); reconstructing a dock jetty in Bute Town, Cardiff, for Cardiff Bay Development Corporation (£479,000); and refurbishing offices at Bromborough, Merseyside, for Van den Berghs and Jurgens (£364,000). The contract housing divi-sion has contracts worth over

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Notice to the Shareholders

Mesars Shareholders are hereby conveced to the Extraordinary General Meeting of Shareholders to be beld at the registered office of the Company on August 23, 1989 at 3.00 p.m. with the following agenda:

Agenda

- Decision to change the investment restrictions of the Company, so as to adjust these pursuant to legal requirements for the registration of the Company as an Undertaking for Collective Investment in transfer-able securities (UCITS) in accordance with the Luxembourg Law of March 20, 1989
- able securities (UCITS) in accordance with the Lixembourg Law of March 30, 1988. Decision to amend and/or renumber all articles of the present Articles of Incorporation to reflect such changes, namely as they relate to the object of the Company being the investment in transferable securities in ac-cordance with the law of March 30, 1988, to the unlimited duration, to definitions of permitted investments and investment restrictions and to conform these to necessary and useful changes pursuant to the Luxem-bourg Law of March 30, 1988. 2.

bourg Law of March 30, 1988. The Shareholders are advised that a quorum of one half of the shares outstanding is required for the holding of the Extnaordinary General Meeting and resolutions will be passed by an affirmative vote of two thirds of the shares present or represented at such Meeting. The text of the restated Articles of Incorporation, showing the proposed changes, can be obtained from the registered office of the Company on simple request and without any cost. The owners of bearer shares will have to deposit their shares five clear days before the Meeting with the following bank which is authorized to receive the shares of deposit, Kredletbank S.A. Luxembourgeoise, 43, bou-levard Royal, L-2955 Luxembourg.

The Board of Director

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Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there have been no changes to the details published

London

FINANCIAL TIMES CONFERENCES

RETAIL FINANCIAL SERVICES Londoo, 2 & 3 October, 1989

After a two year interval this conference is being held again in London and the agende is remarkably full. The impact of the Single European Market on the retail financial services industry will be the principal theme of the opening day and the outlook in the United Kingdom, the opening day and the outlook in the United Kingdom, where the competition is increasing every day, provides the tocus of the second day. Among the speakers are: James Larkin, American Express Europe Ltd; Silvio Meiltius, Bundeskartellsmt; Cheries Winter, The Royal Bank of Scotland Group pic; Don McCrickard, TSB Bank pic; Günther Schmidt-Weylend, DG Benk; Dr Peter Troberg, Commission of the Europeen Communities; Seymour Forteacue, Berclays Bank PLC and Peter Sutherland, Chairman Designate of Allied Irish Banks pic.

CAPITAL MARKETS WORKSHOPS

London, 16-18 October, 15-17 November, 4-8 December, 1989

in 1988 the Financisl Times and Price Wsterhouse joined in 1988 the Financisi Times and Price Wsterhouse joined forces to arrange a highly popular series of capital markets workshops. The Workshops provide intensive training for small numbers of individuals and a turther three are planned this Autumn. The programme provides detailed coverage, supported by case studies of capital markets activities, renging from underlying concepts through the specific markets and instruments, to practical guidance on key aspects of menagement and control of the business including opsrations, risk management and performance measurement.

BUSINESS WITH SPAIN FORUM: STRATEGIES FOR 1992 & BEYOND

Madrid, 5 & 7 November, 1989

With the continuing international Interest in Spain, the With the continuing international Interest in Spain, the Financiel Times is arranging this Autumn its fourth Business with Spain Forum. To be organised in association with Expansion, the conference will focus on the economic outlook for Spain and Europe and then go on to assess a number of mejor issues of interest to the banking and International business community. Spaakers include: Norman Lamont, UK Treasury Chisf Secretary: Cisudio Arenzadi Martinez, Spanish Minister of industry & Energy; Luis Carlos Croissier Batista, Comision Nacional dei Mercado de Valores; Sir Mertin Jacomb, Barciays de Zoete Wedd; Manuei Gussch Molins, Ebro; Francols Henrot, Compagnie Bancaire; Emilio Botin Rios, Banco Santander and Mario Conde, Banesto.

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WORLD SHIPPING IN THE 90s Amsterdam, 14 & 15 November, 1989

The FT proposes to stage a major conference to coincide with the Europort 89 Exhibition. After the difficulties of the past iew years, the hopes end signs are for a recovery in the world shipping industry. The aim of this conference is to examine current trends and look at the industry's prospects and opportunities for the long term. Speakers taking part include: Henk Rootliep, Royai Nediloyd Group; Hans Jakob Kruse, Hspag-Lloyd; Erik Toenseth, Kværner Industrier; Martin Stopford, The Chese Manhattan Bank NA and Hiroshi Takahashi, NYK Line.

All enquiries should be addressed to: Financial Times Conference Organisation 126 Jermyn Street, London SW1Y 4UJ Tel: 01-925 2323 (24-bour answering service) Telex: 27347 FT CONF G Fax: 01-925 2125

MANAGEMENT

The surviving executives of the previous chief's fierce cost cuts seats. "Right then, here's what I'm going to do," his successor declared.

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to and sources in chart Show By His reputation as a man ofaction had arrived before him, and with the business in decline they were prepared to. hear the worst. Indeed they had been sur-

prised when, instead of snapping out his own diagnosis and prescribed cure at the start of his first senior managers' meeting, he had invited and evidently, listened to their views. But now the moment of decision had come. "As from this instant," the

decision-maker went on, glancing at his watch. "I'm going on holiday for three weeks. By the time I get back. I expect you to have worked out a strategy for turning the company round."

in the factor of the That chief executive is one of 14 heads of UK businesses who, in return for a promise of anonymity, have just taken part in a controversial research study together with their topmost management teams. In their most recent financial years, they presided over a combined turnover of £34.5bn of which pretax profits aver-

aged 13 per cent. The study of the chiefs and their right-hand colleagues about 50 executives in all - is controversial because it bucks the trend in business-school thinking about managerial work.

While hardly anyone now supposes management to be an exact science, it's still largely seen as a straightforward ... craft," says Professor lain Man-gbam of Bath University's

nyone with a keen interest in the detailed operation of the human body would probably find working as a researcher for Pbarmacia, the big Swedish bealthcare and instrumentation

group, close to paradise. The company's interests include eye surgery, medical diagnostics, pharmacenticals and highly complex equipment for analysing or purifying biological materials. Not only is this range of disciplines -extremely exciting to the scientific-mind, the company backs these fields with unusually large amounts of hard cash.

Pharmacia spends about one fifth of its annual revenues, which last year reached SKr5.8bn (2650m). on research and development (R&D) -a high proportion even by the stan-dards of high-tech sectors like drugs or electronics. What has made Pharmacia stand

A theory confounded Managers who prove to be craftsmen

Michael Dixon assesses some research which finds that executives do not work to a blueprint but use their intuition

the research. "Good managers are thought to have a clear mental blueprint of the future mental blueprint of the inture result they want, and a set of self-contained skills called 'competencies'. They use the competencies like a mechanic uses tools to arrive at the result specified by the blueprint." At the top level, for example,

the skills would be of two main kinds. Ons would be strategic competencies such as the foresight to spot what the organi-sation's aim should be, and the analytical skills to plan the best broad way of achieving it. The other kind would be tactical competencies including the communications skills to per-suade the employees to follow the plan, and the knowledge of finance, marketing and so on to control progress.

"The craft view is conve-nient for people like me," the professor adds. "It implies that, provided people have the right aptitudes for the work, they can be made into good managers by sending them on courses - not least in management schools.

It was with the craft view - negotiating is an example -foremost in mind that he and an outside observer can hardly It was with the craft view

management school who led two colleagues, Annie Pye and expect to spot which is happen-Susan Abbotson, set out on the study with a £40,000 grant from ing," says Mangham. "But the executives themselves make no the Economic and Social Research Council By detailed questioning of the 50 execu-tives, the Bath trio planned to distinction between the two. "To them, thinking and doing are inextricably intertwined. And while they nse their minds infuitively as well as rationally, they don't do a establish what sorts of compe-tencies contributed to good performance at senior level, in spell of reasoning followed by a which ways they might be linked with company success, spell of intuiting. They do both at the same time. Perhaps and how they could be that's why they're not stumped assessed and developed. "So much for planning," by what some managers would see as paradoxes, like a need to improve product quality while cutting costs. Their answer might be to have fewer employ-Mangham sighs. The search for what he now calls the "identikit manager"

calls the identified manager proved furthe. Although the executives are unidentably good at all aspects of their jobs, their overall com-petence could not be traced back to specific competencies. Far from being able to tell mathem the abilis in use at ees each responsible for raising the quality of their part of the process." Another finding was that the executives did not look on themselves as general manag-ers with the ability to run whether the skills in use at pretty well any organisation regardless of its circumstances. They rejected the idea that any ons time were strategic or tactical, the researchers found they were guided hy widely applicable "management prin-ciples". Their main guide was a no evidence to support even the basic assumption that man-agers operate by first thinking out what to do, then doing it. series of object-lessons they "Given that so much mana-gerial work is done in the mind had learned, like apprentices, from managers they had rather than just planned in it

worked for in the past. Nor, in most cases, did they see themselves as individual

Secretary of

THE FOR G E.P. Kurning ~ BANX) -----

operators. Top management, in their typical view, consists of teamwork. Even so, the study showed that the members of a particular company's team each tended to have a different "style" - defined as a characteristic overall approach. "The fact that executives have particular styles doesn't mean they always make the same response to the same kind of challenge," the professor adds. "Take, for example, the new chief who took a holiday and left the managers he'd inher-

ited to frams the recovery plan - which worked, by the way. He'd never have made his own plan before consulting them. "That's not his style. But he

wouldn't always respond to the problem of turning round a business hy leaving the plan-ning to managers who'd worked there longer. If what they told him hadn't convinced him that they knew what needed doing, he'd have stayed and made the plan himself. The three researchers found thet the other executives worked in similar vein. While their broad style remained consistent, they varied their spe-cific acts to suit their judgment

meet it. "In sum, it seems that far from resembling mechanics working to hlueprints drawn up well in advance, successful

of the nature of the challenge

and the resources available to

top manegers are like creative artists," Mangham continues. Those we studied don't run their organisation by operating it as skilled workers would a machine tool; they shape it like sculptors do their raw material. Moreover, they learned the job by actually doing it, modelling themselves on established practitioners they saw as masters. As a result they've

pieced together a particular sense of what can be done with the meterial to hand under particular conditions, and of what sort of result will be 'good enough' in the circumstances.

Mangbam thinks the findings have a profound implication for management develop-ment. They suggest that ment. They suggest that managers – in the sense of leaders of enterprises as dis-tinct from administrators of systems – cannot be "made" by formal courses of training in business schools or any-there else where else.

"The only wey creative arts can be learned properly is by doing them for real under the eye of respected masters, and top management is no excep-tion. So organisations needing to develop managers need to split themselves into small husiness units, and set bud-ding executive talents to run them. It should be possible to do that without incurring too mnch risk. "As for management schools,

we can help by supplying 'art-ists' materials and equipment', by teaching them additional techniques and so on, but only as an adjunct to the in-the-joh learning. But another role for us that's at least as important is to serve as critics of the work the managers produce.

tific advances in areas like drugs to treat bowel disease, blood snbsti-tutes, chromatography (chemical separation) materials and reagents for eye surgery - all of which are now staple products for Pharmacia. Johansson says that a vital part of the R&D worker's function within Pharmacia is to get on well with people in the scientific institutions ontside the company and to listen to

their ideas. It follows that Pharmacia is also dependent on these establishments receiving adequate funding from government bodies on which they rely for most of their finance and on morale of staff in these places

remaining high. He himself knows the world of Swedish pure research very well having been part of this community np to 1984 when he joined Pharmacia; his previous job was professor of obstetrics and gynaecol-ogy at Uppsala University.

The commercial university of Uppsala Peter Marsh reports on Pharmacia's research strategy tying scientic work to commercial

objectives. Although not a major . force in the world drug industry, it is one of the leaders in biology-based instrumentation such as chro-matography and protein analysis. Tatography and protein analysis. It also has a good position in med-ical diagnostics, which is based on kits of chemicals for identifying physiological conditions linked to

The important job of co-ordinatment. ing Pharmacia's broad spread of sci-entific activities, and of meshing these with business goals, belongs to Klof Johansson, the company's 53-year-old R&D director.

APPOINTMENTS

He is in charge of 1,600 scientists What has made Pharmacia stand and other research workers whom out in recent years is its success in Pharmacia employs - half of them

at the company's headquarters at Uppeals and the rest in centres in Finland, the US, Japan and Britain. Johansson says that much of the scientific drive of Pharmacia is predicated on the idea of linking Definition of the intervention of the inter

search firmly with business units. Another, theme is to make a clear distinction between pure research – which his company makes a point of not doing – and product develop-

- 1

As a result of this policy, Pharmacia, for all the importance it attaches to new scientific ideas, has no centralised research laboratories of its own.

Instead, all 1,600 R&D workers, who number about 15 per cent of the company's total staff, work in rules and goals involved in these

workers and educational and research establishments in Sweden. Johansson says his company expects these groups to be thinking about pure science, leaving Pharmacia to get on with the exploitation.

selves as the commercial university of Uppsala," he says. "We try hard not to get involved in pure research. What we do is really all about prod-

two areas are quite different. We have thought about having e (pure) research set-up of our own. But we rejected this because you have to be free to grab the innovations from wherever they are. If you are not doing pure research yourself this helps to stop the NIH (not invented here) syndrome gaining hold." Many of the basic ideas behind

Pharmacia products have come initially from work in a number of

tute in Stockholm, Uppsala University and the University of Linkop-

come, over the past 40 years, scien-

International management comes to Kiev

By Michael Skapinker

THE INTERNATIONAL Management Institute in Geneva has built up a formidahle international reputation. The International Management Institute in the Soviet Republic of the Ukraine hopes it can do the same.

IMI-Kiev, which opened its doors last month, is a joint venture between IMI-Geneve and the Institute of Economics of the Ukrainian Academy of Sciences. The chief negotiator for IMI-Geneva was Bohdan Hewrylyshyn, its former direc-tor, who was born in the Ukraine.

Bringing manegement education to eastern Europe has been a long-standing goal of several western husiness schools. Last April, the London Business School ran a course in the UK for 20 Soviet managers. LBS claimed that Its programme was the first offered to Soviet managers by a western business school.

1MI-Kiev is still recruiting for what it hopes will be an international faculty. Its teaching languages will be Ukrai-nian, English and Russian. The school will offer a one-

year Masters of Business Administration degree to managers with at least three years' experience. It will provide shorter courses for more senior managers. It will also offer research and consulting services to other educational institutions and to individual firms.

Professor Oleb Bilorus, theacting director of the new institute, says that perestroika has brought with it a new Soviet attitude towards management. Management of industrial production bas ceased to be a political issue and is no longer regarded as an exclusive feature of capitalism. It has been admitted that the laws of scientific management are the same

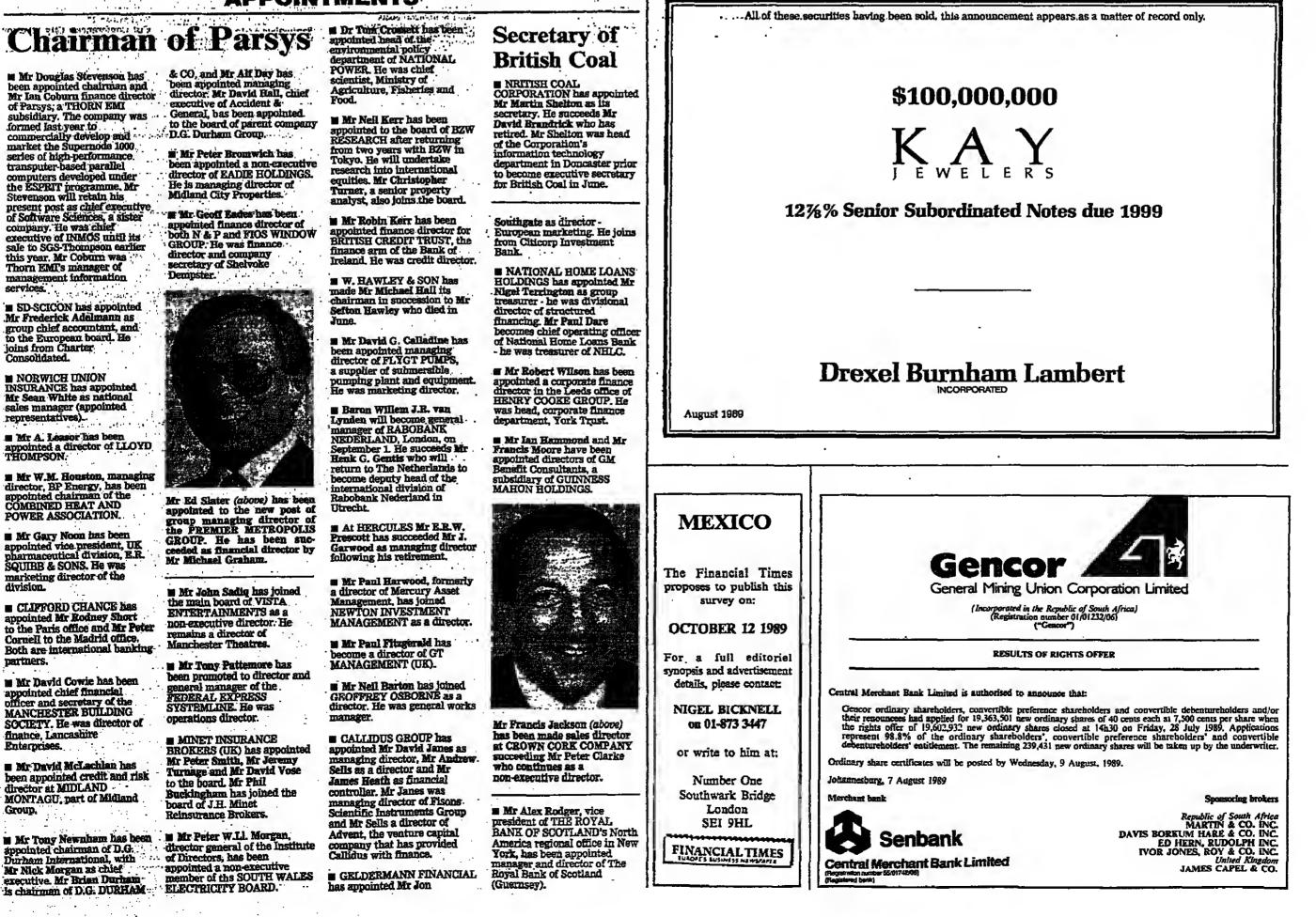
for any society," he says. He edds that "those Soviet concerns which go international without knowledge of scientific and applied management may go bankrupt and do great harm to this country's national economy,"

At the beginning of next year, IMI-Geneva is to merge with Imede in Lausanne. The merged school, the International Institute for Management Development, will continue the association with IMI-Kiev,

....All of these securities baving been sold, this announcement appears as a matter of record only.

"We (Pharmacia) think of ourresearch institutions with which the company has strong links. They include the Karolinska Insti-

Out of these connections heve



Cornell to the Madrid office. Both are international bankingpartners. Mr David Cowie has been appointed chief financial

officer and secretary of the MANCHESTER BUILDING SOCIETY. He was director of finance, Lancashire Enterprises.

NORWICH UNION

THOMPSON.

division.

Mr David McLachlan has been appointed credit and risk director at MIDLAND MONTAGU, part of Midland Group.

Mr Tony Newnham has been appointed chairman of D.G. Durham International, with Mr Nick Morgan as chief executive. Mr Brian Durham is chairment of D.G. DURHAM

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FINANCIAL TIMES MONDAY AUGUST 7 1989

LEGAL COLUMN

Finding right niche is name of the merger game

By Robert Rice, Legel Correspondent

view.

petitive market.

them?

compete in the legal market. Who are going to be the key

AS THE curtain closes oo what has been e particularly hectic year for the legal profession, it is a fair bet that as lawyers turn their attention momentarily to such matters as reac-quainting themselves with their children, a number will be trying unsuccessfully to push to the back of their minds anxious thoughts about what the oext 12 months might hold

for them and their firms. Chief among the worriers will be the partners of medium-sized law firms who, no doubt heartily sick of being told that they must get bigger or become true "niche players" if they are lo survive in the new competitive era, may nevertheless begin to wonder if there is not something in it after all.

There is the added complication of competition from accountants and foreign lawyers to consider when the pro-posals to allow multinational and multi-disciplinary partnerships become law sometime within the next two years. It would be surprising if

some of them did not resolve immediately to recommend to their partners on return from holiday that the firm should pursue a strategy of merger at all costs in the coming year as the simplest solution to the problem

That, however, according to Spicers Consulting Group, the consultant arm of accountants Spicer & Oppenheim, would be a mistake. Tha third paper in its series on strategic issues for advantage in its chosen market position. How will it differenti-ate itself favourably from other firms competing for the same law firms eotilled A Merger is not a Strategy devotes itself to dispelling this widely held clients? It must then determine the

critical factors for success -Spicers' basic premise - on what capabilities must it which July's legal column tooched - is that lawyers need develop to achieve its market priorities - and finally it must review and develop its strategy in the light of the changing to recognise that their busines is an industry rather than solely a profession. Firms that Whether merger is an appro-priate course, and, if so, with delay accepting those implica-tions will find their businesses

deteriorating. In particular, they argue that what type of firm, depends on the first step in the strategy: deciding where to compete in the market, Spicers says. law firms which do oot develop a business etrategy will become progressively less suc-The key strategic question for law firms is: "across how cessful in an increasingly comwide a range of services must Merger oegotiations, and mergers themselves, have little we provide specialisations to meet the needs of our targeted chance of success unless they clients" are guided by a business strat-

For firms which decide that their targeted clients require egy. But a merger is not in itself a business strategy. It is specialisations across the board, size becomes the driving an action a firm may take in pursuit of such a strategy. The first step in formulating force of the business.

For the larger City firms, for example, the combinatioo of a businese strategy for law firms, Spicers says, is to idenexample, the combination of breadth and specialisation is essential, not only because the needs for external legal advice of the largest UK companies are becoming more specialised, but because the legal industry is becoming increasingly con-centrated. tify where the firm wishes to clients and what range and depth of services should tha firm offer in order to build a significant relationship with centrated. The trend is towards e

Having determined thet, the smaller number of firms gainfirm must then decide how it intends to gain a competitive ing a larger share of the largest companies' business.

> Yamaichi Securities Co. Ltd is one of the world's leading securities houses, with 40 offices spanning

In London, Yamaichi International (Europe) is its European flagship employing over 350 people from

twelve countries, and is currently celebrating 25 years in the City.

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24 major financial centres.

Medium-sized firms may decide to compete in depth on a narrower front. In this case, Spicers says, the achievement of a small number of specialisations should be the driving force.

Snccess in competing in depth across a restricted range might lead to rapid growth, hut such growth would be a conse-quence of successful specialisation, rather than the driving force of the business.

A firm whose strategy is to meet a wide range of large company needs will require depth across a broad range of services. If its resources are currently too small to meet this strategy, then merger with another firm with complemen-tary skills could be the best way of competing with all other firms competing in the large company market sector. Medium-sized firms which choose to compete in depth across a small number, say three or four, of core specialisations may find merger unat-tractive for several reasons.

Possible merger partners may have unprofitable services outside the desired core specialisations; a profile of profes-sional staff at odds with what is required; substantial support overheads which would largely duplicate those in place in the other firm; or a very different culture. Merger in these circumstances would be "very high risk".

There are alternative courses of action that medium-sized firms can take in these circum-stances. One suggestion put forward hy Spicers is for the firm to reduce the breadth of its services and channel all its resources into its chosen core specialism

This, they note with a cer-tain degree of perspicacity, "would be an uncomfortable option to take in the short term because it would almost certainly result in the loss of people (both partners and fee earners) and would force some who remained to move into areas of work in which they were not previously expert. In some cases, however, it can carry a higher chance of suc-cess than merger."

So there are different courses by which law firms can achieve their preferred market position. Merger is unavoidable "only where a firm chooses to build depth across a broad range of ser-vices, and wishes or needs to do so in the short term".

The course chosen will be affected by certain criteria including scale - how great is the need to increase overall size to get depth and breadth; time constraints - merger is the quickest way to achieve results; size and quality of resources demanded by each specialisation - the need to add a large number of lawyers to a service in order to create a

specialisation may mean merger is the most practicable route: and culture. If a firm decides merger is

the correct course then, Spi-cers say, potential merger part-nere ehould be assessed against a shortlist of factors, such as bases of accounting, client lists, profitability, man-agement skills (do they exist to the extent required to run a combined organisation), culture, remuneration technology

ure, remineration technology requirements and premises. Of these factors, culture is likely to be critical, Spicers says. Mistaken marriages between cultures are a hazard when the top people on each side base their view of cultural

side base their view of cultural compatibility solely on a per-sonal liking for each other. Finally, it warns, many so-called mergers are in fact takeovers. Each party should therefore take a realistic look at the quality of its manage-ment compared to that of its proposed partner A third party proposed partner. A third-party opinion might be useful here.

It should then stand back, from the decision to merge and ask if, at the end of the day, it would really matter if it was taken over by the other firm. If the answer is yes, then it should only proceed with the numost cantion. If that is not proceed matter

possible the proposed merger should be abandoned. There is much food for thought here while buried to the neck in sand by vengeful offspring.

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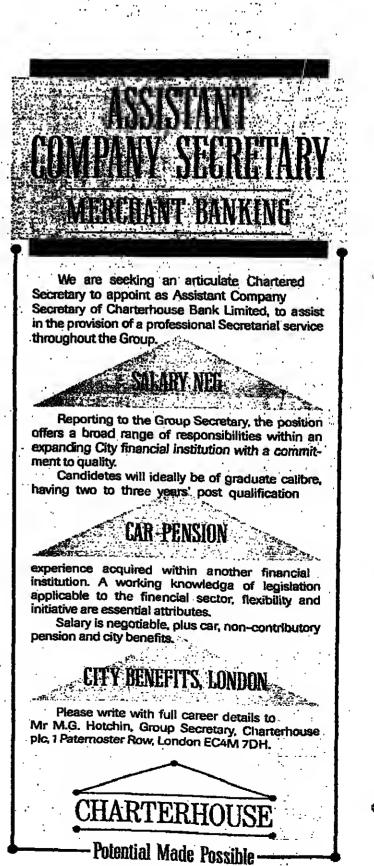
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Elizabeth Rowan

Ext 3456



Die fliegende Holländer

ROEGENZ FERTIVAL

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There are opera festivals where people dress up for glossy, brochure-hyped events that may be fun (as well as costly) to attend but add little to the sum total of serious artistic. endeavour. And there are also opera festivals where place, audience, work and perfor-mance style "add up" to create a special, and strictly inimitable, sense of celebratory excitement.

On my own cherished list exemplifying the latter type, the names of Glyndebourne, St Louis, Santa Fe, Wexford, Savonlinna, and (of course) Bayreuth figure prominently. To them I would now add Bregenz, having just visited the 44-year-old festival on the Ans-

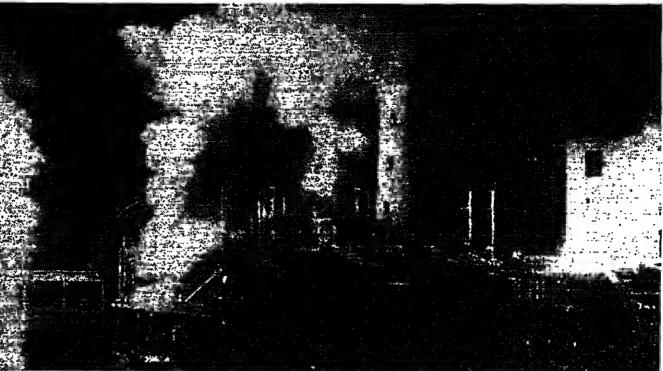
44-year-old festival on the Ans-trian curve of Lake Constance for the first time, and having seen and heard a production of Der fliegende Holldnder which counts high among the most thrilling and dazzling pieces of lyric-theatre spectacle of my entire opera-going experience. It is staged by the ENO team of David Pountney (producer) and Stefanos Lazaridis (designer); and it is the latest in the long line of Bregenz's "Spielen auf dem See" given on the enormous Seebilnne the atage in the lake shallows, with both performers and audi-ence (seated in a water's-edge ence (seated in a water's-edge amphitheatre) exposed to the stars - or, in the case of the eighth Fliegende Hollander performance, earlier this week, a chill evening breeze and a passing patch of drizzle.

These open-air productions of popular open-air productions of popular openas in recent years Flate, Hoffmann, Turan-dof, interspersed with operei-tas and musicals — have become famous. for their sophisticated channelling of means to delight a large audience of locals and tourists as well as more knowledgeable opera devotees. But this *Flic*gende Hollander appears to represent a new Bregenz develop-ment: without sacrificing any

popular appeal it is at once more elaborate (and, I believe, costly) in its appropriation of the stage and the surrounding waters than anything given here before, and more radical

in its dramatic approach. Producer and designer have, indeed, taken command of a huge space of natural beauty, and turned it into a *Duckman* drama candidant, how a dream-cauldron; they have fil-led it not with realistically detailed sailing ships but with extraordinary mechanical structures - and filled the opera itself with a fresh "inner life" as vivid and exhilarating as the location in which it

takes place. Pountney and Lazaridis use the main Seebühne to flesh out their Industrial Revolution land-and-seascape - vast chrome waterwheels, spinning machines that rise menacingly into action, a central deck able to tilt aslant and shoot out jets of water to suggest Daland's steam-ship in storm-tossed motion. A lighthouse at the back towers over everything; to the right of the main stage the Dutchman's hulk floats free or spurts into action — it is not a ship hut a huge moto-rised barge, on which is sup-ported an enormous foursided house-facade pivoted to spin phantasmagorically whenever Vanderdecken's craving for release dominates the action. This last is an invention of almost unbelievable ingenuity; so is the grid-platform that rises up out of the water on the left side of the main stage car-. rying a massive grand piano -once risen it stands (or rather floats) firm, and shallow enough for Senta and Erik to wade about thereon. The whole concatenation of properties and defined areas allows the drama to be propeiled across an enormous yet finely defined space; the boundaries of land and water seem all but dis-solved, as do those of fantasy and reality. When, early on,



ARTS

Dream cauldron: extraodinary mechanical structures make up the set of "Die Fliegende Holländer"

marvelled at the intensity and

not perhaps as solidly hand-some as that of his compatriot

James Morris, but much more

Senta sails past the front of the avidly reading an enormons crimson book, the worlds of Wagner, Lewis Carroll, and sion I caught Rohert Hale (Vanderdecken), Linda Plech (Senta), Hans Tschammer (Dal-Freud are on the point of combination. It would take columns of

and), Wolfgang Schmidt (Brik) and Donald George (Steers-man), and without exception close-packed detail to describe the mastery of the misè-en-scene. - the feats of halincina-tory lighting, the hurst of fire-works, the synchronised whiz-zing of all the various mobile detailed physical control of their acting. At a distance their facial expression may not be visible, but their "speaking" sharpness of physical posture components. One hegins to believe that the lake itself is being magicked into previously certainly is. The Bregenz amplification, which in directionality and unimaginable theatrical life. In some of their Coliseum collaborations, notably the 1982 "indoor" Dutchman and the fullness of tone makes Harvey Goldsmith's Earl's Court Car-men set-np seem like the Earl'a 1967 Lady Macbeth of Mtsensk, this team has through sheer Court tube-station public-ad-dress system, showed alike the exuberance . threatened to bursts the seams of the thea-tre; here, they have found a "theatre" big enough to susbeauty and genuine Wagnerian power of the musical perfor-mance. Mr Hale, Covent Garden's most recent Jokanaan, tain their love of theatrical has become a Heldenhariton of animation. notable distinction, with tone

Yet the most most remarkable feature of this production is that, in spite of all its show-biz elements, the action is con-

interestingly deployed; Miss centrated to focus attention exactly where it should, on the Plech, a native Austrian, has a leading players. Bregenz offers multiple casts for its crowded soprano limited in colour resources but appealingly clear Wagner schedule; on this occa-

and clean in line. Under Ulf Schirmer the Vienna Symphony Orchestra (the festival's resident band, concealed within the stage) and the chorus (townspeople alongside visitors from Vienna and Sofia) played and sang with unstinted fervour. The performance was given with-ont break, paced with utter naturalness, and - it seemed - gripped by the same sense of once-in-a-lifetime inspiration that suffused the staging.

On Bregenz's second opera-stage - more conven-tionally enclosed within the Festspielhaus that forms part of the Seebühne complex -there is a revival of last year's Samson et Dalila, produced by the first of Bregenz's British directorial talents, Steven Pimlott. David Murray's review of the original praised it gener-ously at the time, and I subscribe in every particular to his enthusiasm.

Indeed, I exceed it, since (unlike my colleague) I admire the work itself, and find that all its best features are highighted by this severely beautiful new-look, stripped down to the same starkness that Pim-lott's designer, Tom Cairns, found for the WNO-Opera North Trojans. (Why doesn't the ENO borrow this Samson production?) Carlo Cossutta, essentially (in spite of occa-sional tonal loosening) the same sympathetic, generous, free-voiced dramatic tenor that Covent Garden audiences used to know and love, is again Saint-Saēns's hero: he provides the evening with nobility, and

a true emotional centre. Any festival that can offer two such original, integrated, honest, dramatically urgent productions side by side demands to be taken seriously. Next year Bregenz will revive its outdoor Dutchman, while indoors there will be a new production of Catalani's La Wally hy yet another Bright Young Brit, Tim Albery.

Max Loppert

The Bartered Bride

11

served individuals who make

up the excellent chorus to

Sabine Paszow, whose attrac-

tive and very human Marensa leads the cast with style. Her aria, too, was sung with just

Unfortunately, not all the

soloists share her vocal accom-plishments or her ability to wrestle with Kupfer's body lan-

guage and come out on top. Michael Rabsilber was a hefty

Jenik, in the German tradition

of heavy tenors in the role. Andreas Conrad's Vasek is only half bashful and soon gets

up to things with Marenka that most Vaseks would be embar-rassed to dream about, and the

Kecal of Hans-Martin Nau was unexaggerated, but gruff. The main residue of Teu-

the right streak of metal.

COVENT GARDEN

The selection of works that the Komische Oper has brought to London has been cleverly devised. The company is shown, Janus-like, facing in both directions – back to the past with its famed Felsenstein revival and into the future with its two Harry Kupfer pro-ductions, including The Bartered Bride,

The Smetana is hy no means an unexpected choice, for it fol-lows in a long tradition of German interest in the opera. (Almost half the extant recordings of the piece are in German translation.) Indeed, one of the salient points of the Komische's performance is that it is sung in a way thet shows the cast expect the audience to understand every word and it is only unfortunate thet the

tonic heaviness was to be found in the pit. As at the language is again German. Happily, though, Kupfer has seen to it that he tells the story found in the pit. As at the Offenbach on Monday, the orchestral sound was distinctly middle-heavy, no douht emphasised by the players hav-ing to cope with an unaccus-tomed acoustic, while Rolf Reuter is no equal to the best of the opera in a manner clear to all, without any of the extreme slants that his avant garde reputation might have solicited. There have heen Reuter is no equal to the best other versions which trip more of his Czech predecessors in

lightly through the scenes of dence and comedy, hut Kupfer - amusingly - does include a starring role for an ohliging pig, who is always happy to swallow unwanted marriage finding the score's lightoess and wit For those who wish to dip a toe into the new wave of East German opera production, this is the show to choose. The last contracts. production, Orfeo ed Eurydice, For the rest, this is the kind is still to come, but the of detailed, strongly rehearsed advance photos suggest a con-

show that might expect these days from ENO (even if their troversial evening to be preferred by the adventurous, ready to undergo total own production a few years ago was actually rather more immersion colourful). It is a world of real people, from the cleverly-ob-



Sabine Paszow: leads in style as a very human Marenka

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Schnittke

set them apart from his direct

utterances. With Schnittke, hy contrast.

the inverted commas disap-

pear: the mnsical styles of

many periods and places are equally grist to his mill, natu-ral sub- sets of his post-mod-

ernist vocahulary. When a macabre waliz turns

up, or a 19th-century funeral

march - as they do in his recent Viola Concerto, played

hy its dedicatee Yuri Bashmet in Thursday's Prom concert -

caricature is not the point. Ear-

lier Schnittke experiments (he

discovered contemporary West-ern music only in the 1960s)

suggested otherwise, merely

because we assumed that his violent clashes of surface-style

The watch word of our pos-

twar music, after all, had been

strict theoretical integrity. But there's no comparable lust

among Soviet composers for an

expression and the avoidance of banality as highly as any-

one, hut they would never

have bought the Darmstadt

notion that credit-worthy new music must he demonstrably

consistent in the latest musico-

The Concerto that Schnittke

has composed is hardly distin-

must be ironical.

logical terms.

have problems. Can the hiography of a new build-

iography is one of the best nents and take them on a journey of forms of reading on holiday. design discovery.

has an anstere need to explore things from their sources: he could have

out his team. There are some very tough guys in the background of this story and it is crystal clear that with-out Ove Arup'a intense work the Hongkong Bank would not exist. That is what is rewarding about

Miss William's book .- . she is scrupu-... lously objective. She admires Foster, as I do. But this is no hagiography. The bank is not above criticism. I was

Architect by John Gifford (Mainstream Publishing of Edinburgh, at £19.95, paperback £12.95). There is also an exhibition at the Edinburgh Festival that portrays the work of this lesser known Adam.

and Robert and the leading architect of early Georgian Scotland. He was also the author of Vitruvius Scoticus,

ing make interesting reading for the layman? I think that Stephanle Wil-liams's new book, Hongkong Bank. The Building of Norman Faster's Mas-terpiece (Jonathan Cape, 240), demon-strates that there is a state and the state of the state o strates that there is rich drains and suspense in the creation of a great new corporate headquarters. But, like the huilding itself, the book is cool and objective while dealing with important architectural issues.

It was in 1978 that the Hongkong and Shanghai Banking Corporation embarked on the process of building a new head office in Hong Kong that would be not just a prototype, but the most advanced office tower in the world. Norman Foster was 44 when he. won the competition and was well known in Britain as a leader in the field of the rational development of building components. I well remember talking to him for

a radio interview around the time of the Hongkong competition about his puzzlement over the fact that it was easy to buy an incredibly sophisticated motor car off the peg, hnt almost impossible to buy, for exam-ple, an efficient and well designed kitchen. He always went back to first principles and he was always ready to tackle the manufacturers of compo-

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been a great scientist, or discovered the cure for any number of fatal ill-This cure for any number of rata in-nesses; instead he chose architecture. This book is not strong on what I would call biographical meat. Foster is tacitorn and technical when you first meet him and the fact that he struggled from seemingly remote ori-clus his measure antrance is of gins to his present eminence is of great interest. But Miss Williams concentrates upon unravelling the complexities of the erection of this HK\$5bn (£385m) building. It is more than just the story of the world's most expensive office block: it is an epic story of creation. It is necessary to read a little

between the lines to understand the way the Foster and his colleagues work. They persist, in every job large or small, to innovate in design terms. They have brilliantly extended the technical boundaries of huilding con-struction. Sometimes they have failed: the failures have been sesthetic and technical. The Sainsbury Centre at the University of East Anglia is spa-tially triumphant inside, but it has also needed much repair and renewal. Foster has undoubtedly been blessed by clients willing to pay for progres-sive design and that is always heart-ening. The detailed account of the



Foster's Hongkong and Shanghai head office debate over costs and the supply of steel for the Hongkong Bank is reveal-

This book makes one thing very clear indeed. Although Norman Fos-ter had the ideas and the grit to see them through very difficult moments, he would have been utterly lost with-

MUSIC

London

ARTS GUIDE

The Proms. Works by 114 composers will be heard during this year's Promenade Concert season, which continoes until September 16. Most concerts take place at the Royal Albert Hall, though St Paul's Church, Knightsbridge, and Kensington Town Hall are also used. Tickets for nost concerts cost from 53

for most concerts cost from E3 to £11, and can be booked on 589 8212, 589 8485 (Uan-Sym) or 379 4444 (24 hours); promenad tickets are available only at the

door on the day of the concert priced at £1-50 or £2.

This week's concerts include Royal Philharmonic Orchestra,

conducted by Vladimir Ashken-azy playing Brahms, Mussorgsky and Gilièrs (Mon), BBC Sym-phony Orchestra, conducted hy

left wondering why it all has to be so difficult - the struggles are enormous.

You feel at the end of the book that you have helped to build the pyra-mids, not just another bank. And of course that is the point. The Hong-kong Bank is one of the great towers of the 20th century. It is a masterpiece, as much of negotiating skills as of design. Convincing clients that the archi-

tect is often right is one of the great problems of today. It all depends on the quality of the architect, but this book shows the real quality of all the supporting players, too. Should cli-ents read this book? It may them put off the idea of hullding anything, ever, but equally it may inspire them to try harder for architecture of the highest quality. The book is elegant in itself, calmly written with superb illustra-tions and drawings.

Another biography I have enjoyed is a more conventional slice of architec-tural history timed to celebrate the tercentenary of the hirth of William Adam: William Adam 1683 - 1745: A Life and Times of Scotland's Universal

an almost forgotten source of designs for houses in Scotland and Ireland. Mr Gifford is in charge of something called the Buildings of Scotland Research Unit at Heriot-Watt Univer-sity, which is slowly producing the "Pevsners" for Scotland. He is agree-ably nationalist about William Adam and shows clearly that he was much more than just a provincial follower of English architectural fashion. There is a good account of the agriculof English architectural lasmon. There is a good account of the agricul-tural background of 18th century Scotland that provided the means for feudal expansion and the building of some remarkable houses.

A / sible for some of the sible for some of the finest Scottish houses Hopetoun, Duff, Arnis-ton and the House of Dun are his major creations, but the recently restored pleasure pavilion of Chatel-herault shows that he could play brilliantly in the minor key too. Soon it will be time for anniversary exhibi-tions about the other Adams, which is why this book about the root of the family is important.

Colin Amery

August 4-10

Schumann(Wed) Auditorium des Halles. Chamber Music. String sextuor from Lille conducted by Fabrice-Pierre, Francis Pierre, (harp). A. Tisne, N.C. Dao, Schoenberg (Thur) Auditorium des Halles. Instrumental Ensemble da Capor Bach, Corell, Mozart, Vivaldi (Mon, Tue, Wed) Saint-Louis en L'lle Church (45231825). by Helmut Brb. Planist Alexei Sultanov made a very successful German debut in Munich in 1968; the Lithuania Chamber Orches-La Chaise-Dieu in Auvergue,

viola Competition in Initiana-polis. The Artis Quartet, cellist Antonio Meneses and his wife planist Cecile Licad will also appear. (Mon, Tue) (08247/ 350253,8939). Bad Worishofen, Postfach 1442.

Frankfurt

Heller's great chinese circus, performs all week.

(Thur) Concertgebouw.

Summer festivals

Aug 23-30 (71000116). Salnt-Jean-de-Laz, Aug 30 - Sept 16 (59260316).

In France

Amsterdam

Vienna Haydn Sinfonietta, conducted by Manfred Huss. Mozart, Hummel, Beethoven, Grosser Redou-tensaal. (Moo). Camerata Sinfonia Varsovia. Dobrzynski, Spohr. (Mon) Polish Kammerorchester, con-ducted by Jan Stanienda. Mozart, Rossini, Palais Schonbrunn, (Wed)

Bad Wörishofen Ivo Pogorelich Festival. This first festival initiated by the

Yugoslav pianist Ivo Pogorelich, aims to support young musi-cians. Among the musicians are violinist Iduard Wulfson and planists Franz Massinger and Frederic Chiu. The Southwest

The Lifetiation Control Orches-tra, founded and conducted by Saulius Sondeckis, are the win-ners of the Herbert von Karajan foundation for the best young orchestra; while violonist Kyoko Talcezawa won the International Violin Competition in Indiana-

bouw. Reinbert de Leeuw (piano) Satie

nazionale d'Arte - founded by Hans Werner Henze in 1976. Clos-ing concert (Sat) at the Tempio di S. Biaglo, a mass, "Argentum et Aurum" by the eclectic flem-ish composar, Heinrich Isaac, who spent much time at the court of the Medicis, elaborated for for four voices (Nicolas Howard, Andrew Watts, Niall Morris and Michael Harpham), organ and orchestra (the London Parnassus), conducted by Mar-kus Stenz. Until August 14. (717092/758213).

Barcoue Soloists are conducted

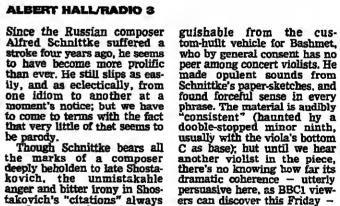
Bockenheimer Warte: Andre

Mitsuko Uchida (piano), Schub-ert, Debussy (Tue) Concertge-Montepulciano

29th Festival of Organ Music, in Tuscany. 14th Cantiere Inter-

Tokyo

Tokyo Metropolitan Symphony Orchestra, conducted by Nao-zumi Yamamoto. Bach, Beethoven, Beatles. Suntory Hall (Mon) (822 0727).



depends upon an empathetic star soloist. Not only does it offer him (or eventually her) deep, rumina-tive cadenzas in the pungently acerhic manner of Bartok, and bursts of virtuoso sawing too, but long-breathed eloquence which often carries across radical fractures of idiom - ripe Mahler, spare Webern, salon-Romantic Spohr, Impressionist washes. No wonder Bashmet claims it to he the summit of concertos for his instrument: he hoasts par excellence the musical personality to weld its intrepid variety into a compel

ling dramatic elegy. Indeed, by comparison every other viols concerto 1 know sounds gingerly about the instrument's expressive range. I should anyhow wager that Schulttke's score is rich enough to generate many indi-vidual readings, and that we shan't have to wait long for overriding theory: no doubt they rate original, cogent them.

Mathias Barnert conducted the BBC Symphony with wbat seemed faultless sympathy; he also led a good-humoured account of Prokofley's "Classical" Symphony (short on *élan*), and later a soberly felt reading of Chaikovsky's "Pathétique."

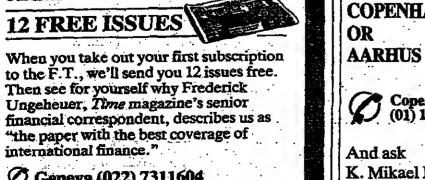
David Murray

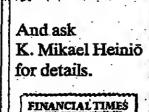
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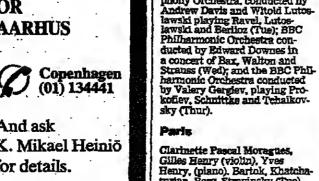
business centres

COPENHAGEN

work in the

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Clarinette Pascal Moragues, Gilles Henry (violin), Yves Henry, (piano). Bartok, Khatcha-turian, Berg, Stravinsky (Tue) Auditorium desHalles. Orchestre Symphonique des Jeunes en lle de France con-ducted by Bertrand de Billy,

Cyril Marie, (plano). Beethoven,

FINANCIAL TIMES NUMBER ONE SOUTHWARK BRIDGE, LONDON SEI 9HL in a country which many Americans could not locate on a map. But apart-

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Monday August 7 1989

Mergers and efficiency

BALANCING reductions in competition against claims of enhanced efficiency is one of the central dilemmas of mergers policy. This issue appears to be the principal remaining obstacle to agreement among the member countries of the European Community on new merger control powers for the Commission

Governments now accept that some very large mergers affect competition throughout the Community and are more appropriately handled by the appropriately handled by the Commission than by national competition anthorities. The worry, expressed most forcibly in recent weeks by Sir Gordon Borris, director general of the UK's Office of Fair Trading, is that the Commission will be too easily swayed hy industrial policy arguments and that merger policy, like trade pol-icy, might be used for protec-tionist, anti-competitive pur-poses. The anxiety is s valid one and needs to be met either by tightening the rules under by tightening the rules under which the Commission oper-ates or hy institutional changes along lines suggested by Sir Gordon.

Contentious judgments

Any merger inquiry by the Commission would assess the impact of the proposal on con-sumer welfare, taking into account entry barriers, import competition and efficiency gains. The draft regulation pro-vides for anti-competitive mergers to be banned unless "their contribution to improving production and distribntion, to promoting economic and technical progress or to fmproving the competitive structure within the common market outweighs the damage to competition."

These are contentious judgments on deals which will have a profound impact on the structure of European industry. If an approved merger turns out to have serious anti-competitive effects, it will be among member governments on the purpose of merger con-trol and if the wording of the regulation is amended accordvery difficult to repair the

Partly for this reason Sir Gordon believes that the Com-mission should confine itself to examining whether or not a merger is likely to reduce competition. The wider effects of the merger should be left to ths Council of Ministers. In the

has already suffered what could prove to be a major setback: the cancella-tion of the proposed visit to Washing-ton of Mr F.W. de Klerk, the Nationai Party leader and most likely candi-date to become South African Presi-dent after elections in September. The failure of the visit may have done serious damage to US-South African relations, and could encoursame way the West German competition authorities judge competition issues only and leave public interest consider-ations to the Federal econom-ics minister. In the controverdone serious damage to US-Sonth African relations, and could encour-age pro-sanctions campaigners at just the time when new sanctions hear-ings are beginning in Congress. By now, if African experts at the State Department had had their way, Mr de Klerk would have met his third major Western leader in two months, following a June meeting with British Prime Minister Mrs Margaret Thatcher and West German Chancel-lor Helmut Kohl. President Bush, for his nert, would have fulfilled his comstal case of Daimler Benz and MBB, the aerospace concern, for example, the Cartel Office ruled that the merger would be anti-competitive, hut is expec-ted to be overruled by the Min-

Lobbying exposure

be the right way of handling mergers at the Community level. But this would require a

power to override, by qualified

majority vote, merger deci-sions of the competition direc-

If there is clear agreement

ingly, the power to override may be used only rarely. With-out such agreement, every

large and contentious merger

could become the subject of horse-trading between member states.

torate

his part, would have fulfilled his com-mitment to test the widest possible range of opinion in South Africa by adding Mr de Klerk to the list of South Africans he had received at the White Hause LODDying exposure Sir Gordon argues that the Council of Ministers is more politically accountable than the Commission and hence a more suitable body to be invested with these powers. The danger with this sugges-tion that it might have the effect of politicising the merger control process, exposing the Council of Ministers to the same lohbying and bargaining between interest groups that White House. That list already includes anti-

That list already includes anti-apartheid leaders such as Mrs Alber-tina Sisulu, the wife of jailed African National Congress leader Mr Walter Sisulu, Arcbbishop Desmond Tutu and the Rev Allan Boesak. It now seems unlikely that it will include Mr de Klerk in the near future: for if Washington found it difficult to pack-age s visit from the National Party between interest groups that has often characterised Britisb age s visit from the National Party leader for domestic consumption, how much more difficult might it find an official visit from the new state presimerger policy. It is not obvious that the Council is better placed to to take more consis-tently pro-competitive deci-sions than the Commission. dent.

Is struggle against apartheid may be taking place thousands of miles from America's shores,

held is seen very much as a domestic issue in the US; and the new Adminis-tration in Washington seems keen for it to remain so, whatever the implica-

tions for US foreign policy in the That policy is now being redefined by the Bush Administration. But it has already suffered what could prove

Officially, Pretoria - not Washing-In the long run the creation of an independent agency, akin to the Monopolies Commission in the UK or the Federal Trade Commission in the US, might ton – cancelled Mr de Klerk's planned visit. The pressures of South Africa's whites only election cam-paign were said to preclude such a trip. However, it seems certain that Mr de Klerk would have found a way around his campaign commitments if he could have been assured that his visit to Washington would include an audience with President Busb, and not only Secretary of State Mr James treaty amendment. More immediately, the wording of the regulation needs to be

tightened, so that the loopholes through which an efficiency defence might be accepted are drawn more narrowly. The role of the advisory committee, con-Baker, No such assurance was forthcoming from the White House – in spite of the eventual support of both the State Department and National Security Council for the visit – and Mr de Klerk cancelled rather than risk being

sisting of officials from mem-ber states, should be strength-ened. Finally, the Council of Ministers should have the snubbed when be arrived, Whatever the real reasons for the cancellation - fear of the domestic repercussions of too close an association with Pretoria, or simply the new Administration's failure to understand the seriousness of the snub - it appears to have given the pro-sanc-tions lobby a much needed boost to its morale

For the only publicly apparent rea-son for the Administration's second thoughts about Mr de Klerk was a protest letter to President Bush from notest tetter to Freshent Bush hom 100 Congressmen. True, a presidential meeting had been anything but a fore-gone conclusion even before the let-ter; indeed, infighting within the State Department over the visit had delayed a decision for so long that iteruing an invitation would have been issuing an invitation would have been

a last minute event in any case. But the Congressional protest seems to have crucially tipped the balance. In the interests of his much-vaunted bipartisan approach to for-

Patti Waldmeir examines the impact of US sanctions and the case for extending them



Albertina Sisulu, the wife of jailed ANC leader Walter Sisulu, with President Ger

A false dawn for **South Africa**

Media censorship in South Africa and the much reduced incidence of violence in South African townships had ensured that American television viewers were seldom confronted with the effects of apartheid.

Markedly improved prospects for regional peace, including an indepen-dence settlement in Namibla, had lessened pressure for punitive action. And the Congressional verdict on the effect of sanctions imposed under the 1986 US Comprehensive Anti-Apartheld Act was far from unanimous, even among committed sanctioneers. Reaching any firm conclusions on the economic effect of sanctions, let alone their political impact, is extraordinarily difficult. Indeed it is possible, in Washington, to find sensible people who argue that every significant ero-sion of apartheid over the past three years has been the effect of sanctions - and equally easy to find sensible

people who argue quite the opposite. Mr Randall Robinson, the head of the influential anti-apartheid lobby Transafrica, does not doubt that sanc-tions have furthered the cause of change in South Africa. "South Africa is in a tough way and it is in a tough way in large part because of sanc-tions," he argues; if the effect has been limited, that is because the sanc-

members of the current Administration, are doubtful. "Obviously sanctions have had an impact; but did they move the South African body politic towards its goal? I'm not so sure," says one US official. "South Africa has any number of reasons to wish to escape from its current impasse; sanctions are only one of them

The impact of disinvestment by US The impact of disinvestment by US companies is, if anything, even more difficult to assess. In the case of disin-vestment, local public pressure in the US has played a much larger role than legislation – though Mobil Corp, which pulled out last April, cited Con-gressional action on dual taxation with South Africa as the proceed for its with South Africa as the reason for its decision. But despite the large num-ber of US companies leaving South Africa - some 140 since 1986 - the main impact, ironically, seems to have been to enrich white South African businessmen who have picked up foreign assets at fire sale prices.

Whatever their reservations, the bottom line for many in Congress is that sanctions and distuvestment are better than nothing – even if all they do is demonstrate US disapproval of South Africa's policies, and increase Pretoria's sense of isolation.

calls for comprehensive and multilateral sanctions against South Africa, and would prohibit all US investment in and military or intelligence co-oper-ation with South Africa. It would also include the energy

sector in trade sanctions, and increase monitoring of trade and investment as well as including other punitive

Virtually assured of passage in the House of Representatives, it is much less likely to command the 60 or so votes needed to overcome a Republican filibuster in the Senate, still less the two-thirds needed to override a dential veto.

Indeed, the anti-apartheid lobby itself has done little to further the bill's chances of success: during a visit to Washington in May, Arch-bishop Desmond Tutu and the Rev Allan Boesak, South African pro-sanctions campaigners of long standing, were at best ambivalent on the issue of comprehensive sanctions.

They are understood to have told Mr Deltuns that they did not support his bill, and called instead for a more targeted approach to the issue, with the emphasis on financial sanctions. .

But more important than any

the previous incumbents never managed to do - and perhaps more cru-cially, that it cares what Congress

cially, that it cares what Congress thinks about apartheid. Clearly, the Administration wishes to avoid a sterile political debate about sanctions with Capitol Hill --the sort of breakdown in relations which led Congress to impose the Comprehensive Anti-apartheid Act in 1986, in spite of a presidential veto. Through a programme of earnest consultations with Congressional leaders, as well as selected invitations to hlack South Africans to visit the White House -- what one opponent of

White House - what one opponent of sanctions refers to as "lighting can-dles for the victims of apartheid," -President Bush seems to have got the Congress on-side, at least for the

moment. The extraordinary recent admission from the Assistant Secretary of State for Africa, Mr Hank Cohen, that sanc-tions had had an impact in South Africa (though he opposed the imposi-tion of further measures), appears to be part of the same process of keeping Congress sweet. The cancellation of the de Klerk visit will be seen as a further concession to pro-sancti-oreers. oneers.

oneers. The new, less acrimonious relation-ship created with Congress, coupled with Congressional willingness to give Mr de Klerk at least some chance to fulfill the high expectations he has built up for himself in the West, may lead to a panse in the sanctions drive which could comparison by least until

lead to a panse in the sanctions drive which could conceivably last until campaigning begins next spring for US mid-term elections. The most radical action likely before then - and even this is far from certain - would focus on a non-binding Congressional resolution pro-posed by Democratic Senator Paul Simon, apparently with the approval of the State Department. It calls for stricter implementation of the 1986 of the State Department. It calls for stricter implementation of the 1986 sanctions. And, more importantly, it calls on the US to seek mandatory United Nations sanctions for a period of 12 months — the sort of drastic measure which would no doubt send an important signal to Pretoria, but could well prove very difficult to

But perhaps the most potentially damaging action now under consider ation - short of the sweeping mea-sures included in the Dellums bill would involve the imposition of fur-ther financial sanctions on Sonth Africa

The drastic reduction in new bank lending to South Africa, which fol-lowed the 1985 decision by Chase Manhattan Bank to pull out of the country, has severely restrained eco-nomic growth over the period. Pro-sanctioneers are now focusing their efforts on disrupting the renegotiation of billions of dollars of South African debt due to begin next year - an approach favoured by Archbishop Tuin and Mr Boesak, who have writ-ten to foreign banks to urge them not to reschedule and have asked Congress to pass legislation forbidding renegotiation.

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renegotiation. Congressional hearings began last week to explore the implications of rescheduling. But thinking on the issue is as yet at an early stage, and some banks have been pre-empting sanctioneers by converting short-term debts to medium term loans before the 1990 rescheduling round.

Dr Chris Stals, South Africa's chief debt negotiator, said last month that short-term debts would be reduced to \$8bn by mid-1990 as a result.

Events on the ground in South Africa could, of course, change the dynamic in the Congress at any moment. But for now, Republican Senator Nancy Kassebaum - wbo voted for the 1986 sanctions and whose support for further measures could prove crucial in the Senate -puts it this way: "We might look at more targeted initiatives, if indeed more steps need to be taken. But there is a window of opportunity open in South Africa now. Our focus has to be on what we can do to help them now."

·. . .

and reward

Nuclear risk

THE FUTURE of Britain's nuclear power industry was by no means settled when the Government announced last month that it was reversing its decision to privatise the nine ageing Magnox reactors.

in the next few weeks, Mr John Wakebam, the new Energy Secretary, must solve some difficult problems which follow from this decision. They centre on the provisions which must be made for the newer hnt problematical Advanced Gas-cooled Reactors, now being gift-wrapped for sale.

The main financial uncertainty for the Magnox plant was the cost of decommissioning - a polite word for putting them on the most expensive scrap heap in industrial history. The big difficulty faced by the Government was not so much the level of costs as the vsst range of uncertainty. In the last two years, for example, the official estimate for the first stage of de-commissioning the UK's oldest Magnox at Berkeley has risen by more than a factor of five to £200m. The total cost of returning the site to a "green field" appears the reprocessing risks back to the taxpayer. But if nuclear power can be privatised only likely to be some £500m in cash terms in 1989 values. Even though some of these costs be deferred for up to a may century the cost per unit of capacity of dismantling this station is likely to be as much erating company to make big profits hy improving the AGR's as that of huilding a new nuclear plant in the UK and much more than the cost of huilding one in France.

Overtaken forecasts

Faced with such a rapid increase in cost estimates, the Government's financial sdvisers have naturally asked why they should be expected to believe the most recent figures, especially in an industry where sctual costs have notoriously outstripped forecasts. Assigning a capital value to the Mag-nox plant then became a near impossibility, even after taking account of the planned nuclear levy, which will allow reason-able costs to be passed to consumers, and the Government's guarantee to meet some genu-inely unexpected decommiscosts.

The Government's decision to abandon this part of the sale was therefore the right one, though taken belatedly. The Magnox plant were undouht-edly the most indigestible part

of the flotation. However, big uncertainties also surround the newer AGRs. Decommissioning is likely to be expensive, and the assumption that the plant can be "walled up" for a cen-tury before final disposal is increasingly being questioned, not least by the Parliamentary energy committee. The recent jump in the costs of disposing of spent Magnox fuel raises doubts about the cost of fuel reprocessing. Then the very poor performance of some of the existing AGRs makes esti-mating future income extremely difficult. The Hartle-pool AGR produced only 16 per

when all risk is stripped away, investors must accept a rela-

tively low return on this part of their capital. It would be wrong to allow the larger gen-

performance without carrying the offsetting risk. And if the

flushed out into the open.

eign policy, President Bush appears to have decided that 100 Congressmen were 100 too many to anger over an interests.

Prior to the news of the de Klerk cancellation, the drive to impose further sanctions on South Africa appeared to be flagging in Congress.

sue which was not central to US Government.

tions themselves are limited Sanctions have put a ceiling on economic growth, burt business confidence and deprived South Africa of critical foreign capital; and the pro-sanctions lobby would argue that all of these factors have positively infinenced the behaviour of the Pretoria

Opponents of sanctions, including

OBSERVER

of them?"

The Congressional aide to one Senate Democrat puts the dilemma this way: "Even liberal Democrats feel a bit uncomfortable about sanctions; but there is so little else we can do." None of this adds up, however, to any real likelihood that Congress will impose the much harsher sanctions included in the so-called Dellums bill now before the legislature. The bill

of ths internal sanctions lobby in South Africa, it was a marked alteration in the rhetoric of the Administration itself which seems to have defused the sanctions issue.

In recent months, the new Administration has gone to great lengths to persuade Congress both that it cares about apartheid - something which

NOTE

1

August, 1989

🖬 (Two middle-aged people talking on 0 bench in one of the better London parks - St James's or Holland. They might cent of its original rated output be civil servants. It doesn't really matter which one says capacity last year, for example.

what; or the sex.) "Funny summer, this year. In England, f mean. Well, Lon-Insulated shareholders The Government can now don.

find wsys to insulate share-"Funny peculiar, or funny holders from most of the risks: tbe nuclear levy and special ha-ha?" "Don't know, really. Both, either. Neither. Funny as if you feel something's going to happen and you don't know Government subsidies will take care of decommissioning costs, while fixed price contracts with British Nuclear Fuels Limited will pass most of what it is.

"Go on." "The weather, the water the strikes, the cricket, the inflation. All those beastly things that we thought had gone sway, and now they're coming back. And all those things that we used to think we were good at, and now we've found out we're not." "Funny bow we used to be taught that we should never drink the water in France or Italy. Now we know that's what they all thought about bere.'

the onsering risk. And if the company is given a cost-plus contract for managing the Magnox stations, great vigi-lance will be needed to prevent it from cross subsidising its other nuclear husiness. If the public is required to plough "And they were right. You know, when people started talking about listeria. I thought they had a lisp and unknown quantities of cash into the industry it must also really meant some kind of

plant." "Odd about Europe altoharvest any unexpected gains. The best way of achieving this would have been to keep all the nuclear assets in s pubgether. I thought it was all over. After all those years, we'd joined, become members of the Club, were beginning to feel at home. Now we start quarrelling all over again. Strange country, Britain." licly owned company for the time being. Since the Government has opted for a compro-mise, it will need to ensure mise, it will need to ensure that all contracts with National Power give explicit recognition to the extent of public financing. And it must speedily publish the nuclear cost estimates which caused the change of heart on Mag-nox. Indeed the main, if not the only hencit of neutratisho "Or strange place, Europe. Did you know that 'Look Back in Anger' is being revived in London tonight?" "Yes. Do you think that's

symbolic?" "It certainly seemed a great only, henefit of privatising nuclear power may be that the true costs will at last he

symbol at the time. Angry young men, break with the past, end of empire, Suez, Hun-gary, 1956. All of that." "A lot of that's sub-con-

scious. It was performed before Suez happened. He wrote it in 12 days in 1955, and no one wanted to put it on. The Finan-cial Times was almost the only daily paper that liked it. The Sunday Times said it was 'entirely unmemorable'." "But then there was Ken-

neth Tynan in The Observer - in the days when there were posh Sunday newspapers, and ouly two of them. He wrote that nothing on the English stage could ever be quite the same again. He seemed to mean English society as well."

"True, it was drawing-room comedy transferred to the kitchen sink. That was why it was so modern. But there was one line in It that seemed to sum it all up. It was Alison talking to her father. He'd spent 40 years in India and couldn't understand why she had married ber busband, Jimmy - the man who went to a white-tile university, not even red-brick.

"You're hurt because everything is changed,' she said. 'Jimmy is hurt hecause every-thing is the same. And neither of you can face it. Something's gone wrong somewbere, basn't "And that's what you think

about now?" "Not entirely. It just hasn't gone quite right. I mean,

nobody seems to agree on any-thing any more. We don't even know if we're better educated." "Cheer up. The stock mar-

ket's very high." "Yes, hut that makes me nervous."

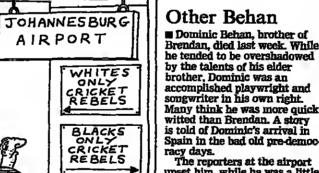
"Another crash?" "No, not like the last one.

People learn, I suppose. But there's all this money chasing - f was going to say - too few goods. Takeovers, LBOs, unhundling. All those new terms. At first I assumed that LBO stood for some new orchestra.

It seems to be we've been here before. It used to be called the politics of envy." "Ah, yes. South Africa. We never really got out of that either. We used to think: 'into Europe, out of Africa.' It didn't work like that. We still have the residual responsibilities." "And Honk Kong." "Hong Kong Indeed. Why

is that we have all these lega-cies? Why can't we be more like France?" "Oh, come on. We're talking ourselves into a depression. Do you really think that nothing has changed for the bet-

ter "Only when I listen to the news." "Inflation figures on Friday." "London and Birmingham?"



BANX

"And all those people in the

City, getting out of their depth

"You're beginning to con-

and losing their jobs. Some of them deserved it, but all

vince me. Take the cricket. You can't criticise all those

as well. And that's what's

starting to happen. Nobody

knows what a just reward is.

players going to South Africa for the money without attack-ing Lord King for his salary

upset him, while ha was a little the worse for drink, by mistak-ing him for his brother. "Why have you come to Spain, Mr Behan?" they asked. "For Franco's funeral," came the

"We'll just have to keep a stiff upper blip about that." "Let's go to the theatre."

answer. Dominic was put on the first plane out.

Plessey sails

■ Plessey seems determined that, if it is going to go down, it will go down gracefully. Just as the Department of Trade and Industry was clearing the way to allow GEC and Siemens to renew their takeover bid, invitations went out for a Ples sey press cruise on the Solent. The sailing barge, Kitty, is scheduled to carry Plessey's colours into the subset on the eve of next month's Royal Navy Equipment Exhibition. Should events in the interim change those plans, GEC could always use it for torpedo practice.

Feedback

From a New York College magazine: "Many people think Alice in Wonderland is Lewis Alice in Wonderland is Lewis Carroll's best work, hut I pre-fer his wonderful light verse in The Hunting of the Snack." Not to be confused with his more substantial Through the Cooking Class.

5

Société Anonyme 2, boulevard Royal 2953 LUXEMBOURG for of a Separate Class Monthly of the hiddens of non-polarence shares of a year value of USS 2 each ("Profe-in J.F. Pholice Warrant Continuty S.A. (the "Con-

dets of Preference Shares are hereby convened to minad a separate of Preference Shares to be held at the registered office of the of Royal, Locambourg on 16th August, 1959 at 11.45 a.m. or as a racefunny General Moning convened for the same day and of or bern adjoarted, for the purpose of considering and, if though g resolutions which will each be proposed as special resolutions. and Royal, Lan the Ext tana t

J.F. PACIFIC WARRANT COMPANY S.A.

RESOLUTIONS

1. THAT, confitionally on the passing of Resolution 2 belows

- (a) United Status Dollars size million (USS 9,000,000) of the realised profit of the company for the year ended 30th June, 1995 be capitalled and crafted profit to subscribed capital against the issue of 4,500,000 new Ordinary Shares of a par value of United States Dollars two (USS 2) each on the second business day in London and Longshow (USS 2) each on the second business day in London and Longshow (USS 2) each on the second business day in London and Longshow (USS 2) each on the second business days in London and Longshow (USS 2) each of the second base and the second base of the second base and the second base and the second base and the second base and the second base of the second of the second base of the second of the second base of the second of the second base of the s
- (b) Article five of the Articles of Incorporation of the Computy be and it is hereby amended by the deletion of the first paragraph of such Article and the amendment of the second paragraph of such Article to send as follows:-

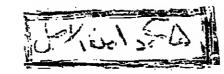
"The Company has an issued expiral of United States Dollars eleven selfices (USE 11.000.000) consisting of five million (\$000.000) Ordinary Shares of a per value of United States Dollars (USE 2) each and five hundred theousted (\$00.000) Nos-Voring Preference Shares of a per value of United States Dollars how (USE 2) each. The \$000,000 Ordinary Shares and the \$00,000 Nos-Voring Parference Shares of a per value of 1.000,000 Ordinary Shares and the \$00,000 Nos-Voring Parference Shares have all been fully onice up by pryment in each of United States Dollars heres million (USE 11.000,000) together with total inco prominess transfered to paid up surplus of United States Dollars Farty-eight million (USE 45,000,000) in respect of the Nos-Voring Preference Share"

THAT Article 7 of the Articles of Incorporation of the Company be and it is hereby amended by the deletion of the following working appearing in the first paragraph of the still Article after the words "as prescribed in Article 26 interof")-

, provided that (an long an Non-Voting Prefarance Sinons returns in issue) th subtr of Ordinary Silaras shall be aqual to the member of Non-Voting Preference issues compressed in any such increases or reduction."

- The quorum for the Monting is simuchoiders present in person or by proxy of one half of the Preference Starses in the aspital of the Company for the data being in inset. In order to be extriced a spacing resolution should be passed by a majority of and less than two thirds of the Preference Shines represented at the Monting.
- In order to be estilled to vote at the mosting, holders of heaver shares must o their shares at lass FIV3 clear days in advance of the Mosting at the office Registers. Banque internationale & Lessanbourg, 2 boulevard Royal, L of the Banque international rg. referred to show.
- Copies of the Circular issued by the Company to holders of Prelinence Shares at Ordenary Sharm in connection with the above matters are swellable for inspectio and copies may be obtained by shareholders at the office of the Registrar duris normal business hears on any weekday (Saturdays and public holdays excepted).

By order of the Board of Directors, Jean-Michel Colhay Secretary Dated 28th July, 1965



Martin Wolf argues that European economic and monetary union may exacerbate regional imbalances The tricky aerodynamics of Emu

Historical experience suggests that in the absence of countervailing policies, the over-all impact. [of. economic and monetary union] on peripheral regions could be negatipe

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Delors Committee Report on Economic and Monetary Union

he most obvious difference between the member countries of the European Community and most other industrial countries is in their labour markets. They have higher rates of unemployment than most other industrial countries; their unemployment rates have tended to rise, cycle by cycle, for some 20 years; and many of them show large and persistent regional differences in rates of unemployment. In view of this, one would presume that any ambitious proposal to develop the EC would try to avoid making an already bad labour mar-ket situation still worse.

It would be wrong to presume so. The programme to complete the internal marprogramme to complete the internal mar-ket of the EC need not, it is true, have any deleterious effects in this regard and could well prove beneficial, as is suggested by the Cecchini Report on the benefits of the internal market programme. Economic and monetary union is another matter. Emn will be beneficial only if it is com-bined with a vigorous attempt to improve the functioning of the labour market throughout the EC. A careful scrutiny of the draft Charter of Fundamental Social the draft Charter of Fundamental Social Rights suggests, however, that precisely the opposite is what will happen.

It is not that the Delors Report is unaware of the problem. It recognises that the economic disequilibria which now appear in the balances of payments of member countries could then show up in regional decline. "Measures designed to strengthen the mobility of factors of pro-duction and the flexibility of prices," it says, "would help to deal with such imbalances.

Quite so, but such measures fall largely in the category of wish dreams. The main policy recommendations relate, instead, to fiscal transfers and EC directed investment in physical and social infrastructure. While these should be a part of any solu-tion, they cannot possibly be all of it. If. they were, southern Italy would be thriv-

ing today. But what precisely will it mean for the present member; states to become regions within an integrated west European economy?

To understand the potential difficulties, the starting point must be existing mem-ber states. The disturbing fact is that the far smaller and more homogeneous Euro-pean states have worse regional prohlems than does the US.

According to the latest OECD Employ-ment Outlook, in the states of the US whose rates of unemployment fell into the highest quartile the average rate of unem-ployment was 8.4 per cent in 1987; in the lowest quartile it was 4.1 per cent; and the national average was 6.1 per cent. In the

same year the corresponding figures for regions of West Germany were 8.5 per cent, 3.8 per cent and 6.2 per cent, for France 12.9 per cent, 8.6 per cent and 10.5 per cent; for the UK 13.6 per cent, 7.6 per cent and 10.2 per cent; for Italy 19.4 per cent, 6.6 per cent and 11.2 per cent; and for Spain the almost incredible figures of 27.7

per cent, 14.7 per cent and 201 per cent. Such differences in regional rates of unemployment mean that in any economic expansion some regions will be overheating while others are still in recession. Thus large regional differences in unemployment put a floor to the national rate of unemployment, a perennial problem whose effects can be seen in the UK today. How is it possible for small European countries to have regional problems that are worse and in some cases far worse than those of a continental economy like the US? There are two reasons: first, wages are set to a far greater extant than in the US on a national level and, second, labour (particularly unskilled labour) is relatively immobile, largely because of mistakes in housing policy. That the European problem is particu-larly deepseated is revealed by the close

correlation between the regions with high unemployment today and those with high memployment 15 or more years ago. The OECD report shows, for example, that in the case of the US there is no such correla-

tion. This is much less true of the European countries. In the cases of the UK and Italy, in particular, the correlation between the regions with high unemployment today and those with high unemployment in the 1970s is almost perfect. While less true of France and West Germany, the correlation in both cases is still far higher than for the US

Such deep-seated regional problems reflect the failure to adjust to the regional-ly-differentiated effects of economic change. To take the example of the UK, Scotland and Northern England have been relatively depressed regions for almost a century, as the 19th-century staple export industries - textiles, ship-building and coal - have gone into decline. The shift in the UK's overall comparative advantage has had powerful regional effects because of the regionally uneven distribution of the industries in question.

The adjustment mechanisms for a region are not different from those of a country, with two exceptions: nominal exchange rates are fixed, while labour should find it easier to move within a country than across national borders. But the initial effect of a trade deficit is essen tially the same: the decline in export income will have a multiplier effect on the regional economy. Failing a fully offset-ting capital inflow, there must then be some combination of declining regional expenditure and changes in both industrial structure (towards production of regional exports and import substitutes) and in the pattern of expenditure (away from imports and exportables).

should fall (assuming, quite reasonably, that labour is the most important relatively immobile factor of production). Emi-gration of labour and immigration of capi-tal should follow. The latter will support regional expenditure in the short term and expand production of goods that can be

sold outside the region in the long term. The more integrated is the region into the wider economy (particularly hy the transport infrastructure), the easier it will be to find substitute production and the smaller the adjustment that will be required of the labour market. Further-more, the easier people find it to migrate, the smaller the required change in the cost of labour.

If, however, a region is not well-integrated into the wider economy, and labour finds it difficult to migrate as well, the real cost of labour must move considerably if equilibrium is to be restored. In the absence of such adjustment, one gets the entrenched regional problems of northern

England or southern Italy. It should be stressed that the ability to adjust the nominal exchange rate is of benefit only to the extent that it makes changes in real prices (particularly the cost of labour) easier to achieve. From what has happened to the US since 1985, it As regional demand declines, real wages is clear that nominal exchange rate

tax, thereby saving costs. The

financial services purchased

changes can have large effects on such real prices, effects thet could hardly be achieved in any other way. Conditions in the US are somewhat spe-

cial, but they are not thet special. If, for example, the average rate of inflation in an economy were close to zero and a sub-stantial cut in the real cost of labour were required in a particular region, nominal wage cuts would be needed. Such cuts are virtually unbeard of in European economies. A depreciation would be more expe-ditious (but more inflationary, too). So the loss of exchange rate flexibility

must have a deleterious effect on the capacity to adjust to regionally differenti-ated shocks. in this respect Emu will make the adjustment prohlem somewhat worse, That is not the end of the story, how-ever, since economic integration in the EC will itself create pressures for adjustment. will inself create pressures for adjustment. The internal market programme will drive prices of goods and factors of production closer together. For example, there will be a tendency for the prices of labour to con-verge, as production of labour-intensive goods shifts more rapidly to pertpheral regions and an EC-wide market for highly shilled labour

skilled labour emerges. This tendency will itself be socially dis-ruptive. More important perhaps, its bene-fits – which should be substantial for the

poorer parts of the EC - will be the result of the long process of economic change

now under way. The danger is the benefits will be anticipated and so forestalled. While in no way a necessary conse-quence of Emu, nothing is more probable than the emergence of EC-wide bargaining and EC wide wage rates once there is just one currency. This has certainly been the experience of the existing member states. But any such move towards EC-wide bargaining and wage formation could prove catastrophic for the less productive regions.

Productivity per head in manufactures is reasonably close among countries like West Germany, France, the Netherlands and Belgium. But thet in Italy is 80 per cent of the German level, that in the UK 70 per cent, that in Spain a little lower still and that in Portugal below 30 per cent of the German level.

An attempt to equalise wages in the common currency before the process of economic convergence had worked its way through (which may take a generation) would repeat on an EC-wide scale the regional problems of the member states oday. Within tha member states, it seems to be the premature attempt to equalise wages that is the main source of the difficulty, a conclusion that can be drawn from

the fact that it is almost always the poorer regions that suffer from high unemployment, a connection that is as familiar as it

is economically unnecessary. The potential for such regional problems is also revealed by a comparison of the EC with the US. Leaving aside Alaska, income per head in the poorest state (Mississippi) was 61 per cent of that of the richest (New Jersey) in 1983. On a comparable basis income per head in Portugal (the poorest EC member) was only 20 per cent of that of Denmark (the richest) in 1987, that of Greece was 27 per cent and that of Spain was 39 per cent. Even that of the UK was Only 63 per cent of that of Denmark. The EC has regional inequalities in output per bead far greater than within the US.

What then has to be done to ensure that Emu does not create regional problems that could undermine the legitimacy of the whole effort at European integration?

The first requirement is greater eco-nomic integration, which is being promoted by the internal market programme. Such integration would be greatly facili-tated by substantial investment in infra-structure, especially transport, as is suggested in the Delors Report. The second requirement is increased mobility of labour. This means, for exam-

ple, that one element of any social charter sbould be the housing market, a subject entirely ignored hy the present draft. It also means both the promotion of training and mutual recognition of qualifications, as is rightly recognised in the draft Social Charter

The third - and certainly most controversial - requirement is that there must be no pressure for EC-wide common wages or working conditions, least of all under the emotive rubric of "social dumping." On the contrary, existing national bargain-ing needs to be reduced in scope.

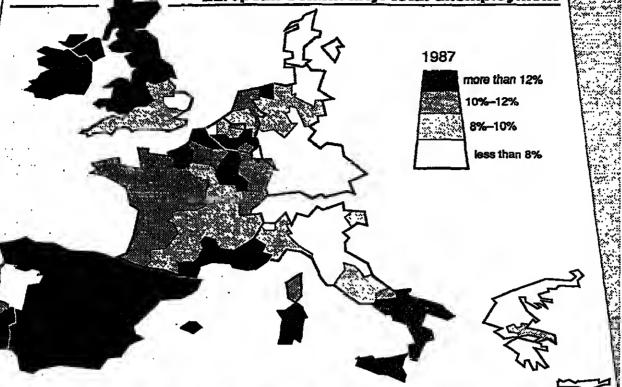
The ideas of the draft Social Charter on the establishment of a maximum working week, the regulation of part time employ-ment and the establishment of a "fair wage" appropriate to each member state are all worrying. Equally disturbing is the idea of upward "approximation" of living and working conditions that is to he hrought about not by economic development hut by fiat.

Emu is a noble ideal. But if it is not to be as flightless as its Australasian name-sake, the principles of economic aerodynamics must he remembered. Foolishly implemented, Emu might exacerbate the existing regional problems of the EC and even add new ones, as the existing member states become regions of the wider EC economy.

The powers that be in the EC appear to believe that economic integration can sold to workers only by tempering the wind of competition to the shorn lamb. In anything but the sbort run, this is the reverse of the truth, however politically unpalat-able this may be. What will be needed along with much more investment in training and infrastructure in the poorer regions - is not less, but far more competition in the EC labour markets.

European Community: total unemployment 1987 more than 12% 10%-12% 8%-10% less than 8%

and a second second



Equal behind the law

From Mr J.A. Rousson. Sir, Your legal correspon-dent doubts (July 31) that we shall see many solicitor advo-cates in the High Court before

the turn of the century. He sees it as inevitable that the Law Society will have to draft training rules which would have this result.

But this would be contrary to the Government's belief, expressed in the white paper, that the public should have the

widest possible choice among properly qualified advocates. Perhaps your correspondent sees the new hody of four senior judges, in addition to the Lord Chancellor, whose concurrence with the roles will be required, as abla to enforce such a delay despita being . required to take account of ... competition implications. The legal reforms should cre-

ate the possibility of two law-yers rather than three in some High Court cases: the solicitor combining his own role with that now performed by one of the two counsel frequently

Coming down to earth

From Mr W.M. Lomer. Sir, Peter Marsh, writing about Apollo (July 15), con-trasted "giant steps for man-kind" and "scientific ego-trips." In his list of Govern-energy, or let ment co-ordinated programmes in technology, one and one only has a direct, simple tech-

nological goal which would be a giant step for mankind. This is the development of this, perhaps that . . . But fusion is a closely targeted world effort on something of permanent value to mankind. nuclear fusion as a source of its value is not in spin-off, but in its central objective. That makes it different. W.M. Lomer, energy, based on an inexhaustible fuel, giving rise to lower pollution than any presently available source. Ego-trips in Director, Culham Laboratory, Abingdon, Oxfordshare this field were spent 30 years . ago. Now, after sustained

required. In smaller cases, there should be the possibility of one lawyer rather than two. This will not be a threat to a strong, separate Bar, continu-ance of which has universal support, including that of my own firm. What could diminish the Bar (as implied by your correspondent) are higher hurdles for solicitors than for bartisters, encouraging the former to recruit barristers (for re-la-belling as solicitors) rather than themselves qualifying for

Walling House,

LETTERS

advocacy rights. There can be no justification in setting more demanding qualifications for solicitors than those for barristers. Nor should there be irrelevant requirements, such as an obli-gation to work as a sole practi-- Fation to work as a sole practi-tioner, to forego direct access to the public, or to observe what in practice is largely an illusory. "cab-rank" rule - all as put forward by the Bar. John Rowson, Herbert Smith,

supplier could deduct his input 35 Cannon Street, EC4

VAT on financial services

From Mr Julian Oliver. Sir, Eighteen months ago you published my letter plead-ing to be taxed. Following customer company would have an identified VAT-charge on its invoices rather than the presand "hidden tax" in the price paid. That customer, in turn, could recover VAT costs on Richard Waters's article, "EC deals tax blow to stockbrokers"

deals tax blow to stockbrokers" (August 2), perhaps the ranks may be swelled? As he points out, the finan-cial services industry is bear-ing an ever increasing burden of VAT through bought in sup-plies which it is unable to pass on to taxable aptities instead of suffering the "hid-den tax" in his cost base. on to taxable entities.

den tax" in his cost base. Thus transparency would be achieved; the anomaly hy which competing but differ-ently classified services charge or do not charge VAT would be removed; and the present dis-parity between Germany, which allows the option at present, and the rest of the EC, which does not, would go. We are aware of only one disadvantage: that is, that During the past year, in con-junction with our colleagues in the European Banking Federation, we have made consider-able progress in winning the intellectual argument that European Community member states should offer financial disadvantage: that is, that service companies a "manda-tory option" (mandatory in the sense that all member states must provide financial service companies with the option

either to remain exempt or to be liable to VAT). The advantages of such a scheme are substantial, to both suppliers and consumers. The

disadvantage: that is, that national exchequers believe that they would suffer a short-term shortfall in expec-ted VAT revenues. In the long term they would gain - and, surely, the UK Chancellor is not short of tax revenues. Julian Oliver, American Express Europe, 1 Place Louise, Brussels

Designed for confusion

effort, we can say that the goal From Miss Kathy White. is attainable. Sir, it would not be fair to Alice Rawsthorn to accept is not worth the expense: let the third world do without energy; or let us submerge in our CO2 blanket. Perhaps it is not going to be quite as cheap as fossil fuel in 2050. Perhaps without comment the director of the Design Council's defan-sive rebuttal (Letters, July 24) of her assertion that it has gone from crisis to crisis. Recent times have seen the departure of Lord Snowdon and the wholesale loss of the council's senior staff. The council has promised to match the Department of Trade and Industry's grant of £6.2m with funds from industry sponsor-ship. Delay in finding these funds has resulted in contin-ued postponement of the

'The UK would be better off without local government'

From Mr Stephen Garvin. Sir, Are the pages of the Financial Times the right place for political cant of the variety served up by Michael Prowse (Lombard column, July 28)? If it is all right for people to pay "the same flat charge" for a TV licence, a health service prescription, a rail or bus journey, supply of gas, electricity or water, and so on, why is it "morally indefensible" to pay thus for the removal of dust-bins, use of the public fibrary or any of the public services?

Between Mr Prowse's ques-tion-begging opening and his conclusion, in the place where one expects to find argument, there is nothing but a flourish of standard rent-a-phrase. "Nurses with small incomes and tiny flats will be paying the same as millionaire land-owners." "My own view," con-cludes Mr Prowse, "is that some form of local property tax is essential, but that it could be supplemented by a progressive was that on everything of any importance the Secretary of State bore the responsibility and had the last word. Similar conditions prevailed in the other council depart-ments, I therefore formed the opinion that the country would be better off without local gov-ernment, leaving it to the departments of state responsisupplemented by a progressive income tax." Years ago I served on the ble for the duties devolved

London County Council Educa-tion Committee, the predeces-sor of the Inner London Educa-tion Authority. My experience upon local authorities to carry out these duties on their own account It was a pity that the entire

East Molesey, Surrey

incubus was not removed when the Greater London Council (GLC) and the larger units were abolished. Had that been done, the problem of local authority finance would by now be revealed as the phoney question it is. Stephen Garvin Little Bricklehurst Stonegate, Wadhurst, East Susset

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FINANCIAL ADVISER

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A FINANCIAL TIMES PUBLICATION

Young Designers' Centre: the proposed replacement for the Design Centre Shop. The council has abandoned

its export and promotional function on behalf of British industry in favour of the overcrowded area of design educa-tion. Public perception of the role and accountability of the council is understandably con-fused, and its activity looks to be not so much in crisis as to have met its nemesis. Kathy White, Strega Art. Clarence Cottage Hampton Court Road,



FINANCIAL TIMES Monday August 7 1989



Deborah Hargreaves in Chicago Uncertain future in windy city

THE LAST two years have not been easy for Chicago's futures exchanges as crisis and controexchanges as crisis and contro-versy have beset their markets. But last week, hy far the most serious hlow fell when the Gov-ernment indicted 46 traders at

eriment indicted 46 traders at the two exchanges. The Government charges grew out of a two-year undercover futures fraud probe by the FBI and could just be the first round of charges to arise from the continuing investigation investigation. Customers were regularly

clustomers were regularly cheated as brokers and traders conducted widespread schemes to steal and skim profits, the indictments allege. And Chi-cago has been forced once again on the defensive as crit-ics call for stricter policing of its trading floors

its trading floors. The windy city's futures exchanges have waged long-running public relations cam-paigns in a bid to convince the nation's lawmakers that their esoteric markets must remain

esoteric markets must remain unmolested if they are to fulfil their crucial role in interna-tional risk management. But, in the wake of the FBFe operation, the exchanges real-ise they will be lucky to escape the imposition of any tighter the imposition of any tighter controls. The House of Reprecontrols. The house of hepre-sentatives has already passed a bill that would ban the contro-versial practice of dual trad-ing-the ability of brokers to trade both for customers and their own profit-in most futures contracts.

In announcing the Government's charges on Wednesday, Mr Richard Thornburgh, US attorney general, stressed thet Chicago's exchanges themselves were in no way impli-cated in the allegations. Nevertheless, exchange officials moved swiftly last week to grasp the initiative in the debate. They underlined moves they are already making to toughen up on trading abuse. Mr "Cash" Mahlmann, chair-

man of the Chicago Board of Trsde, was visibly shaken when he appeared at a press briefing to point out the CBT's efforts to tighten its own regulation. He said the charges were cause for "grave concern" since they "reflect on us all."

The sort of trading abuses uncovered by the FBI's twodetectable by normal exchange surveillance procedures, according to the industry regulator, the Commodity Futures

lator, the commission. Trading Commission. But Mr Mahlmann believes **CBT's regulatory procedures** would allow the exchange to pick up almost any fraudulent practices. Since news of the FBI probe was first leaked in January, the CBT has spent \$1m to upgrade its complex computer system for reconstructing trades The CBT now monitors each one of the thousands of transactions made daily at the exchange – previonsly it reviewed 10 per cent of its vol-Shopping for an easier life in Poland ume. Its surveillance department has grown into the sec-ond largest in the exchange's tomers by baskets: yon don't get in without one, and there bureaucracy after 25 extra staff were hired. In addition, traders will be required to stamp the time of any transactions they make onto their trading cards within young queuers were reading books: War and Peace would have been good. Most were 15 minutes. The trading cards - the exchange'e only record of trades made - will be collected every hour instead of et the end of each day. This will reduce the opportu nity for brokers to boost their of trades recorded on their cards – a practice the Government alleges was prevalent on both futures trading floors. Both of Chicago's exchanges have raised the fines they will levy for any traders found by small joint venture companies - such as Polservol, Atomica an internal investigation to be a "PZ," for foreign company. These are hetter: better packed, and more expensive. violating exchange rules. Now that the government charges have been released, the exchangee will pursue their own inquiries into the trading practices of those indicted. mayonnaise was Zs396, while the state produce, drihhling The indicted traders are currently still operating in the exchange futures pits, but they are being asked to refrain from balf litre (or a quarter of a US cent), but it has to be holied to be drinkable. Milk produced filling customer orders and to trade only for themselves. It is dual trading that has come under fire in the current crisis. Although the round of indictments handed down last week did not specifically point to abuse associated with dual trading, many critics have called for a ban on it and the conflicts of interest it crea

By lan Rodger in Tokyo

MR TOSHIKI KAIFU, a former education minister, seems almost certain to win tomor-row's leadership election in the ruling Liberal Democratic Party (LDP) and become Japan's third prime minister this year.

Two other candidates. Mr Yoshiro Hayashi, a former health and welfare minister, and Mr Shintaro Ishihara, a former transport minister, joined the race on Saturday hut are expected to win only

token support. Three of the four large LDP factions have backed Mr Kaifu, 58, virtually assuring his elec-tion, although political ana-lysts cautioned that the ballot would be a secret one and would he a secret one and many party members were in a rebellious mood. And an element of uncer-

tainty lies in the decision by LDP leaders to let 47 regional representatives join the voting by the party's 404 members of the Diet (parliament). Regional spokesmen have been critical of backroom manoeuvring that led to Mr Kaifu'e emergence as favoured candidate.

Whoever wins, a new and



Kaifu: favoured candidate

anese politics will open tomor-row. All three candidates are younger than current leaders who have been discredited hy scandals in the past year. All are committed to basic reforms in the party and political system to reduce corruption. However, if Mr Kaifu wins, he will first have to show he is not just the puppet of faction leaders who promoted his can-

potentially exciting era in Jap-

didacy and cleared the way for

Kaifu favourite to win Tokyo vote

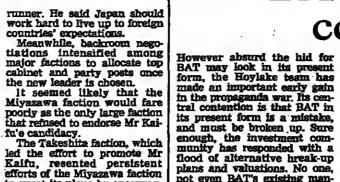
his victory. This will be difficult for him hecause, as a member of a small faction, he has very few natural supporters. If he fails, the new era could be short-lived, as current leaders are hoping to return to power after a suitable interval during which their reputations can be cleansed.

cleansed. The new leader will face unprecedentedly difficult par-liamentary circumstances. After the LDP'e crushing defeat in elections two weeks ago, opposition parties control the upper house of the Diet. They will try to block LDP initiatives and press for an early election for the lower house so that they can exploit

house so that they can exploit

house so that they can exploit their current popularity. At a joint press conference after nominations closed, Mr Ishihara, 56, said Japan had to learn to say no in its trade negotiations with the US. Mr Hayashi, 62, was aggressive on agricultural policy. "The demand to liberalise Japan's the provide the same trade rice market is a challenge to Japanese culture," he said. Mr Kaifu was cautious, as

might be expected of a front-



Miyazawa faction would fare poorly as the only large faction that refused to endorse Mr Kai-fu'e candidacy. The Takeshite faction, which led the effort to promote Mr Kaifu, resented persistent efforts of the Miyazawa faction to provide the pice by account

to upset its plans by encourag-ing Mr Ryutaro Hashimoto, the popular party secretary general to run.

eral, to run. • Miss Takako Doi, leader of the Japan Socialist Party, hopes to visit Washington next month. She told reporters at the weekend she would like to explain the JSP's views on the largent the JSP's views on the Japan-US security treaty and the role of Japan's self-defence force.

Officially, the JSP opposes the security treaty and is pledged to abolish the defence force, but party officials said in recent weeks that these were long-term goals.

Jefferson Smurfit to combine US operations

By James Buchan In New York

JEFFERSON Smurfit, the Irish packaging group, is combining its main US paper and paperboard operations in a highly-le-veraged deal which could net the company about \$1bn in profits.

The complicated deal, which was ontlined broadly in an announcement in New York yesterday afternoon, appears to vindicate Smurfit's controversial strategy of expanding in the US through the aggressive use of debt finance and junk bonds.

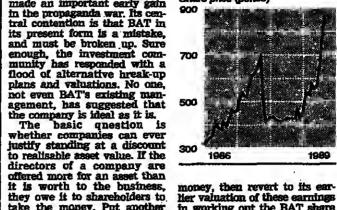
Morgan Stanley, the hlue-chip Wall Street invest-ment bank which is in a joint venture with Smurfit, will book a profit of \$140m on the deal Smurfit, which entered the US market in 1974, astonished the London and Dublin finan-

cial markets three years ago by huying Container Corporation, a paperboard company larger than itself, in a \$1.2bn leverthe premium is bad news for the bidder's share price. If BAT

THE LEV COLUMN **BAT's cut-price** conundrum

BAT Industries

Share price (pence)



money, then revert to its ear-her valuation of these earnings take the money. Put another way, if BAT without a bid is worth say 26 a share and its break-up value is £10, it is up to the directors to explain to in working out the BAT share price. For BAT's shareholders, the extra paid is thus dead money - or worse, if the share price goes on to discount the risk of BAT doing the same

shareholders why they should do without their extra £4. All this assumes that BAT brings nothing in terms of effi-ciency to the companies it buys. In fact, this is unlikely to BAT'e initial response is to point out that under the pres-ent chairman, total returns to BAT shareholders have been well in excess of the market well in excess of the market average. By implication, the 24 (or whatever) is better left where it is than re-invested by share-holders. This is, to put it mildly, at odds with any notion of efficient markets. If the mar-

buys. In fact, this is unlikely to be true, even if the effect is impossible to quantify. Visiting established BAT subsidiaries, one is frequently struck by the quality of management and by the strength of the culture which binds them together. It can also be argued that a hands-off conglomerate can help a subsidiary by diversify-ing its risk; that Farmers, say, may be prepared to take more radical husiness decisions as part of BAT than on its own. But the question is not whether Farmers will do better under BAT, it is whether it will do sufficiently better to fusify the enormous premium paid ket really believed in such superior returns in future, it would bid up the share price to There are suggestive paral-lels with the discount to asset value in investment trusts. This phenomenon has never been fully explained, but it will the enormous premium paid for it. partly reflect the cost of fees

Old style

and salaries to the trust's man-agers. More cynically, if the market assumes that the man-agers cannot beat the average Old style There is also the feeling that for good or bad, BAT is now a profoundly old-fashioned struc-ture. Few companies would now propose to spend their encess cash on buying well-run businesses to which they may or may not be able to add value. Even if the Boots bid for Ward White suggests the tradi-tion is not quite dead, a more likely bineprint for the future is the television company LWT, which is distributing cash to shareholders and increasing management's but will carry on trying, the discount will reflect their deal-The parallel holds good to the extent that BAT is a hands-off portfolio manager. Indeed, the situation is worse if in acquiring companies, it ends up paying a premium for con-trol. The term is sometimes used carelessly: the premium is worthless unless it can be expressed in other ways, such as cost savings, operating syn-ergies or access to cash flow. Increasing management's share of the equity at the same If there are no such benefits, time

Goldsmith and Rothschild in claiming that a structure like BAT suppresses the cuirepreneurial instincts of its managers. It is now not uncommon

for diversified companies in the US to obtain partial quota-tions for their subsidiaries, and offer the managers stock options in the bits of the business they have control over. Several UK companies talk pri-vately about similar plans, which would doubtless become

which would doubtless become reality if they were bid for. To all of this, BAT would make a traditional rejoinder. Its break-up value may be higher than its share price that that simply means the share price is wrong. Again, this argues for market inefficiency on a quite heroic scale. Ever since the RJR Nabisco deal, every investment banker in London and New York has heen rehearsing BAT's break-up values to anyone who break-up values to anyone who will listen. The market is quite aware of what the assets are

worth to others; it simply thinks they are worth some-thing different in the hands of

The next step

And what if Hoylake were simply to go away? Typically, when a bid has failed the target company's price will not revert immediately to its pre-hid level. The market will spend time considering whether it had undervalued whether is had undervalted the company before; it will also have hopes either of another bid, or of better results from a galvanised management. But in the absence of another bid, acodemic research encounts academic research suggests that over the next couple of years the price will end up back where it started. Not that there is any evi-dence that Hoylake is about to abachen the couple of

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dence that Hoyiake is about to abandon the campaign. Granted, the BAT share price has fallen sharply in the past week, and is now more than £1 off its peak and 24p below Hoy-lake's notional 850p hid price. This is because it has gradu-ally dawned on the market that the tamele of US litigation that the tangle of US litigation in which Hoylaks is now enmeshed may not be consist-ent with the UK timetable for hid procedure.

But none of that was unfore-seeable; and while it is point-less to speculate in detail, it can be assumed that Messrs Goldsmith and Rothschild laid contingency plans before they started. Hence, presumably, the exploratory and low-cost nature of the initial bid, which allows it to be dropped if neces-sary and resumed later in the litigation process. The impor-tant thing is that no one else

Hungarian opposition scores poll wins over CP candidates By Leslie Colit

hetween Communists and their

HUNGARY'S strongest

opposition group, the Democratic Forum, scored two victo-ries over the Communist Party owners. in run-off by-elections at the weekend. The Foram'e gains in the towns of Szeged and Kecske-met were a fresh blow to the

ruling party - which faces its first multi-party national elections hy June next . and a boost to the morale of an oppo-sition movement which has struggled to counter voter apa-thy.

in a third run-off ballot on opponents began in May and Saturday, participation remained too low to yield a clear result. The three ballots were made necessary by poor turnout in the July 22 first round of voting, which pro-duced only one result - a ground-breaking victory for an anti-Communist Lutheran clergyman.

The fact that the opposition parties have up to now found it relatively difficult to capitalize garian President, a post Mr Imre Pozsgay - the leading on the Communist Party's narty reformer - would like, is unpopularity reflects their narrow base - they are seen as dominated hy intellectuals, also under discussion with the opposition groups along with a There is widespread popular mistrust of both establishment and opposition, based on fear among workers that economic reforme will lead to mass unemployment. Directors of state factories have been bombarded with queries from suspicious work-ers asking whether it was true

Continued from Page 1

are only, say, 200: so within a

few minutes of opening, a bas-ket queue has formed. The Fri-

day Innchtime Mokotow

Supersam basket quene was a half-hour affair, at least. A few

scowling at everything and

everybody. Once in, yon are hetter

served than your equivalent in Moscow but in another much

harsher world from that of the consumer of the West - even

the poor consumer of the West. Unlike the Soviet Union, there are commodities made

hy a growing band of private,

For example, a jar of private

out from beneath an ill-fittin

tin lid, was Zs235. Milk, still

 Firsto

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The Party'e radical reform that the plants were to be sold wing led by Mr Pozsgay and Mr Nyers, which aims to come back to their former private out on top at a Party Congress in October, has said it will go into opposition if it loses at the Personal wrangling which led to a recent division of the Social Democratic Party into social Democratic Party into two parties may have further source the population's mood. Until the by-elections, made necessary by the resignation of polls next year. But other prominent reform-ers have spoken out in favour

of a coalition with opposition Party deputies who had lost the confidence of the elector-ate, the opposition parties had parties, a prospect as fraught with danger for the Hungarian opposition as it is for Solidarreason for optimism. Talks on the country's future

ity. "The opposition parties would like to see a reformed Party win so that they can remain in opposition until the next elections and gain strength," Mr Koszeg noted. Fully aware that the idea of a coalition with the Commu-

were going unexpectedly smoothly. Opposition participants in the talks said the Party delega-tion, now headed by Mr Rezsö Nyers, the head of the Commua coalition with the Commu-nists - no matter how reformed they may he - is extremely nist Party's collective presidency, agreed to hold fully democratic elections without unpopular among Hungarians, the new political parties are playing their cards close to reserving power for itself as in the Polish elections. The future status of the Hun-

their chests. Of the dozen or so newlyfounded parties and opposition movements, the largest is the Democratic Forum (MDF) which is about to become a fully-fledged political party and

The Chicago Mercantile Erchange has said it will ban dual trading unless its audit trail can reach 90 per cent accuracy in reconstructing

Both exchanges are rushing to preserve the integrity that has made their markets world leaders. Mr Tom Donovan, president of the CBT sums it up when he says that without integrity, the exchange cannot

the criminal code. In the light of this progress on political questions, the opposition has reversed its nrevious refusal to discuss eco-

by an agricultural co-op and called "Straight from the

Cow," costs Zs145 or a massive

2 cents. This comparison of prices

with their dollar equivalents is not meaningless. The dollar is the second currency in Poland, fatching around Zs6,000 et the

legal market price. Many Poles have access to

dollars. Shopping for them is, as it were, done through bifo-cals: they can see that the

price rises of the past week have been alarming to Poles on low incomes, especially the 7m pensioners with a monthly income of Zs30,000 to Ze40,000.

One old lady said on television she had fallen to the pavement

when she saw the new prices

earlier last week. But because of the Polish currency's con-

tinual devaluation, the prices in dollar terms are still, in the

You can in fact huy peanuts in the familiar (to Western eyes) cans salted and roasted at the Polina Street market.

Pollna is the exclusive shop-ping centre in Warsaw: yon

can spot it by the circle of BMWs, Mercedes, VWs and the odd Jaguar which surrounds it.

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sale F-Fair Fo-Fog H-Hall Sa-Same T-Thursday

main, peanuts.

WORLD WEATHER

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nomic issues with the Party. Much as in Poland, the Hungarian Party wants the opposition to bear responsibility for difficult economic decisions.

MDF is most frequently men-

tioned hy Communist Party reformers as a possible coalition partner. Its attraction stems not only from its size hut also its emphasis on grad-ual political change.

A kilo of good sansage from a stall which had a sign on it saying "Glasnost" costs Zs20,000 - half a pensioner's

monthly income. An egg costs

My guide on Friday, a young Polish woman, went to a dairy products stall, shook hands

with the elderly stallholder

Polina Street is relaxed, cos-

Zs150.

no queueing.

MDF seeks a "third way" for Hungary, neither capitalist nor socialist.

Smurfit invested just \$60m in the deal, a group of inves-tors assembled by Morgan Stanley put in \$10m and the remainder was raised from bank lenders and the junk bond market. The new plan is to combine Container, which has pros-pered under Smurfit's manage-ment, with the Irish company's

other US operations under a new company worth about \$3bn

This company will again be leveraged in the debt markets to provide Smurfit with a dividend of about \$1bn and the Morgan Stanley group with \$500m, including \$140m for the bank itself. The junk bond holders will be bought ont. The key to the deal is the

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sharp improvement in Con-tainer's profits under Smurfit management. The company, which had net earnings of \$43m in 1985, has

and took swift delivery of a pre-wrapped kilo of hntter literally from under the counter. She had asked for it the day before: it was Zs4,000, more than donhle the shop price - hut fresh, well packed and grown steadily with net profits of \$37m in 1987 and \$127m in Mr Donald Brennan, head of

merchant banking at Morgan Stanley, said: "The company has done very, very well." As a preliminary to the deal, mopolitan and sophisticeted.

Smurfit and a new group of Morgan Stanley investors will huy out the 23 per cent share of the company'e US business. Jefferson Smurfit Corporation, The other good and pricey market in Brzeska Street, in the Praga suburb, is shadler, with a reputation for being a thieves' kitchen. Yon can order a chicken from a selecheld hy the public. They are offering \$38 a tion of live birds statled half

alive in cages, and come back at the end of your shopping to collect it after its neck has been wrung off stage. I asked the tough old chicken who ran the stall how much her hirds share, or about \$340m. Smurfit said it would retain some Canadian investments and a number of peripheral US oper-ating units. In response to the announced proposal, Jefferson Smurfit Corporation's board were: "If you're serious abont huying, I'll name a serious price," she said. appointed a committee of inde-pendent directors

Offer to free hostage

Continued from Page 1

were no public statements by the soministration. There has been no lessening of the military preparations, both in the eastern Mediterranean and in the Arabian Sea where a large naval group led

by the carrier America will be in a position to launch an air strike at Iran early this week. Mr Bush faces strong political and public pressure to use the current crisis to bring the whole hostsge position to a

Senator George Mitchell, the

affair. They both also agreed with the implicit administration position that were another American, such as Mr Cleippio, to be killed, "that might be suf-ficient to trigger an American million monomer"

military response." An uncertain factor in the current talks is the more than \$1bn in Iranian assets in the US which was frozen 10 years

buys an insurance company, say, at a higher multiple of earnings than the market put on it, the market will take the

close the gap.

Dear managers

can intervene in the meantime a rival bidder would have to start the same tedious legal process all over again.

A message to companies that purchase company cars. You can have your cake and eat it.

There is nothing wrong with buying cars for a company's fleet. It's just we suggest you don't do it.

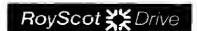
We'll do it for you. After all, we've been running fleets for decades, and there are not many wrinkles which we don't know about at RoyScot.

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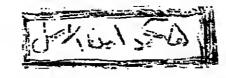
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Democratic Majority leader,

and Senator Robert Dole, the Republican Minority leader, yesterday hoth praised the President's handling of the



FINANCIAL TIMES COMPANIES & MARKETS Monday August 7 1989

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Lucas starts to see the light

After conducting a revamp of Lucas industries' automotive activities nearly 18 months ago, Boh Dale sat in tha two-thirds ampty mauso-Jaum at Great King Street, Birmingham, which was once the thriving hub of a vast car compo-nants ampire and wearing acknowledged - for the umpteenth time — that Lucas had under-gone more potor components reorganisations than many have had hot dinners. This tima, however, there are increasing signs that the sbake-up is having the desired effect, writes John Griffiths. Page 16



France had mora than its fair share of publicity in July as the bicentenary of its revolution was celebrated in style. A few privileged citizens, howevar, were aware that one subject worthy of attention slipped by almost unnoticed. Despite the celebrations, and the resulting absence of many French Investors who pre-farred to be on the beach, July witnessed the sudden expansion of new issue activity on tha Euro-French franc market. Andrew Freeman raports. Page 17

The double-edged appeal of consumer electronics

The share that colour television sets, hi-fis and the video recorders taka of Japaoese domestic output has dwindled to a mere 20 per cent, as production has been shifted offshore. Yet, in tha West, the consumer products business is seing exaited as the harbingar of the next rev-olution in information technology. So has west-am industry got it wrong — jumping into a market just as the Japanese are pulling out? No, argues Guy da Jonquières. For though the Japanese have videned their horizons beyond consumar electronics; they are a long way from abandoning an activity that remains an indispensable weapon in their industrial arse-nal. Page 30

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Foreign suitors lured by the English rose

David Barchard on what could be a rare opportunity to buy into the top end of the UK banking market

F or foreign banks eyeing Britain's banking market with 1992 in mind, the news that Yorkshire Bank may be up for sale is an exceedingly

rare opportunity to buy into the market at the top end. For though Yorkshire Bank resembles Girohank, the only other UK bank to come onto the market in the last year, in having its headquarters in the North of England, the resemblance stops

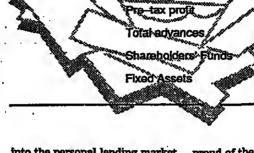
there. For nearly eight decades, York-For nearly eight decades, York-shire Bank has been owned by a consortium of the big clearers. What began in Edwardian times as the bailing out of a provincial savings bank, had become by the 1980s an extremely remunerative if low profile joint venture between National Westminster, Barclays, Lloyds and Royal Bank of Scotland.

Midland was once a member of the consortium, but dropped out in the early 1950s. Today Nat-West has a 40 per cent stake; Barclays 32 per cent; Lloyds 20 per cent; and Royal Bank 8 per

If Yorkshire Bank is sold - so far its owners have only indicated that they are thinking about a possible deal - the four will be sacrificing the annual contribution it makes to their profits in favour of the handsome goodwill premium it can be expected to raise.

This will strengthen their capital base in a year when all of them have been forced to shell ont hundreds of millions of. pounds in provisions against

pounds in provisions against Third World debt. In British banking, there are few institutions which can be directly compared with Yorkshire Bank, a low-cost, no-frills pro-vider of solidly profitable retail banking services which has been given a relatively free hand by its owners for several decades to get on with the brainess of quietly on with the business of quietly making money in a local market with which it is closely linked. For many years, the bank's general manager was not even a member of the board which consisted of retired senior figures from the clearing hanks who would cast experienced eyes



Branch ne

250 office

into the personal lending market, drawing on its detailed know-ledge of its customers, who are now around the 1.1m mark.

Its role as a trail-hlazer in this market was somewhat uncharacteristic. More typical was Yorkshire Bank's initial unwillingness in the early 1980s to enter the residential mort-gages. "We disliked the idea of lending long and borrowing short and we noticed that the building societies in those days still seemed to have clear advantages over the banks when rates were high." says Mr Sutherland.

. In recent years, Yorkshire Bank'e has been behaving mnch more like any other clearer. It has broadened its range of prod-ucts, cautiously begun to offer acts, califoldity begun to orier cash machine facilities, and become a Visa credit card issuer. Last Friday, it also joined Switch, the electronic debit card scheme launched last year by NatWest, Midland, and Royal Bank of Scotland Bank of Scotland.

More striking has been the steady growth of Yorkshire Bank'e 250-strong branch network.

lthough roughly half its customer base is still in Leeds and Humberside, there has been a striking advance southwards. Branches are now to be found in southern towns such as Abingdon and (very soon) High Wycombe. A notable and deliberate gap in the map is London where York-shire Bank maintains just ona branch, at Cheapside in the City. There are also some relatively unexplored areas in its business profile. Its clearing bank owners have no doubt been perfectly satisfied that corporate lending is one. Though Yorkshire Bank is

THIS WEEK

hese are gaps which any purchaser will not find it difficult to fill, though a foreign hank wanting to use Yorkshire as a springboard for a full-scale presence in the Britisb retail banking market, would almost certainly try to add to its presence in the south, perhaps by purchasing one of the larger

southern building societies. So far, only National Australia Bank is known to have made a definite approach to buy Yorkshire Bank. Its owners must be hoping that other suitors will appear and that the price can be

Word in the City last week was that, with the goodwill it can command, the Yorkshire Bank. should fetch a price around 15 times its historic earnings, or perhaps £850m to £900m (\$1.4bn). pernaps geom to isoum (silan). National Australia, however, has a head start, having a sub-stantial presence in the UK bank-ing market already as the owner of Clydesdale in Scotland and Northern Bank in Northern

Don't count on US economic policy **By Anthony Harris** in Washington

risks of exchange rate exposure

in today's markets, his studeots

are in trouble. These anecdotes are a long

approach shot to the paradox

that really concerns me: the US has a virtual world stranglehold

oo first class economics, but ordi-

nary American legislators and media tend to make a fearful

muddle of quite straightforward

The debate on the savings and loans which has obsessed the

Congress right up to the summer recess is an excellent example,

The fact that the exercise is uni-

simply about making good on the

Once it is realised that the

supervision was deadly. Congress did, to its credit, tackle the ques-tion of rules of cooduct in the face of much lobbying; but the

insurance question was ducked entirely. They did not even try to amend the rules to make sure that the cover is restricted to small deposits, as was originally intended. As things are, prokers an unit any sure however laws

can split any sum, however large, into insured, \$100,000 packets.

problems.

the first place.

merican weather-persons A merican weather-persons announce the barometric pressure as "three-oh point two nine inches"; yet I'm sure that they don't answer goes-tions about their age with "three four." Slightly odd, that. When a serious newspaper reports that the Japanese have been selling some device at "178 per cent below cost" it is rather more than odd (what they meant was that a odd (what they meant was that a 178 per cent anti-dumping duty had been imposed). When a sbop assistant gets out his calculator to discover how much change I am due for a \$3 purchase out of a \$5 bill, the penny drops. Clearly, many Americans do not find numbers user-friendly.

versally known as "the S&L bail-out" got the discussion off to a bad start; for the failed thrifts This isn't just an American problem, of course. I remember a London news bulletin which said have not been bailed out. They are bankrupt, and their owners that 300,000 tons of bananas were that 300,000 tons of bananas were rotting on the quayside in Barce-lona – about 14lbs for every Spaniard; an overstatement by a factor of 100 that nohody bad noticed. At least, though, the number can be translated as "a lot of bananas". It is harder for American listeners to know what is going on when they are ron-tinely told, for example, that "inflation rose 0.2 per cent last may wind up in jail. The crisis is federally insured deposits which financed their unwise lending. effort is aimed simply to prevent up to \$200bn of small savings from vanishing in a puff of acrid smoke (and incidentally to pre-serve the faitb and trust of the "inflation rose 0.2 per cent last month," when what the announcer means is that prices rose, but inflation fell. (The BBC used to muddy the waters itself US Treasury), the issues are fairly simple. The question the crisis ought to raise is whether savers need federal guarantees in by decribing a trade surplus as a "profit", but has learned better Dther countries get along very well witbout State insurance, because they make sure that the economics from long national adversity.) When the problem appears at saving institutions are properly supervised; in the US the combi-nation of insurance and lax

what ought to be professional levels, it is downright worrying. Only last week, for example, a leading business magazine published a letter explaining that the idea that high interest rates mean that the cost of capital for US businesses is high is a myth. The interest rates gap, the writer explained, simply mea-

sured the difference in inflation expectations between the US and its competitors. This, he went on, is proved by the forward discount of the dollar in the currency marstrict function of interest differ-entials, or the cash flow strains of high nominal rates, or the row. Unfortunately the Adminis-

tration had never made Mr Greenspan's point. The Inal com-promise managed to get the worst available result, as usual.

Part of the money will he put on the budget this year, when no waiver is required under the Gramm Rudman Hollings deficit-limiting Act: G R-H is about projections, not about out-turns. This reminds international inves-tors to read the small print. The rest is raised through the Administration scheme for a special off-Budget financing corporation, which will probably now he regarded with unjustified suspi-cion. One note of good sense: Messrs Dan Rostenskowski and Leon Panatta, chairmen of the relevant committees, voted against this mess.

f anyone could have prevented this unnecessary row, it is Mr Richard Darman, the hudget director, Le is a highly sophisticated thinker who bas also charmed the Congress. Unfortunately he has yet to mas-ter the Greenspan art of explain-ing issues in simple terms with

out appearing to talk down. Mr Darman was in trouble again recently when he gave a again recently when he gave a thoughtful talk to the National Press Club on the need for long-term thinking – be is espe-cially coocerned to get people thinking about the importance of public-sector investment, which fell by half from an already very lew level in the Reagan days. His talk was reported, so far as it was mentioned at all, as just another hell-fire sermon on deficits. Economics is complicated, and can often be rather boring; Amer-

icans are trained, by their media and their politicians, to regard it as simple, but generally deeply alarming. As a result, it is hard to sell sound policies, but easy to the un a arise stir up a crisis.

A final silly season example. Some high tech companies in Europe, and non-European operations, are finding it hard to

proud of the corporate husiness it has hullt up, other Leeds banks will quietly tell you that it is more of a bank for the small businessman than larger companies.

Yorkshire Bank

Emilion

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usts 29-23 stock mit Indices 27	When three years ago, Mr Gra- ham Sutherland, Yorkshire's gen-
DFL	on the board, it was a break with
Basic Four 19 Ina 16 In Investments 19 Am 19	leagues in Leeds to be sure that

roie. Similar conservativism has helped shape the bank's high profitability the origins of which lie in the late 1950s when it was one of the first UK banks to go Ireland. Last week National Aus tralia had a rights issue of A\$384.4m (\$257m) partly aimed at financing international acquisiions.

The field of Yorkshire's suitors is unlikely to end there, however. French banks, such as Credit Lyonnais (which is believed to have been rebuffed as a purchaser for Girobank) and perhaps even German and Japanese Banks will probably feel inclined to examine its prospects very seriously.

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kets against low-interest-rate currenciea. If they didn't like tha answer, borrowers could always go to Tokyo.

This is the kind of nonsense one expects in a saloon bar argument, or from a first term student; but the letter was signed by an associate professor of finance at an apparently respectable university. When professors of finance apparently do not know anything abont arbitrage, which ensures that forward rates are a

nstead, both sides spent their time accusing the other of sbarp practice in trying to keep the capital cost of the claims off the Budget. This is purely a financing transaction, and therefore, as Mr Alan Green-span patiently explained last week, should rightly be handled off budget. The taxpayer must simply pay the interest which depositors expected to receive from mortgage-holders. It is not so easy to stop a good political

find high-end suppliers to satisfy local content rules. This includes Japanses car-makers and European computer-makers - wbo complain that only IBM can meet the requirements for public-sector buying. They have been beg-ging American chip-makers to set up European operations. This could be reported as what it is: a tribute to American know bow. It is reported instead as sinister evidence of Fortress Europe. Watch for developments.

Economics Notebook

The taxing problem Italy faces

GOOD fortune recently took the national accounts - identi-me to one of Rome's smartest fied three basic reasons for the and most expensive restau- extent of evasion. First and rants where, both of us having dined in fine style, my host was presented with the bill was presented with the bill scrawled on a scrap of paper evidently torn from a child's direct tax payments were exercise book. The significance checked and only 150,000 out of was immediately grasped the proprietor of this fine eating house who that same evening house, who that same evening was feeding Italy'a new foreign minister, was intent on eva ing payment of the value added tax on his by no means modest charge.

My host protested that be did not expect to be asked to participate in evasion by such a top restaurant which (very Italian, this) had not even had the good grace to invite him to share the sin by discounting the bill. A proper receipt was duly presented and my friend freed from the danger of arrest. A law passed in 1980 renders consumers, liable to punishment if they are found without a receipt in the immediate vicinity of services purchased. The incidence of tax evasion

in Italy is truly phenomenal, reflecting a culture which still tends to regard the state as an occupying power and its defrauding as almost a social duty. Most estimates put the total sum failing to reach the national exchequer every year at between L200,000bn and 1.250,000bn (\$188bn) or around 20 per cent of gross domestic product. This year's budget deficit will be in the region of Liso,000bn and could in theory be wiped out if the problem was more efficiently addressed. Every government, including the one most recently installed under Mr. Giulio, Andreotti, promises- to improve the State's performance in collecting taxes, but most have failed to make much impact,

log of land and property -some 8m factories - still to be valued for tax purposes, and the third was the extraordinary length of time needed to individual challenges to tax assessments. The Court reported that there were no fewer than 2.6m outstanding cases to be adjudicated hy Italy's special taxa-tion courts because they lack

the staffing, in particular a complement of full time judges, to make much impression on this mountain. An IMF report to the Government late last year explained that it was in taxpayers' interests to challenge assessments because they would only pay 12 per cent interest on the final sum for which they were judged lia-ble, and better returns are to he had from long-term investments, Moreover, taxpayers can reasonably hope to benefit from one of Italy's regular tax amnesties which will allow a

lower payment than that originally demanded. If Mr Paolo Cirino Pomicino, Minister of Finance, really wants to attack tax evasion he could do a lot worse than pour over the IMF report. One of its key recommendations was the need for a simplification of the tax system by abandoning the greater part of the 100 or so taxes for which an Italian may be liable. '

In fact, 97 per cent of the Treasury's income derivee from just 16 imposts, and the A recent report from the costs of trying to apply the doz-Corte dei Conti - the indepen- ens of others far outweich the dent institution which checks revenues derived. The IMF

observed that a study made last year showed that the costs of gathering direct taxes were 5.3 per cent of total revenues extent of evasion. First and most important is the inade-quate scrutiny of tax returns and 4.1 per cent of indirect taxes, far higher than the 2 per which means that in 1988 only 225,000 out of a total of 25m cent average in other industrialised countries.

The report was understanda hly disconcerted hy current plans which can only raise these costs by adding another 15,000 to the 100,000 people in the Ministry of Finance and the tax police, the Guardia di Finanza, currently involved in administering the tax system. Their efforts, it said, would

be much more concentrated and effective if a reduction in the number of taxes was accompanied by large-scale exemptions from the payment of VAT.

It has to be pointed out that not all Italians are serious evaders - the act is virtually impossible for the directly employed to sidestep, while large businesses also assume their responsibilities.

Indeed, the relative freedom of self-employed people to keep most or all of what they earn is causing euch resentment among those with no such opportunity; that the trade unions are mounting a major campaign aimed at sparking a convincing war on tax evasion.

If the problem is ever seri-ously tackled, it will mean economic misfortune for some, but also a profound change in the nation's politics. Because once a sufficient number of Italians are actually digging into their pockets to pay for public services, they are bound to demand something rather better than the current woefully inadequate health, welfare and other services which the politicians have so far done so little

to improve.

John Wyles | tics expected elsewhere in

THE SPENDING and borrowing behaviour of both US and UK consumers will provide themes for financial markets this week.

Final UK retail sales figures for June are published today. Provisional figures showed a fall of 1.8 per cent, cutting the annual growth rate to its low-est level for nearly five years. But the series is volatile and could be substantially revised.

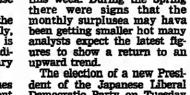
US figures for retail sales in 118 UK Consumer July are released on Friday. Recent months' figures have pointed to a significant slowcredit (increase) down in consumer spending, 116 🎫 1988 soothing concerns about inflation and encouraging hopes of an easing of monetary policy. The consensus of analysts' Europe, more than usual atten-tion could be focused on Japanese trade figures for July which may be published later this week. During the Spring

forecasts, compiled by MMS International, the financial research company, is for a rise of 0.5 per cent. Other US figures include the producer price index for July, also on Friday. The index is widely regarded as a good indicator of future inflationary Dressure

It could give further clues about the expected abatement in price pressures, influencing bond prices as well as dollar trading. The consensus of analysts forecasts is for a rise of 0.1 per cent compared with the previous month.

In the UK, figures for consumer credit agreements in June are released at the same time as the retail sales numbers. In May, credit outstanding showed a record £505m increase - prompting speculation that consumer borrowing had hecome indifferent to higher interest rates.

The Bank of England publishes its August quarterly bulletin on Thursday. Analysts will be reading between the lines in the bank's economic assessment for clues about the interest rate policy of the monetary authorities and for hints about when a cnt might be expected. Most expect the bank to play down hopes of an early



Democratic Party on Tuesday will also be a focus of atten tion. Last week Mr Toshiki Kaifu, a former cabinet minister, emerged as front-runner to replace the disgraced Prime Minister Mr Sousuke Uno.

Other events and statistics this week include:

Today: US, Consumer installments credit for June. Commonwealth foreign ministers meet in Canberra. Tomorrow: Janan, Economic

Planning Agency publisbes annual white paper on Japaiese economic performance and developments. US, three year Treasury note auction.

Wednesday: US, 10-year Treasury note auction. Thursday: Australia, employ-

ment figures for July, US 30year Treasury bond auction. UK, Bank of England banking sector statistics for second quarter, money stock in second quarter.

Friday: UK, usable steel pro-With few economics statisduction in July. Hong Kong. June external trade statistics.

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UK COMPANY NEWS

Maxwell renews interest in **Harcourt Brace**

By Raymond Snoddy

MR ROBERT MAXWELL, the MR ROBERT MAXWELL, the publisher, has renewed his interest in trying to acquire some of the publishing operations of Harcourt Brace Jovanovich, the US educa-tional publishing group. Two years ago, Mr Maxwell, chairnian of Maxwell commu-pication Corporation, Jaynched

a \$1.731 bid to take over Har-court 13race - a hid that finally failed after bitter litiga-

tion. During the battle Mr William Jovanovich, like Mr Maxwell a self-made publisher of Eastern European origin, said of his British antagonist: "Mr Maxwell has money, hut not enough. He has ambition, hut not enough. He ought to be sent packing to Liechtenstein (where the trusts controlling Maxwell companies are based)."

To avoid the unwanted Maxwell embrace Harcourt decided on a \$3hm recapitalisation plan which tripled the company's debt to \$2.9bn.

Magazine and school supply husinesses were quickly sold off and this June, under pres-sure from hankers and Wall Street, Harcourt Brace decided to sell its six theme parks -including the Sea World aquar-

The first round of hidding for the theme parks, expected to raise more than \$1.5bn, is now under way.

Mr Maxwell believes that the problems of Harcourt Brace are

Wace Group, the pre-press services company, is to huy two US film processing compa-nies for an initial consideration

of \$1m (£517,000) in shares and

cash. There will be further per-formance-related payments up

This move will extend

Wace's presence in the US both

geographically and its range of

Follos

Wace extends presence in the US

tries.

Florida.

now so severe - its first quarter net loss from continuing businesses rose 151 per cent to \$131.5m - that there will be

further disposals. The British publisher, who is tohacco-based conglomerate facing a £13hn bid from Sir not interested in either the theme park or Harcourt Brace James Goldsmith's Hoylake

as a whole, is interested in acquiring any of the company's and acquisitions business textbook, scientific or medical publishing husinesses that come on the market. He regards the bitter take-over battle as past history and has indicated that his interest which seems to be viewed with a mixture of disdain and a mixture of disdain and amusement by the main play-ers in the BAT hid, yesterday produced more details of its counter-proposals. It claims the plan – for the existing board to dispose of BAT's non-tobacco interests – would realise some £1hn or £2hn in any Harcourt Brace operations would be a matter of husiness rather than At an MCC hriefing last more than Hoylake's proposweek accompanying the announcement of £192m pre-

als. ais. Mr Antonio von Marx, who fronts AIM and is a distant cousin and former employee of Sir James Goldsmith, said a "steering committee" of lead-ing industrialists would be appointed to proceed for a crucial announcement of Liszn pre-tax profits for the 15 months to March 1988, Mr Maxwell was, however, scathing about what had happened to Harcourt Brace since the decision to recapitalise. Mr Maxwell went on from appointed to press for a special meeting of BAT shareholders. har harweit went on Hom his Harcourt Brace defeat to successfully take over both Macmillan, the US publisher, and Official Airline Guides last A vote to approva the plan would require the support of investors holding at least 10

per cent of BAT's equity. Lord Thomson, a former chairman of the Independent Broadcasting Authority and a director of Royal Bank of Scotyear in deals that totalled \$3.5m. He said last week that the fall in his debt now gave his group the freedom of manoeu-vre needed "to make further land and ICI, would chair the committee. Mr von Marx said strategic acquisitions should he had worked with Lord Thomson on a 1979 television programme. So far, however, he has been unable to contact the peer. AIM said the non-to-hacco hnsinesses would the opportunity arise." The British publisher added, however, that there were no billion dollar deals in prospect.

> tics, and the proceeds passed to shareholders, Mr von Marx said up to ten

UK merchant hanks would be appointed to anction off the non-tobacco businesses. Klein-

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services. The two companies, which

trade under the name of Ross Ehlert, run film processing lab-

Gartmore American Securities p.l.c. ... An Investment Company under S.268 of the Companies Act 1985 Incorporated in England, Registered No. 533261)

al by Ordinary shareholders et en Extraordinary General Meeting

Type of Security	Previously in Issue, No.	howed by way of capitalisation. No.	Total in issue post capitalisation. No.	
Ordinary shares of 25p each	17,944,942	19,002,892	36.947.834	
Zero Dividend Preference shares of 25p each	Nil	36,947,834	36,947,834	

Today's fashion is tomorrow's risk Backing sought for alternative **BAT** plan

in the two-thirds empty mauso-leum at Great King Street, Bir-By Andrew Hill mingham, which was once the thriving hub of a vast car com-AIM GROUP Zurich is hoping to persuade Lord Thomson of Monifieth to put forward its ponents empire and wearly acknowledged - for the unp-teenth time - that Lucas had alternative reorganisation plans for BAT Industries, the

undergone more motor compo-nents reorganisations than many had had hot dinners. "Will this one work? There's consortium. AIM, a little-known merger no point in me saying 'of course it will', hecause you won't helieve me anyway. You're just going to have to wait for next year's profit figures" That was nearly 18 months ago. And as this year has prog-ressed Mr Dale, 50, managing director of the Lucas Automo-

tive division created out of the reorganisation, has assumed increasing confidence. First came confirmation, in March, that profitability of

Lucas' automotive operstions was continuing to climb sharply, even if sales were not. The 23 per cent rise in operating profits last year, on a static turnover of around £1.2hm, accelerated to 34 per cent - on sales of £634m the current year's first half. Nomura Research Institute's Mr John Lawson, for one, sees the trend as likely to continue,

BMW with 400,000 fuel injec-tors a year, giving cantious

become part of a separate com-pany, "EX-BAT". Within a year, after divestment, EX-BAT would be put into volun-tary liquidation, in an attempt to bypass income tax liabilicredence to Dale's contention that even West German car makers would like to weaken the near-monopolostic grasp in the "high-tech" sector of components giant Rohert Bosch, and that Lucas can help in the DIOCESS

Red Funnel disowns

wort Benson had already agreed to take part, he added

John Griffiths on Lucas Industries' approach to technology of the future. that another "prestige" car maker, Saab, is to take com-plete electronic fuel injection systems from the UK-head-S HORTLY AFTER con-ducting a revamp of Lucas industries' automo-tive activities. Mr Bob Dale sat

quartered company. However, both Mr Dale and Lucas Industries' chairman and chief executive, Mr Tony Gill, insist that they are not complacent about the turn-

Even though the BMW con-tract has been seen in the City as a vote of confidence in Lucas, "we know that there are analysis out there just waiting for car markets to go down, and us to go down with it again - I'm looking to disilln-sion them", said Mr Dale. The contention that Lucas

won't necessarily suffer too much when the curtent, fouryear-old boom in West Euro-pean car sales, comes to an end is based on several arguments. The first is linked to Lucas' core strategy of investing heavily in its own expertise to produce sophisticated electron-ic-based systems for vehicles of

the future. "Cars are going to become much more complex", says Mr Dale. "And if we're supplying a range of complex component sub-systems and packages,

there's no reason for our sales value to go down even if the car market does". Lucas Antomotive is currently investing around £100m a year in research and development in

research and development in pursuit of this goal. So far, it believes car buyers have only glimpsed the new technology to he applied in cars over the next few years. For example, says Mr Dale, "London has to have a vehicle control system - it can't be control system - it can't be left to traffic lights, thus opening new opportunities in

terms of components for automatic guidance systems. Lucas is also preparing for the approach of the drive-by-wire "intelligent" car, in which suspension, traction, steering and other key aspects of a vehicle's behaviour will be under electronic control.

son Line of Sweden - would be prepared to make £150m-£175m available for the ferry

group in necessary. Sally pointed ont that this indicated a general commit-ment, and did not relate specif-

Lucas is about to announce

press profit estimates

By Andrew Hill

RED FUNNEL Group, the

Southampton-Cowes ferry operator facing a hostile hid from Sally UK Holdings, has dissociated itself from press estimates that its three princi-

pal divisions contributed

Equally to group profits. Last year, Red Funnel made \$2.84m before tax. The groop did not break down the contri-bution of the main operations

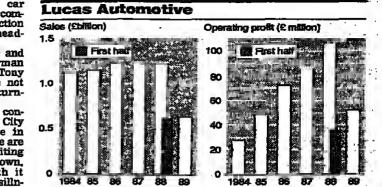
- ferries, tugs and haulage

and engineering interests -

except to say that Cosens, its

engineering subsidiary, had

in



Mr Dale makes clear that

prying open further Japanese "transplant" business in North *Essentially, we're dealing with systems integrators; trac-tion control, chassis control -America. Rist's, Lucas' in south Wales the developments are almost which is to supply Rover and Honda with wiring harnesses, is said to have been a major

ndless." Increasing sales volume -Lucas Automotive's turnover has hovered around £1.2bn for the past four years - is a task that still lies mainly ahead, even if given impetus by the

is sain to nave been a major beneficiary of work practice restructuring - "you might believe you were in Japan", claims Mr Dale - "it's a rep-lica of a Sumitomo factory. new contracts. However, Mr Dale reckons Lucas is much better placed to do so as a result of steady prog-Lucas is on the prowl for fur-ther joint ventures with the Japanese in other product areas, an aspect that has ress made on managing costs downwards. He estimates to areas, an aspect that has assumed even higher priority in the wake of Toyota's deci-sion to set up both car and engine manufacturing plants... in the - the biggest Japanese investment to date in Europe. have taken 20 per cent out of costs already through the restructuring seen in the pro-cess acknowledging a debt to the Japanese. "We've copied a lot of their methods", says Mr Dale – a task made easier by Toyota are intensely con-scious of the need to be seen as the joint ventures in which "European", claims Mr Dale, Lucas Automotove is already who has already started talks with the Japanese company. He insists that all three Japainvolved, which are likely to be followed by more over the next few years.

nese incomers already feel "comfortable" with Lncas because of its long-standing These are Lucas Yuasa Batteries, which is supplying igni-tion and braking equipment and batteries to Nissan's manlinks with the Japanese indusnfacturing plant in the UK, and Lucas Sumitomo Brake try. About half of all Japanese cars, for example, use Lucas Industries in the US. The latter hraka technology under was set up initially to supply Mazda and Ford's joint vehicle licence. plant at Flat Rock, Michigan. But it is seen also as a lever for

Lynx falls into loss in second half

Lynx Group fell sharply into the red in the second six name for Southampton Isle of Wight and South of England Royal Mail Steam Packet. months and for the full 1968-89 year ran up a loss of almost film at the pre-tax level. . One of the factors responsi-Earlier last week Sally had to clarify its position after Mr Michael Kingshott, the com-

ble for the loss was an almost virtual disappearance of turnpany's managing director, said its parent companies - Effoa-Finland Steamship and Johnover for TV audience measure-

ment equipment. The hoped for development of sales of electronic hotel safes, which were not forth-coming, and the project for developing a new system to enable domestic electricity meters to communicate to cen-

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moment makers struggling component makers stragging against an invasion of Japa-nese component makers - as has haggened in the US, where there are now over 300 - won't

materialise. When Japanese car makers first arrived in the US they found a domestic car industry which was very vertically inte-grated, and consequently an insdequate and inefficient infrastructure of independent component suppliers - and thus had to encourage Japa-nese component makers to set up shop.

The European independents, he suggests, have both had time to restructure and were in any case more efficient and fierable because the European manufacturing scene is so much more complex. Lucas Automotive is also not

Lucas Automotive is also not ruling, out any acquisitions which might be relevant to its central strategy — a sharp con-trast to the disposal of some of its "commodity" component husinesses like lighting and starter motors a year or two ago and which at the time fixed speculation, that, like Smith's speculation that, like Smith's Industries, Lucas might be planning to get out of the motor components sector alto-

motor components sector alto-gather. "We're now financially strong and positioning our-seives, to do whatever, looks right", says Mr Gill Some fur-they minor restructuring of the eristing automotive operations is also in prospect "some small dimonsible but no dramas. disposals, but no dramas -just pruning and good hus-handry. However, Mr Dale stresses,

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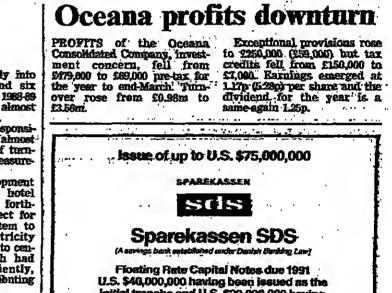
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one of the main lessons Lucas has learned during the 80s is to he flexible in attitude and approach. "As the motor indus-try continues to go through the globalisation process, we will see the players continuously shifting strategy; that is why we are not casting in concrete our own portfolio for the next Group chairman, Mr. Tony few years

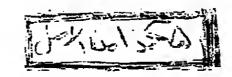
Gill, believes that a more pessi- "Today'a fashion is tomor-mistic acenario, of European row's risk."



oratories and offer reproduction services to the exhib Ition and advertising indus-One of the companies is based in Chicago, the other in

at least in the short-term. Last month, Mr Dale disclosed that Lucas Automotive intended to expand more than five-fold its production of sophisticated, electronic-based car anti-skid systems. This week news came of a landmark contract to supply

held on 4th August, 1989, of the reorganisation of Gertmore American Securities p.I.C. into a split capital investment trust, the issued share capital of the Company comprises the above- mentioned securities. Tha Council of The Stock Exchange has admitted the shares issued by way of capitalisation to the Official List. Copies of the Extel cards containing particulars of the shares are available in the Extel Statistical Services and copies of the Circular issued by the Company to shareholders on 11th July, 1989, may be obtained during normal business hours on env weekday until 9th August, 1989 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD end up to end including 18th August, 1989 from: Gartmore American Securities p.I.c. 16-18 Monument Street, 12 Throgmorton Avenue,	Ioss". Red Funnel has another two weeks to publish new financial information, should it decide to split out the performance of the different divisions, ot to issue a profits forecast for 1989. Sally UK, which runs ferries between Ramsgate and Dun- kirk, is offering 205p a share for Red Funnel, the trading	not progessed sufficiently, were other factors contributing to the loss. Turnover for the year to end March edged ahead to £5.94m (£5.37m). FT Share Service The following securities were added to the Share Information Service in Saturday's edition:	Floating Rate Capital Notes due 1991 U.S. \$40,000,000 having been issued as the initial tranche and U.S. \$29,006,000 having been issued as a subsequent tranche For the period from August 7, 1989 to November 7, 1989 the Notes will bear interest at 8%% per annum. U.S. \$2,188.19 will be payeble on November 7, 1989 against Coupon No. 15, By: The Chase Manhattan Bank, N.A. London, Agent Bank: August 7, 1989
Internationation Internation London EC3R 8AJ The August, 1989	LEND LEASE CORPORATION LIMITED AS 100,000 Option Bonds due 1998 (the "Option Bonds") CONVERTIBLE INTO 10.000.000 ORDINARY SHARES OF LEND LEASE CORPORATION LIMITED (the "Company")	Anglo Gronp 9 ¹ 2 pc Conv. Bond (Section: Banks). Ashley Groap 8.25p (Net) Cum. Red. Prf. (Foods). Hamhros 7 ¹ 2 pc Pref. (Banks). Invicta Sound (Leisure).	GRANVILLE SPONSORED SECURITIES
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THE FIRST NATIONAL BANK OF BOSTON Bank of Boston House, P O Box 155, 39 Victoria Street, Westminster, London, SWIH QED	James Capel & Co. Limited Knobs & Knockers plc James Capel House Hattaway House 6 Bavis Merks 7d Woodfield Road London EC3A 7JQ London W9 2EA 7th August, 1989	Government Secs	87.03 87.20 87.32 87.16 89.29 83.75 127.4 49.18 97.80 97.17 97.43 97.23 99.59 95.21 105.4 50.53 1923.9 1909.8 1912.1 1924.8 1940.8 1447.8 1940.8 49.4 193.5 192.0 187.5 193.6 206.0 154.7 734.7 43.5



INTERNATIONAL CAPITAL MARKETS

EUROCREDITS Magnet buy-out and a strain of the strain of finance hits snag

THE underwriters of Magnet's paying 4% per cent above 2532m debt financing for its Libor. management huy-out are behind target in their efforts to

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syndicate tha loans to other banks. A meeting of underwriters is expected to be held later this week as the original lenders are finding it tough to reduce their exposure to the company to the levels origi-

nally planned. Underwriters said they had only expected to syndicate about half their exposure, thus retaining a large chunk of the high-yield asset for themselves. Japanese banks are said to remain keen to participate, so in the end the lenders may not be forced to hold any more debt than they want:

Magnet's financing becama the subject of intense specula-tion last week, bankers say. following news that MFL the furniture retailer, was heving difficulty meeting sales targets spelled out in its own agree-ments with lenders. MFI, in November 1987, completed the UK's largest leveraged buy-out valued at £718m.

While no one has suggested that Magnet is having diffi-culty meeting sales or profits targets, bankers have raced to compare the two deals because of the roughly similar business niches they both occupy and the sensitivity of both to rising. interest rates and slower con-

of a £300m senior debt tranche paying 1¼ per cent above Libor, a £72.5m bridge facility, £160m in senior subordinated debt carrying a margin of 3½ per cent over Libor and a £30m junior subordinated-term loan

EUROMARKET TURNOVER (Sm).

Primacy Market Straights

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sumer spending. Magn net's financing consists

Week to August 3, 1989 Squired: AIBD

At a presentation two weeks ago, sponsored by Magnet and by Bankers Trust, the buy-out team's adviser and chief lender, the company assured potential lenders that it would meet sales and profits targets called for in the company's business plan.

Other potential lenders have been questioning whether Magnet's growth estimates - pre-pared much earlier this year were perhaps too optimistic for current economic conditions.

According to Magnet's busi-ness plan, it needs to achieve annual profit growth of 15 per cent in order to meet the current repayment schedule on its senior debt alone. It will have total interest costs in the ninemonth period to March 31 1990 of about £53m, assuming full drawdown of the £490m long-term facilities and accrual of Interest under those facilities, as well as some principal repayments to be met. The first of the latter, £10m, is due on

leptember 30 1989. In defending the financing, bankers point out that Magnet achieved 26 per cent profit

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growth in the year to April 1 1989 and 30 per cent profit growth in the year before that. Still, bankers point out that one drawback to the Magnet Borrowers deal is that it calls upon bor-US DOLLARS rowed funds to finance a signif-icant rate of expansion in addition to simply paying for the buy-out. If the expansion does not produca the expected

results quickly enough, the deal could run into trouble. The number of high street out-lets is expected to quadruple by March 31 1992 to more than

Centrale 200 from the current 52, possi-bly too ambitious. Denmark However, for those who have rushed to compare the two companies, it is necessary to note differences between them. While Magnet is largely a kitchens and DIY retailer, MFI specialises in pre-packaged self-assembly furniture. Also, Tokyu Car Corp.+ lenders have been quick to point out that Magnet's financing includes £190m in two lay-GMAC Canada ers of mezzanine debt and an equity portion, a much larger cushion than is offered to D-MARKS

senior lenders in the MFI deal. Norma Cohen

FRANCE had more than its treble last year's volume. fair share of newspaper cover-age in July as the hicentenary The July issues themselves were small in number, and of its revolution was celebrated compared with other internain style. A few privileged cititional sectors, were still small in size with only the European zens, however, noticed that one Investment Bank FFribn 8%

subject worthy of attention slipped by almost unnoticed. Despite the celebrations, and per cent six-year issue weighing in at size that would be the resulting absence of many French investors who preferred considered very liquid in, say, the dollar sector. to be on the beach, July wit-nessed the sudden expansion of Importantly, they coincided with a period of considerable foreign demand for French

INTERNATIONAL BONDS

new issue activity on the Euro-French franc market. franc paper from a range of investors not normally inter-ested in the currency. As Mr Antoine Labbé, bead of new issnes of CCF, said: "For at least a month, there has been a shift in the placement of Euro-Hardly headline stuff, perhaps, but at least a revolution in miniature; syndicate manag-ers and analysis alike believe that the heavy issuance re-vealed significant developments in tha market. The French franc bonds. extent of those developments, demand for our FFribn deal for Eurofima, which we launched last Monday, was 90 per cent outside France." however, is the subject of intense debate.

Intense debate. Last year, some FFr11bn of fixed-rate Euro-issues were launched. Already, 1989 has seen FFr20bn, of which FFr6bn was launched in July. One bank alone, Crédit Commercial de France (CCF), issued nearly FFr8bn of deals in July, inspir-ing its head of new issues to Cynics say this partly reflects the likelihood that much of the paper remains unplaced, but Mr Labbé said there was interest from Germany, Switzerland, the Benehix countries, and, unusually, ing its head of new issues to proclaim the market to be in the Far East. Not surprisingly, several of the recent deals good shape. Syndicate managwere for German banks, partly to take advantage of German ers think the full-year figure could reach FFr30bn, or nearly funds' healthy appetite for

The

French paper. Syndicste managers were rather coy about the other reason for the deals, a wide window on the swap market which allowed the banks to borrow in floating-rate US dollars to achieva competitive funding costs of around 30 basis points

below Libor. In the past, the market'a immaturity made swaps hard to come by. in addition, some of the German borrowers have subsidlaries in France, and are understood to have kept a proportion of their deals in francs. They face an attractive long-term probability that the franc will depreciate against the D-Mark, allowing them to repay the

A miniature revolution takes place in French issues

principal cheaply. Importantly, the recent deals also came against a background of a good performance by the Francb government bond market. According to a recent forecast by Warburgs, the French bond market will continua to provide good returns for international investors in the next 12 months. "Among the European mar-

kets, the primary case for France rests on the inflation record against Germany where the differential may reach zero. Growing recognition of the sta-

tions about whether the bility of the franc should, over time, lead to a further decline Frencb market has changed, or in the risk premium investors will require for holding French francs," the report said. whether there is merely the appearance of change - a

There has been a sharp narrowing of the spreads between French government bonds (OATs) and German bunds. from around 210 basis points to 170 basis points.

In the middle of the rally, some forecasters advised cliinvestors, in particular a hand-ful of institutions which were ents that OATs were becoming expensive compared with bunds, but their switch recommendations went awry wben money continued to pour into France are maturing. Another good

Analysts see the 170 level as example is the Euro-sterling significant because the spread market, where a battle is still being fought between some issuing bouses and leading institutional investors which are accused of trying to dictate terms to the rest of the market. was similar in May this year and then widened again. This time, they believe the resil-ience of the French economy and the Government's tight monetary policy and control of inflation will allow the spread The idea that it was tough for foreigners combined with the relative weakness of argugradually to narrow further. Mr Richard Gray of UBS ments in favour of the French Phillips & Drew says: "On a franc to hold the market back. In the last 18 months, however, long-term basis, we are looking at the top of a new trading range." The Warburg researchas foreign interest increased so the market's bad reputation ers agree, saying the bond yield differential might reach diminished According to some analysts. as low as 130 basis points. The rally also raises ques-

that the domestic institutions with their buying power still have the primary influence over events

This is debatable. If new debate worthy of the historical issue volumes of Eurobonds controversy over the nature of another revolution. One of the main barriers to continue to grow, then the forces of competition should the development of the market

gradually reduce the power of was the widely-held view that the domestic investors. it was driven by domestic Again, a comparison with

the Euro-sterling sector is rele-vant. Many UK institutions accused of effectively controlobjected to the terms of a ling issues by extending or Republic of Italy £400m longdated deal when it was launched in April by Credit withholding demand. This is a charge often levied against small markets which Suisse First Boston.

By the same token, the future of the Euro-French franc sector looks good. As the yields demanded by the market for issues in, for example, the dollar and sterling sectors become probibitive to many borrowers, competing sectors

like francs are set to expand. in addition, Euromarket borrowings look increasingly attractive on both financial and publicity grounds for larger French corporations looking to boost their international profiles as European markets move inexorably towards integration.

Andrew Freeman

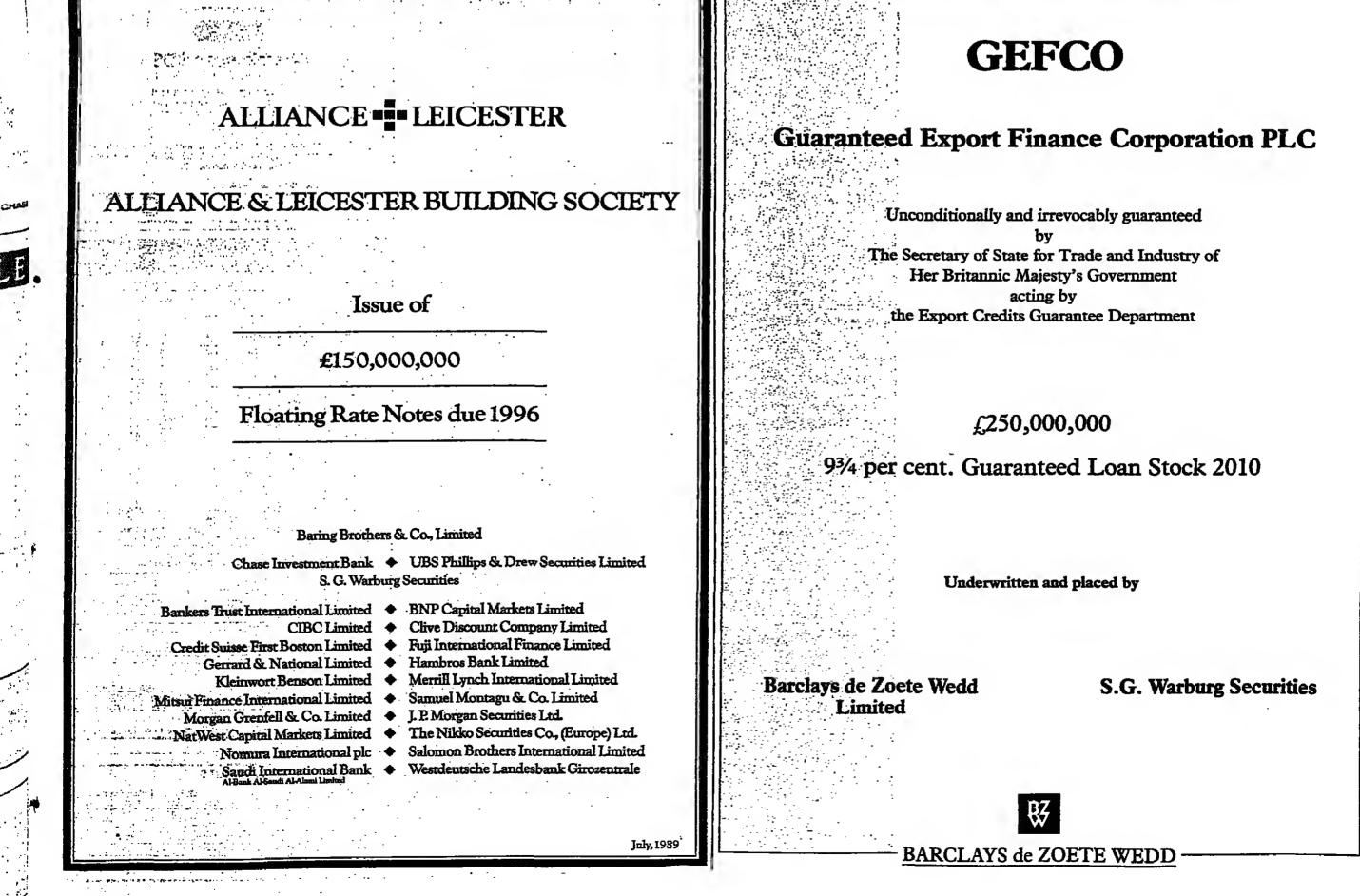
the recent rally has actually set the market back, proving

NEW INTERNATIONAL BOND ISSUES

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All these securities having been sold, this announcement appears as a matter of record only.



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FINANCIAL TIMES MONDAY AUGUST 7 1989

INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDITS Jobs data aid shift in perception

WHAT IS the difference between stagilation and a "soft landing"? Wall Street began to answer this conundrum on Friday. The difference seemed to be 25 basis points on interest rates, three yen on the dollar and a few billion dollars oot of

the pockets of hullish bond investors all over the world. But that was just the first, admittedly not very amusing, answer. In the months and years ahead, the wags on Wall Street will have plenty of opportunities to come up with something wittier, though pos-sibly far more expensive for

This is because the real sig-nificance of the July employ-ment release that wrought such destruction in the bond market on Friday lay not in its fairly unsurprising numbers. The increase of 169,000 in

July's payroll employment was essentially indistinguishable from the Wall Street consensus estimate of 158,000. The 6.1 per cent decline in unemployment was a statistical irrelevance due solely to a smaller estimated workforce. The "bad news" which bond

analysts initially pounced on was the noward revision of June's employment growth from 180,000 to 250,000, but this was the third such revision in three months and therefore hardly a bolt from the blue. The numbers on working hours and average wages, which deserve far more attention than the headline employment figures, were somewhat disquieting, hut eveo these were entirely consistent with recent treods, as discussed below.

Why theo the 2½ point plunge in the Treasury's long bond, which erased in a few minutes all of the gains of the previous month and which may have re-established the 8 per cent yield level on the long bond as a significant technical barrier?

Perhaps the Labour Department's announcement was one of those onpredictable watershed eveots which suddenly make investors stand back and qoestion the fundamental assumptions which have driven a market trend that has gone too far

The last such turning point was Mikhail Gorbachev's unexpected announcement of big unilateral arms reductions at the UN General Assembly last November. The bond market,

an end. For behind the opti-mism of the hull market in bonds there has been a percep-tion of just the kind that might which had been falling without an obvions floor in sight, stopped in its tracks and then surged inexplicably by more that there arised than two points. The so-called "Gorby rally" be susceptible to a sudden shift

in gestalt was ridiculed hy serious com-mentators (ourselves included) eral Reserve Board will steer the economy into a "soft landas having absolutely no foun-dation in economic realities. And yet the Gorby rally turned ing" which will be character-ised by moderate inflation, subout to be the start of the hig-gest bond market advance in dued growth and gradual reductions in financial imbalthree years.

In retrospect, the Gorby rally generated what used to be described by pop psychologists as a "gestalt shift." Reality did not change, hnt suddanly investors realised that the pat-tern of information before and the bond market's reaction to them on Friday did not discredit this proposition, hut they did present it in a new light. The figures did not suggest tern of information before them could be seen in an any kind of economic boom or a return to the alarming inflaentirely different way. What previously appeared to be a bat suddenly looked like a pair of tion experienced earlier this year. In fact, they were per-fectly consistent with the "soft

rabbit's ears. Until the Gorby rally, the markets had seen a feeble new landing" acenario as it was originally understood. The rate of joh growth, which has averaged 209,000 per month in the past three months, was almost identical administration led by a president without much public sup-port and certainly with no clear mandate either to carry on the policies of Ronald Reato the three months before that gan or to correct the ones which had gone wrong. Sudand suggested that the slow but steady economic growth of denly it became apparent that a pragmatic president without ideological predispositions was the first two quarters of 1989 was carrying on into the third. was exactly unchanged on a three-month moving average just what the historical moment required.

The average workweek, too,

basis and the rising oumber of aggregate weekly houre Even on the economic front, the prohlems and challenges left behind by Ronald Reagan worked simply reflected the gentle growth of the economy suddenly began to look less alarming than they had even a month before. Perhaps Presiand total employment. If these figures so disap-pointed investors, tha clear implication was that last dent Bush was right after all to assume that the hudget and trade deficits would take care week's bond prices reflected of themselves.

To say precisely how the problems might be solved no longer seemed to be necessary. Perhaps a new detente with the Russians would slash military spending. Perhaps faster growth in Europe and Japan would help to correct the trade imbalance, or maybe another collapse of Opec would cot hard-core monetarists who are imports and provide a painless opportunity to raise taxes. One inevitable because of the slow growth of the money supply way or another, something

over the past 18 mooths, this group believes that the Fed's would turn up. This latter-day Micawberism allowed the US fixed-Interest recent easing moves have come markets to rise spectacularly too late. in the past eight mooths, despite a steady flow of eco-nomic news - particularly on inflatico - that might have beeo the stuff of bond inves-For them, July's employment figures must obviously have heen a disappointment. These monetarists and their allies, however, are a minority. tors' nightmares. Most bond investors still feel

Just possibly, this period of that the Fed is both willing complacency may be coming to and able to prevent the ecoo-

omy from crash landing in a full-scale recession. Why then are they disap-pointed by figures like last Fri-day's, which suggest that the Fed has calibrated its mone-tary policy with remarkable precision to ensure a slow hut steady economic expansion? The most compincing expla-This is the idea that the Fed-

The most convincing expla-nation lies in the data on wages and inflation. Friday's employment report showed that average hourly wages jumped by 0.8 per cent, or 10.4 per cent at an annual rate, in the month of July. July'e employment figures

As usual, the picture is greatly exaggerated hy annn-alising a single month's fig-ures. Comparing the last three month's wages with the previ-ous three months shows wage inflation running at a much more subdued 3.4 per cent annually. The fact remains, however,

that wage gains are not decel-erating, whether measured as three month, six month or annual moving averagea. Meanwhile, the increases in total compensation (including medical and other benefits) and unit labour costs, continue to outrun wages by about 2 per cent annually, and no let up in sight. To a detached observer, this

fairly rapid growth in labour costs in hardly surprising, given the low level of unemployment at present and the poor productivity growth record of the US economy. Indeed, the moch-vaunted soft landing looks like a rerun of the stagflation of the mid-1970s.

Admittedly, the combination the anticipation of something other than a soft landing. of stagnation and inflation which is now in prospect for the US economy seems rela-But, amid all the talk of soft landings, what else did the market expect? Two possible answers suggest themselves. tively benign compared with the experieoces of the last decade. Maintaining hoth unemploymeot and inflation at In recent months, a small but influential group of ana-lysts has started forecasting an around 5 per cent for as long as possible seems a perfectly credall-out recession. Led by the itable goal for the Bush Administration and the Fed - and US convinced that a recession is official spokesmen can hardly he faulted for favouring the term "soft landing" rather than that ugly word "stagflation" to describe their policies,

However, for the investor who holds a bond yielding 8 per cent when money is losing per cent of its value annoally, the gestalt shift from soft landing to stagilatioo could be a painful matter.

Anatole Kaletsky

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Unexpected impact from sterling

UK GILTS

THE UK gilts market was reminded last week that, despite optimism aboot the UK economy, lt remains vulnerable to sterling movements.

ble to sterling movements. What appeared to be an npward trend in gilts prices had changed direction hy Fri-day as sterling came under down ward pressure, ending down four pfennigs from the close a week before. For for-eign investors at least, the rela-tional high stick static on offer had

Yet the upward momentum does not seem to have disap-peared completely. Market ana-lyste are confident that declines in US Treasury bond yields will continue to provide Internatiooal support for UK gilt prices. Gloom abont the outlook for the UK economy has eased slightly in recent weeks amid some encouraging economic statistics.

At the same time the pound's slide puzzled commen-tators. There were some large sterling selling orders reported from Europe. But biggest influ-ences seemed to be, first, inac-curate rumours that the Bank of England was selling pounds and, second, uncertainty about the curreccy implications of large provisions for third world debt by UK clearing banks. The political environment in

the run-up to the general elec-tion is increasingly likely to become an issue in the next

worrying yet aboot whather Mrs Thatcher can be returned

UK gifts yields Restated at par (%) 12.0

tively high yields on offer had lost some of their shine.

year or so. Nobody in the gilts market is

been adjusted only a little lower, mainly in line with downward revisions to projec-& National's August economic review, argues that funding policy is an effective means of influencing bank denosits and tions of economic growth. Greenwell Montagu and Hoare influencing bank deposits and can be used to reinforce an Govett at £13bn and £15bn respectively have not changed since April Warburgs has low-ered its forecast from £14.40n anti-inflationary monetary pol-icy. He says the Government decision to end overfunding in 1985 was "causally relevant" to

ered its horecast from £14,400 in April to about £13bn. There are other areas of political uncertainty. Mr Nigel Lawson, the Chancellor, is still in office but it is unclear how Mr Major's appointment as forthe subsequent boom in eco-nomic activity and the rise in inflation_ Overfunding, it can be argued, would raise long-term interest rates, which through-out the past two years have remained stable despite rises in short-term rates. This might in turn have a constraining eign secretary leaves Cabinet disputes about the timing of Britain's taking full membership of the European Monetary. influence on broad money

Funding policy

CLOSELY linked to specula-tion about the size of this year's public sector debt repay-ments is the funding debate.

With broad money continuing

CANADEAN DELLAS

growth. However, a note accompany-ing Oxford Economic Forecast ing's outlook for the UK econsuggests any effects would be small. omy, published last week,

By re-estimating a variation By re-estimating a variation on its equation for long-term interest rates, OEF finds that the share of Government debt in non-bank private sector wealth can positively influence long-term interest rates and that overfunding would push 1. 1

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rates higher. But even if money market assistance returned to the 1985 level, long-term interest rates would rise by only about 0.5 percentage points, the calcula-tions show. Very large volumes of overfunding would therefore be required to produce a sharp rise in rates.

Ralph Atkins

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get-trimming prowess of his predecessor, Mr John Major. This year slower growth will curb revenues while pressure for increased spending hy departmental ministers will be to grow at a annual rate approaching 20 per cent, some analysts are arguing for a return to a policy of "overfund-ing" - whereby the Govern-ment buys back fewer gilts than needed to match the greater than ever. So far forecasts for the 1989-90 financial year public sector debt repayments have amount of debt it is repaying. Mr Tim Congdon, in Gerrard

FT/AIBD INTERNATIONAL BOND SERVICE THORN EN4 54, 04 6. 12873-21% 6874 42875-21% 6875-21\% 6875-570 9,212 9,271 9,275 9, 9.06 7.98 11.07 8.48 8.47 12 ╸**┥┤┽╸┤┽┥╸╸┥**╤╪╪╪┾┽*┽┽┽┽┽┽┽╅┿╪┿┿┽┿┿┿┿┿┿┿┿┿┿┿┿* VER STRATENTS ALLIEO-GERAL 63, 93 AUDI CAPITAL 63, 93 MUDI CAPITAL 63, 91 BARCL AVS DIS BIT 6 96 B.F. C.E. SI 96 CANADIAN PACIFIC 64, 96 DEMMARK 64, 92 20.064 30.064 26.084 40.064 20.064 10.065 10.065 20.064 Patenter Statester 10.194407329902111112002284242577022842751290284257791251290 1022 1034 1037 DENMARK 04 72..... Els 44 92..... Els 34 94..... Els 07144642 95.... 30.00M 40.00M 15.00M FAMA 64 9 GMAC 64 16:084 25:08# 25:08# 15:08# 50:08# 26:08# 26:08# 25:08# 15:08# 20:08# 20:08# 20:08# MCDONALDS CORP 64, 92., NEW ZEALAND 71, 90. 8.72 8.49 8.49 8.44 8.39 9.16 8.39 9.16 8.39 9.16 8.39 9.16 8.39 9.16 8.39 9.16 8.39 9.16 8.39 9.16 8.55 9.16 the top fift STATE EL VICTORIA 1092.... STATE EL VICTORIA 1092.... SUMITOMO FIN ASIA 11, 92. NEW ZEALAND 74 90... NORWAY 54 95... PENNEY J.C. 64 92... PALIP MORUS64 91... SALLE MAE 64 92... SWEDEN 792 SWEDEN 792 SWEDEN 104 92 SWEDEN 104 92 SWEDISH EXPORT 84 91 SWEDISH EXPORT 94 91 BETAWEST PROF 7 4 8.F.C.E. 74, 93. 8.F.C.E. 74, 97. BK NOVA SCOTIA 77, 91 SW------TRW INC7 94. WORLS BANK 75, 93.
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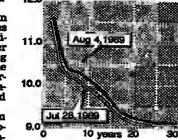
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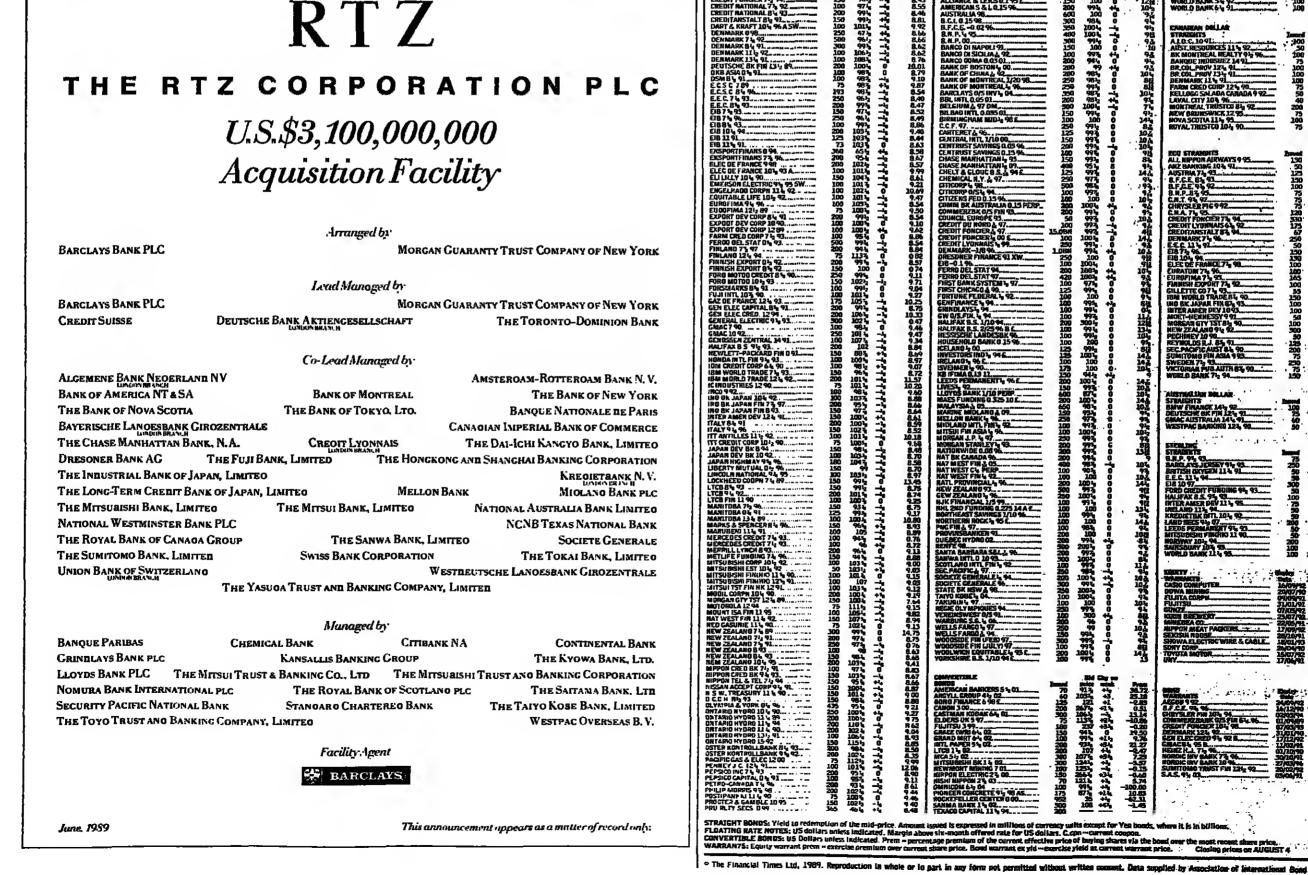


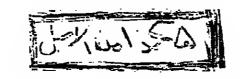
Source: Warburg Securities

System. Of course upsets for the Gov-ernment are not bad news for all market participants. With the market in decline and turn-over weak, a Labour Govern-ment offers a way out. "The gilt market would be 'de-lighted," said one analyst last week. to power for a fourth term. Nor have the rumpus surrounding last month's Cabinet reshuffle or Labour's lead in opinion polls done more than jolt the market. But the side-effects of these knocks to the Govern-

ment may soon start to feed through into areas of direct rel-

through into areas of direct rel-evance to the glits market. Besides the impression on sterling, there could be impli-cations for the rate at which Government debt is repaid. Mr Norman Lamont, chief secre-tary to the Tressury, has a tough job in matching the bud-get trimming provess of his





INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Banks organise Losses continue standby finance at Pan Am deal for Mexico parent By Karen Zagor

By Stephen Fidler and Richard Johns

The financing would be vol- barrel.

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untary, tied to commercial. interest rates and also proba-bly include an element of

be separate from the debt reduction agreement between Mexico and all its bank credi-

finalised.

The financing is meant to be The International Monetary Find has based its calculations volume, with a on an oil price of \$12 a barrel. barrels per day.

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December 1983 - 100

Government Bonds

† Estimated par yield

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US MONEY MARKET RATES (%)

US BOND PRICES AND YIELDS (%)

Last Fri.

Money supply; In the week ended July 24 MT fell \$1.3on to \$776,2on.

NRI TOKYO BOND INDEX

3/8/89

149.88

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4.96

8.94 8.11 7.89 8.60 8.40

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vield (%)

5.06

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A GROUP OF commercial bank If prices exceed that the extra lenders to Mexico is attempting funds will flow into Mexico's to put together \$400m to \$500m reserves and not into spending. atandby financing to provide if prices fall below that, further financial support in the case of government action will not be a fall in the oil price. needed until it falls to \$10 a The IMF provided Mexico

with a special contingency fin-ancing facility of about \$575m related to oil prices which it World Bank co-financing. The credit, which would drew down about two months become available if oil prices ago. While this has exhausted drop below \$10 a barrel, would Mexico's existing entitlement to resources under contingency arrangements, it is possible that in the future further fin-

Mexico and all its bank credi-tors, the basic points of which were agreed with the 15 lead-ing creditors last month. Bankers are describing it as a "cinb deal," meaning it would be provided by a rela-tive tract details have not been but exact details have not been in the event of higher infla-tion. All the future further further further further ancing could be arranged. The debt reduction agree-ment between Mexico and its leading hanks provides banks with a so-called recapture clause, allowing them to in the event of higher infla-tion.adjusted oil prices. in the event of higher infla-tion-adjusted oil prices. The complicated formula for

part of a programme which the amount to be recaptured in cushiona Mexico from the essence sets e \$14 base price effects of oil price fluctuations. and adjusts it for US inflation and the average daily export volume, with a base of 1.25m

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in New York PAN AM Corp, the parent of struggling Pan American World Airways, reported another quarter of net losses, revealing that the group is still far from a long-awaited financial intramand

financial turnround. Pan Am's net loss for the second quarter of 1989 was \$7.7m or 5 cents a share against a loss of \$5m or 4 cents a year earlier. Operating losses were \$49.6m against profits of \$14.9m the previous year. Revenues fell 2 per cent to \$909.4m from \$925.4m.

The 1989 loss includes a gain of \$92.1m on the sale of the contract services subsid-iary and expenses of \$28.2m associated with the company's bid for NWA bid for NWA.

The airline unit's second The alline unit's second quarter net loss was \$33.4m compared with a loss of \$19.9m a year earlier. Reve-nues fell 5 per cent to \$324.5m from \$859.1m, while operating expenses increased 3 per cent to \$391.2m from \$862.7m. In contrast revenues of the

In contrast, revenues of the Pan Am Shuttle and Pan Am Express, a commuter airline, rose 48 per cent to \$83.2m from \$56.3m.

The company attributed the airline's recent losses to the aftermath of the Lockerhie 12-month crash and to a decline in Pan Am's traffic on its internal German services because of new competition.

Pan Am has cut fares in an attempt to hure back passen-gers who had defected to other carriers after the Lockerbie bomb disaster. Revenue pas-senger yields for the quarter fell 8 per cent. Traffic increased by 2 per cent. Mr Thomas Plaskett, chair-man and chief executive, said:

"We are determined to stay on course with our efforts to restore Pan Am's competitive position despite these unforta-nate setbacks." For the first half, Pan Am

Corporation reported a net loss of \$158.8m against a loss of \$88.4m tha previous year. Operating revenues fell 3 per cent to \$1.64bn while operating expenses rose 5 per cent to \$1.82hn. The operating loss for

By Anatole Kaletsky In New York PRIME COMPUTER, the complete the original \$21.50-ashare merger agreement, but added that the board was rec-Massachusetts minicomputer group which has spent most of the last year fighting a \$1.1bn ommending acceptance of the reduced offer because it was still snperior to the \$19.50 offered by MAI Basic Four. bid from MAI Basic Four, a smaller computer company, suffered a further setback on Whitney officials said they

Friday. J.H. Whitney, the leading venture capital firm which had were withdrawing the original offer under pressure from the firm's lead bankers, Bank of Boston and Chemical Bank. agreed to a white knight lever-aged buy-out to rescue Prime from MAI's advances, said it was reducing its \$21.50-a-share cash offer to \$20. The banks had coocluded after Prime's second-quarter results that it might not have suffi-The price reduction followed Whitney's inability to arrange financing for the higher offer after Prime announced poor second-quarter results at the

end of July. Mr David Dunn, Prime'a chairman, said he was disap-pointed by Whitney'a failure to Prime's second-quarter report revealed a 5 per cent decline in revences and a net loss of \$19m, compared with a

AFP wins control of three Chase units

Prime accepts reduced bid price

By Chris Sherweil in Sydney

AFP, the Australian-owned investment group which con-trols Gestether in the UK, has pulled off a minor conp hy win-ning effective control of three Australian companies which are part of Chase Corporation, the troubled New Zealand group

The three are Hanimer. which operates a photographic equipment distribution business; Reil, an investment com-pany; and Wormald, the fire safety equipment group. The acquisitions are all the result of Chase's deepening financial difficulties.

valuing Hanimey at around A\$150m (US\$115.5m), was made through a joint venture between AFP and Gesteiner, and AFP plans to bring the Gestetner and Hanimex net-

works together · AFP revised its plans for Reil, in which Chase held a stake of around 69 per cent, by making a direct bid of A\$250 per ahare which quickly secured ecceptances from Chase's bankera. AFP also bought shares in the market to give it an estimated 75 per cent of the company and, in turn, 43 per cent of Wormald, Reil's

AFP is listed in Australia, but registered in the UK and

another aignificant develop-ment, the unwinding of Petitio, AFP'a joint venture with Goodman Fielder Wattie, the Australasian food giant.

Petitio's main asset is 318m shares in Elders IXL, and these ere heing offered to Elders shareholders at A\$3 a share, The offer is underwritten by Harlin, a vehicle controlled hy Elders directors, and will clearly replenish AFP's cash reserves.

AFP said at the weekend that Wormald would remain a listed company, hut one in which AFP had a minority but controlling shareholding. It would continue to be run by Mr Bob Mansfield, chief of Reil. Hanimex, on the other hand, would become a wholly-owned

caused hy the uncertainty among customers and ataff resulting from the two compet-ing tender offers from Whitney and MAI Basic Four. Prime also said its revenues would have been \$11m higher and its operating profits \$2m to

\$4m better had it not been for the rise in the dollar during the second quarter compared distribution and property group, has moved to the with the first quarter.

According to several ana-Oxdon fnvestments, the Toronto bidder led by Unicorp Canada, has asked the Quebec lysts on Wall Street, the banks' refusal to finance the full \$1.2bn offer Whitney originally made for Prime reflected not Superior Court to declare only these temporary factors but also more fundamental concerns about the worsening prospects for the increasingly competitive US computer industry in the years ahead.

invalid a rival offer by the Caisse de Depot and Socanav. Both groups have bid more tban C\$1.3bn (USS1.11bn) for all Steinberg's voting and non-voting stock. Oxdon is offering \$75 per voting share and \$53 per non-voting share and the Caisse-Socanav \$75 and \$51 respectively, but Caisse claims victory because it bas exer-cised an option 10 buy 52 per cent of the voting shares from

The compaoy said the

funding from Cetus Healthcare Partnersbip II and increased

spending to huild the sales,

marketing and manufacturing infrastructure to launch the

company's first proprietary

pharmaceutical product, Pro

the Steinberg family. subsidiary of Gestetner but would remain a stand-alone Cetus \$14.3m in loss

photographics husiness. Control of Hanimex was secured despite suggestions CETUS, the California biothat other bidders wcre in the technology company, has reported increased fourth-quarwings and at a value signifi-cantly less than recent estiter losses of \$14.3m against mates have suggested. Reports \$9.37m a year earlier, boosting the loss for the year ended yesterday said that the group's formal response to the AFP June 30 to \$49.9m from a deficit offer, due out this week, would of \$22.6m a year earlier, AP-DJ put a value of up to A\$2.25 a share. Also due out this week reports, are Hanimex's results. increased loss in 1989 was due principally to the decrease in research and development

Chase, still 20 per cent-owned by AFP, is a pale shadow of its former self when it was run by Mr Colin Reynolds, the entrepreneur. Its property interests in New Zealand are now being run by statutory managers.

Grupo Torras surges 82% to Pta8.95bn

By Our Financial Staff

GRUPO TORRAS, the Spanish industrial holding company in which the Kuwait Industrial Office has a 40 per cent stake, has reported an 82 per cent rise in consolidated pre-tax profits to Pta8.95bn (\$76.1m) for the first half of 1989 from Pta4.91bn a year earlier.

side. Pta34.3bn from paper activities and Pta25.8bn from its food business. Earnings per share increased 36 per cent to Pta91 from Pta67 last year. Mr Javier de la Rosa, vice

cals and fertilizer division, to Banco Hispano Americano. It shareholders." Mr de La Rosa said in June has also sold Doctor Andreu, a that the group could cut by pharmacentical company, to Hoffmann-La Roche, the Swiss half both its 100 per cent stake in Torraspapel, its paper sub-sidiary, and its 40 per cent bolding in Ercros while buildchemicals group, for Pta9.4hn. Mr de la Rosa said: "Each of our subsidiaries is now in advanced negotiations with ing up Ebro, its 51 per cent owned food division. major European counterparts which are expected to result in significant strategic purchases and sales of partial or control-Ebro's pre-tax earnings for the year ended April 30 increased 60 per cent to ling stakes to the benefit of our Pta12.3bn from Pta7.69bn.

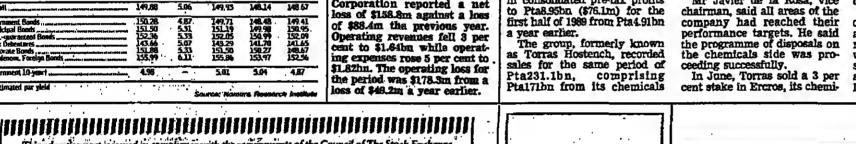
Sun and Philips link SUN Microsystems, the US

leukin interleukin-2.

workstation company, will announce tomorrow a manufacturing agreement with Phil-ips of the Netherlands for semi-

conductors, Reuter reports. Analysts said Philips would make chips based on the Sparc technology it will license from Sun.

Sun said the two companies had plans for "32-bit deriva-tives for a variety of applica-tions," probably for consumer products



In separate events last week: major asset. Chase'a bankers succumbed. to an AFP ultimatum to accept its A\$2 per share offer for Han-imex by Friday. The offer, moves came in the wake of its A\$2 per share offer for Han-

cient cash flow in the short term to support the financing required for the full \$21.50 offer, which would be worth about \$1.2bn in all.

loss was caused primarily by \$27.3m in non-recurring charges relating to the com-pany's battle for independence. Ironically, the largest ele-ment in the charges was an expense item of \$20m to reimburse Whitney for its financing and legal costs. Last year Prime paid \$58.2m in special charges, mostly connected with its defences against MAL In addition to the one-time charges, Prime said its second-

profit of \$7.2m a year ago.

Prime, which in the early

1980s was one of the most suc-

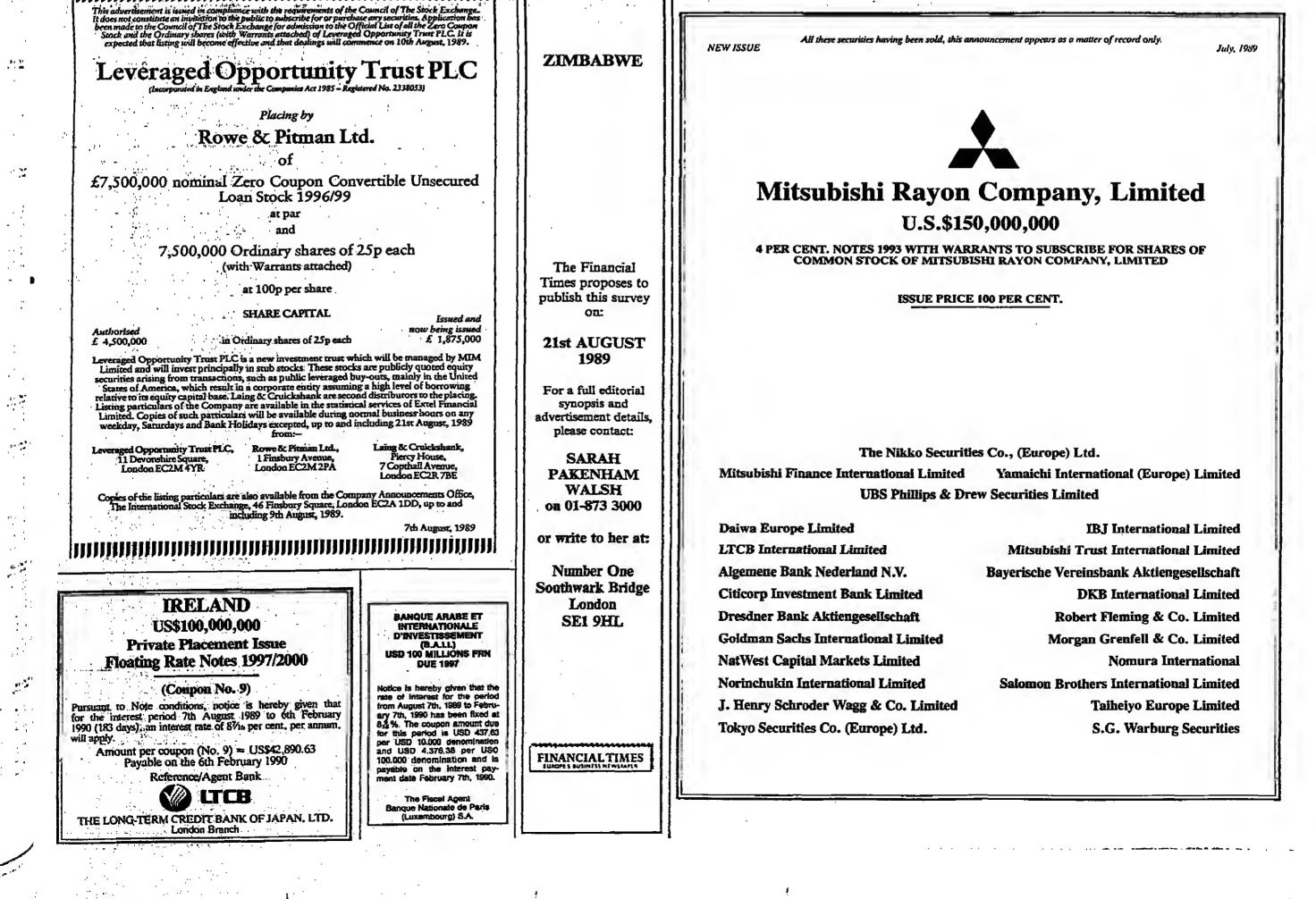
cessful of the new generation

of US high technology companies, enjoying revenue growth of 100 per cent annually for several years running, said the

quarter revenuea were badly affected by order deferrals



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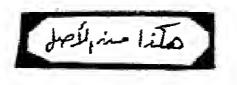
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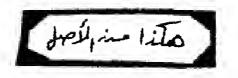
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Calls charged at 38p per minute peak and 25p off peak, inc VAT <u>ال</u> Offer Yield City- Built Price Grass And Russe Chine Price 의는 '전성 '같는 offer Yield Price Grad Std Offer Yield City-Price Price Grass Line Ottor Yield City-Price Gress Har elut Pinter Offer Yield City-Price Gross Have elut Price Pice Pince Arter Yield City-Pring Great Long Marriel Financial Management Ltd -14 Neurit Stor, Tubridge Weils. 0072 515116 Marriel (MGG Franc... 105.6 112.0] Harriel (MGG Franc... 105.6 112.0] Harriel (MGG Franc... 105.6 112.0] Harriel (MGG Franc... 105.7 112.0 Har Tavget Life Assurance Co Ltd 7arget House, Gatabase Raad, Ariestad Scattish Armicable 100 St Vincent 51, Gisson Gallyn 200 4 Gallyn 200 4 Gallyn 200 4 International 200 0 Property 303 5 Gallyn 102 1 Marcaget 102 1 Gallyn 102 1 Marcaget 102 1 Gallyn 102 1 Gallyn 102 1 Gallyn 102 1 Gallyn 117 2 Do Accart 212 1 Garaget Maximum Charlen 1 124 2 Connet Prop. Hall 124 2 Connet Prop. 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معنی بینی	Sector Construction	DIF Dellar Reserve	Crosschemark Bood	Exempting Mrts Addy 2-1 Subj - 1 Gerrans S. Mill Status Supprove Status DN2 J39.47 Gertanst Status Status Gilobal Asset Management Corpor 45049 CAM AdStatus Status GAM Adstatus Status	Bartsman ind Ant Fill 22.441 25.201 455.01 Bartsman ind Ant Fill 22.441 25.201 455.01 M & C (Cayman) Ltd 314.80 1.7861 0.001 Alensitics A Ang 1 314.80 1.7861 0.001 Cold Ex Ang 1 314.80 1.7861 0.001 454.00 Cold Ex Ang 1 314.80 1.7861 0.001 454.00 454.00 Cold Ex Ang 1 314.80 1.7861 0.001 454.00 454	Product III 1971.	TWAA Fund F	Midland Bank pic Pid Boz 2, Sterfleid. 10 86: 850 11 70 - 550,000
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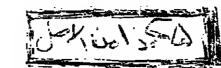
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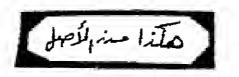
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CURRENCIES, MONEY AND CAPITAL MARKETS

CURRENCIES AND MONEY REVIEW

Clearing out the bad debt exposure Bank of England was selling the pound to this purpose. It was an erroneous suggestion and rather a foolish one, since

INSIDER TRADING is not something usually essociated with the foreign exchange mar-ket, but it is obviously a sub-ject that has worried UK clearing banks, and it is a charge which they have no intention of adding to their present prob-

It annual to their product pro-lems. The "big four" UK clearers, Barclays, Lloyds, Midland and National Westminster, have all just announced sharp falls in first half profits in Midland's case a first-half loss - as a result of provisions for bad debts on third world loans.

The total of debt write offs is an estimated £2bn. This money was lent in dollars, and to cover their exchange exposure the banks have sold sterling and bought US currency. Most of this operation took place last week and the amount involved was enough to hit an already fragile sterling. Sterling was already looking

certain on rumours that the UK authorities wished to cap it helow DM3.12 and that the

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Aug 4

8.30 9.00 10 00 11.00

Noon 1.00 2.00 3.00 4.00 çm pm pm

Aug.4

Sterfing US Dotlar . Can Dollar O, Guilder Sw Franc

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Close

1.6364-1.6374 0.72-0.70pm 2.12-2.10pm 7.40-7.30pm

Previou

7 Days

1312-1313 8(1-8)1 125-121

move in the market and was meant to show that that the central bank had not been a seller of the currency. This put a floor under sterling and held It above a support point of DM3.06.

Aug 4

Sterling a U.S Dollar ... Canadian S Anstrian Sch Belgian Franc Danish Krone Deucche Mar Neth Golider French Franc

Norway Krone . Scansh Peseta Swedish Krona Swedish Krona Greek Drach, ... Irish Pam

Jacan

EURO-CURRENCY INTEREST RATES

One Month

13-134 -134

Long term Eurodollars; two years 8½-8½ per cent; three years 8½-8½ per cent; four years 8½-8½ per cent, four years 8½-8½ per cent, show days' notice.

DM3.06. There is now reasonable con-fidence in the City that the worst is over and every pros-pect that the pound will rally towards DM3.10. Confidence has heen boosted hy the fact that most of the covering of the UK clearers'debt write-offs should now be complete. The should now be complete. The pound was on the sidelines on Friday, moving in a narrow

Currency Unit

1 47969 1 10645 1.29698 14 5985 43 4198 8.05771 2.07348 2.33870 7.02207 7.62265 152.557 7.62066 130 163 7.09123 1.78581 179 278 0.777273

One Year

CURRENCY RATES

Rights

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rate

913 55 201

Three Months

Sterling quated in terms of 50R and ECU per L. 7 European Commission Calculations, 9 All 50R rates are for Aug.3

5is Month

13:44 13:44 13:44 13:44 14:444

keeping sterling down would simply import inflation and do nothing to encourage a reduc-tion in the retail price index.

The Bank of England quashed these rumours with

some very obvious interven-tion on Thursday to huy the pound, it was a well publicised

range and showing no sign of suffering from any large selling orders. ing orders. Where does insider trading fit into this scenario ? Firstly. It may be worth looking into the reason why these debts need physical covering and cannot simply be written off as a book transaction. The banks

a nook transaction. The barks involved in lending to third world horrowers went into the wholesale market and bor-rowed dollars. Many loans have not yet reached maturity and may not do so for several years. For the remaining period of the loan the UK banks are sitting on a potentially open-ended exchange loss. Pru-dence suggests that it would be wise to buy dollars now and end this exposure at a loss

Aug.4

Sterling U 5 Dollar Canadian (

Agetran Schling Belgian Franc..... Damsk Krooe Deutsche Mark.... Swiss Franc..... Guilder French Franc..... Yen

Aug 4

Morgan Guaranty changes 1982 - 100 Bank of England Int 1985 - 100197 Rates are forking 3

Day's spread

Bank of England Inters

which can be calculated and written off to reserves. Of course the banks knew of their exposure and the need to make the write-offs s long time hefore the half-year figures were published. In that case,

one could reasonably ask, wby did they not sell sterling over a longer period rather than all pile into the market together and see sterling react like a punctured tire? NATIONAL AND REGIONAL MARKETS

Selling slowly over a long period would have put less downward pressure on the pound and would also have enabled the banks to obtain a higher rate for the currenc and cut back on some of the losses

The answer must surely be fear of being accused of using information known only to themselves, in other words, insider trading. Such an charge is a nightmare that the clear-ers could not countenance, par-ticularly at a time when the City remains sensitive on th subject and NatWest in partic ular is still smarting from the impact of the Blue Arrow affai and the resignation of severa of its directors.

Colin Millham

CURRENCY MOVEMENTS OTHER CURRENCIES

Nergan	Ang 4	£	5	1
Guaranty Outrges **	Argentina	1049.10 1057.85	450 00-455 20 1310-13122	1
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-58 -11 +209	KorealSthu	1090 30- 1099 10 0 47950 - 0.48250	664 20 - 670 20 0,29390 - 0 29400	
-169	Larabourg	64 15-64 25	39 70 - 39 80 2.6650 - 2.6673	
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+73.5 verage 1980-	Sandi Ar Singapore S. Af (Cm)	6 1370 - 6 1425 3 1495 - 3 1590 4 3160 - 4 3365	37495-37535 19520-19540 26790-26340	-
IBase Anerage	S Af IFc) Tangan U.A.E	6 6690 - 6 7575 41 40 - 41 50 6 0105 - 6 0155	41329-41933 2565-2573 36720-36730	-
		Seiling rate		-

2.4.

Three

ai	REGIONAL MARGETS												
	Figures is parentheses show number of stocks per grouping	US Doltar Index	% change since Dec.30 %6	Pound Sterling Index	Local Currency Index	% change local cur- rency since Dec.30 '8\$	Groans Div. Yield	US Doller Index	Pound Sterling Index	Local Currency Index	1040 High 157,12	7989 Low	400 (apportex)
	Australia (85)	146.50	+1.4	134.49	127.79	+ 13.5	4,66	147,10	132.74	127.34	135.49	22.14	60.37
_	Austria (19)	135.49	+41.2	124.38	133.59	+ 50.7	1.82	134.30	121,19	138.17	137.97	92.54 125.53	713.56
g	Belgium (63)	136.11	+0.7	124,95	133.58	+7.4	4.09	137.99	124.48	126.90	151.95	124.27	= 123.33
S	Canada (124)	151,21	+20.4	138.81	128.92	+ 18.8	3,10	151.95	137.12	212.78	219.89	186.35	123.65
eļ	Denmark (36)	212.30	+24.8	194.89	212.95	+34.0	1.47	215.79	194,72		150.18	125.41	126.95
ē	Finland (26)	141.58	+8.2	129.95	126,68	+ 11.0	2,15	143.41	129,41	126.41	133.44	112.17	91.96
- 1	France (127)	129.35	+ 12.4	118.75	130.37	+ 19.3	2.91	132,38	119.45	131.29	100.53	79.50	74.92
aļ	West Germany (100)	97.90	+11.3	89.58	96.55	+ 19.0	2.11	98,84	69.19	26.09	140.33	80.41	105.00
71	Henry Kong (10)	107,91	-3.5	99.07	106,15	-3.5	4.99	110.76	99.95	111.01	159.12	125.00	121.94
r i	Hong Kong (49)	156.35	+ 18.8	143.54	156.58	+ 28.9	2.68	158.05	142.62	156.64		74.97	71.95
11	Manfus (17)	93.91	+ 10.3	85.21	95.79	+15.4	2.34	94.25	85.05	94.62	94.79	164.22	106.30
1	Italy (97)	188.60		173.14	166.19	+9.8	0.48	192.38	173.60	166.48	200.11	143.36	
a j	Japan (455)		-1.5	172.52	192.05	+28.9	2.49	190,19	171.62	195.07	196166		161 20
F	Malaysia (38)	167.93	+51.0		740.02	+82.8	0.68	265.22	239.33	736.55	277.40	153.32	165,65
31	Mexico (13)	267.00	+ 65.0	245.11	125.87	+22.5	4.11	129,41	176.78	124.33	130.67	110.05	106.30
	Netherland (43)	126.86	+14.6	118.30	68.71	+ 20.6	5.42	74.88	67.58	66.32	77.11	82.84	- 61.19
•	New Zeeland (21)	77.11	+ 14,1	70.79	164.98	+33.3	1.57	181.21	163.52	168.49	196.39	759.92	119.87
2	Norway (24)	174,95	+ 25,9	160.81		+32.7	1.91	187.55	151.26	150.35	109.43	124,57	134,57
- 1	Singapore (26)	165.18	+32.0	151.64	148.00		3.87	153.18	138.21	139.21	163,27	115.36	115.05
	South Africa (60)	153.09	+31.0	140.54	139.28	+41.8	3.69	157.57	142.18	139.75	168.02	143.14	147,97
- 1	Spain (43)	155.37	+4.7	142.64	140.25	+ 10.1			168 41	178.41	187.77	138.45	118 43
e	Sweden (35)	184,16	+ 27,4	169.06	176.32	+34.5	1.95	186.63	83 78	82.47	92.84	\$7.87	75.86
• 1	Switzerland (64)	91, 19	+ 16,8	83.72	92.46	+27.1	2.04	92.64		141.07	158.41	153.20	152.85
- [United Kingdom (311)	154.90	+ 14,5	142.20	142.20	+28.2	4.09	156.53	141.07	140.35	140.75	112.13	110.80
- 1	USA (552)	140.02	+23,7	128.54	140.02	+ 23.7	3.25	140.36	128.67	1-40,000	and the second division of the second divisio		
9 (1 40 4	445.45		+23.2	3.31	131,21	118,40	123, 19	132.82	112.65	105.54
r	Europe (1005)	129.76	+13.1	118,12	123.88		1.75	176.17	158.96	162.27	176.35	137.95	112.81
1	Nordic (121)	173.29	+24.1	159.05	162.00	+31.5		187.54	169.23	162,81	194.72	100.44	163,44
1	Pacific Basm (672)	183.96	- 1.3	168.87	162.50	+9.8	0.70	165.10	148.98	146.97	165.96	141.56	740.29
- 1	Euro - Pacific (1677)	162.38	+3.0	149.07	146.98	+ 13.7	1.55	140.97	127.20	139.67	141.19	112.75	111.18
ł	North America (676)	140.58	+ 23,5	129.07	139.34	+23.4	3.24			112.15	116.28	98.30	85.60
ιI	Europe Ex. UK (694)	113.62	+ 12,0	104.49	112.57	+ 19.3	2.72	115.27	104.01	T18.95	137.55	111.93	121.27
•	Pacific Ex. Japan (217)	128.32	+3.0	117.80	116.45	+ 9.1	4.51	129.53	116.88		188.35	147.49	139.46
1	World Ex. US (1874)	181.96	+3.7	148.68	146.52	+ 14,1	1,82	164.59	148.52	146.45	158.06	136.98	127 80
1	World Ex. UK (2115)	152,88	+ 9.1	140.35	144.40	+ 18.0	1.95	164.72	139.82	144.65		136.67	120.31
ł	World Ex. So. Al. (2366)_	153.05	+9.5	140.50	144.30	+ 17.0	2.14	154.86	139.74	144.36	185.92		
- 1	World Ex. Japan (1971)	136.28	+ 18.0	125.11	133.17	+22.9	3.32	137,10	123.71	133.11	137.40	114.51	109.95
- {	The World Index (2426)	153.05	+9.6	140.50	144.26	+ 17.1	2.15	154.85	139.73	144.32	155.69	136.68	128,23
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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County Nativest Wood

Mackenzle in conjunction with the institute of Actuaries and the Faculty of Actuaries

FRIDAY AUGUST 4 1998

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US & Index), 90,791 (Pound Starling) and 94.94 (Local): Nordio: Dec 30, 1988 = 139.65 (US \$ Index), 114.45 (Pound Starling) and 123.22 (Local). Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited, 1987. CONSTITUENT CHANGES: Deletions 3/8/89 Scanvest Ring (Norway) and County County NatWest Group (UK).Name Change 2/8/89 Pentiand Inde to Pentiand Group.

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POUND SPOT- FORWARD AGAINST THE POUN

One month

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DOLL	AR SPOT-	FORWAR	D AGAI	IST '	THE DOL	LAR
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inclandt	1.4040 1.4225 11705 - 11790	1.4065 - 1.4075	0.14-0.09cpm 0.37-0.40catis	0.98	0.55-0.45pm	14
Canada	21110 21430	11765 11785	0.28-0.26cm	393	1.03-1.08cts 0.77-0 72pm	-35
Belgium	39 10 39 80	39 70 - 39 80	2.00-parcon	152 0.30	3 00-parpent	ā 3
Denmark	1 2714 7.374	7.374 7.374	0.10-0.35aredis	0.37	0 85-1 254	0.
W. Germany	1.8715-1.9000	L8965 . 1.8975	0.30-0.27pfpm	181 532 5.05 352 203	0.80-0.7501	17
Portugal	157.20 158.95	158.75 - 158 85	60-80cdts	-5.32	240-27055	1
Spain	117.50 - 119.10	119.10-119.20	45-55cd/s	-5.05	155-16566	-5.3
Italy	1348 1367	136512 1366	3.50-4.50Licedis	-3.52	12.00-13.50dis	-37
Norway	6.874 6.954	b.941 - 6.95	1.05-1.300redis	-2,03	4.05-4.35dis	.3 2
France	6.334 6.434	6.424 - 6.424	0.18-0.25cdl;	-0.40	0 76-0 91 dis	-0.4
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•	OM YEN	0.326 4.439	0 <i>527</i> 7.168	13.60	73,51 1000.	3.387 46.07	0.862 11.73	1,128 15,35	719.7 9791	0.620 8.438	20. 285
	F Fr. S Fr.	0.963 0.378	1.556 0.6U	2.953 1.160	217.1 85.24	10. 3.927	2546 1	3.331 1.308	2125 834.7	1.831 0.719	61. 24
	H FL Lira	0.289 0.453	0.467 0.732	0.886 1.389	65.15 102.1	3.002 4.705	0.764 1198	1.568	637,9 1000.	0.550 0.862	18 29.
1	C S	0.526	0.850	1612	1185	5.450	1 391	1.819	1160	1	33

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MONEY MARKETS Reversed curve flattens as rates look set to hold

A FLATTER yield curve developed on the London money market last week. A weaker pound did not put upward pressure on the shorter end of the market. Three-month interhank - an important guide on UK bank base rates - eased to 13H per cent from 13% per cent, suggesting dealers believe there is

UK clearing bank base lending rate 14 per cont from May 24

reluctance in official circles to

raise base rates. The building societies will come under pressure to raise mortgage rates if base rates are not cut later this year; a rise in base rates will almost certainly increase the cost of mortgages. This in itself is not necessarily inflationary, but it would push up the retail price index, encouraging demands for higher wages at a time when

is concern that that the under lying rate is lagging behin and that the true rate already near 10 per cent. Longer term money rat

have now moved higher, with 12-month interbank firming to 13th per cent from 13 % per cent. The gap between three-month and 12-month money narrowed to H per cent from

narrowed to H per cent, from % per cent, flattening the reversed yield curve. This indicates that the authorities are reluctant to raise rates, hut will be slow to allow a cut with infistion a problem and sterling vulnera-hle to any reduction in its interest rate advantage.

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common stock of the "Company" at the rate of 0.1 share for each one share to its shareholders of record as of 20th August, 1989. As a result of such distribution, the Subscription Price at which shares are issuable upon exercise of the Warrants will be adjusted in accordance with Clause 3 of the Instrument from Yen 2,050 to Yen 1,836.6 with effect from 21st August, 1989 (Japan time).

MR MAX CORPORATION By: The Toyo Trust Banking Co., Limited, as Principal Paying Agent.

THE TOYO TRUST AND BANKING COMPANY. LIMITED TOYO 7th August, 1989

Japan	139.35 - 139 45 13.35 - 13.35 - 1.6350 - 1.6360 1 0905 - 1.0915	0 44-0 42ypm 1.70-0.90grocm 0.23-0 20cpm 0.05-0.04cpm	3.71 117 1.56 0.49	1.18-1 15pm 4.20-2 10pm 0.66-0 61pm 0.17-0.14pm	335 0.94 156 0.57	
Commercial rates taken towards to premiums and discounts apply to 1	re end of London trad	ing,† UK and Ireia to the Individual o	nd are goo arrency. B	ted in US carrenc eigizo rate is lor	Forward	

uancial franc 39.75-39 85

01.00) a.m. Aug.4)	3 months US doilars	6 months	s US Doltars
bid	8.2	offer 814	bid 84	offer 84

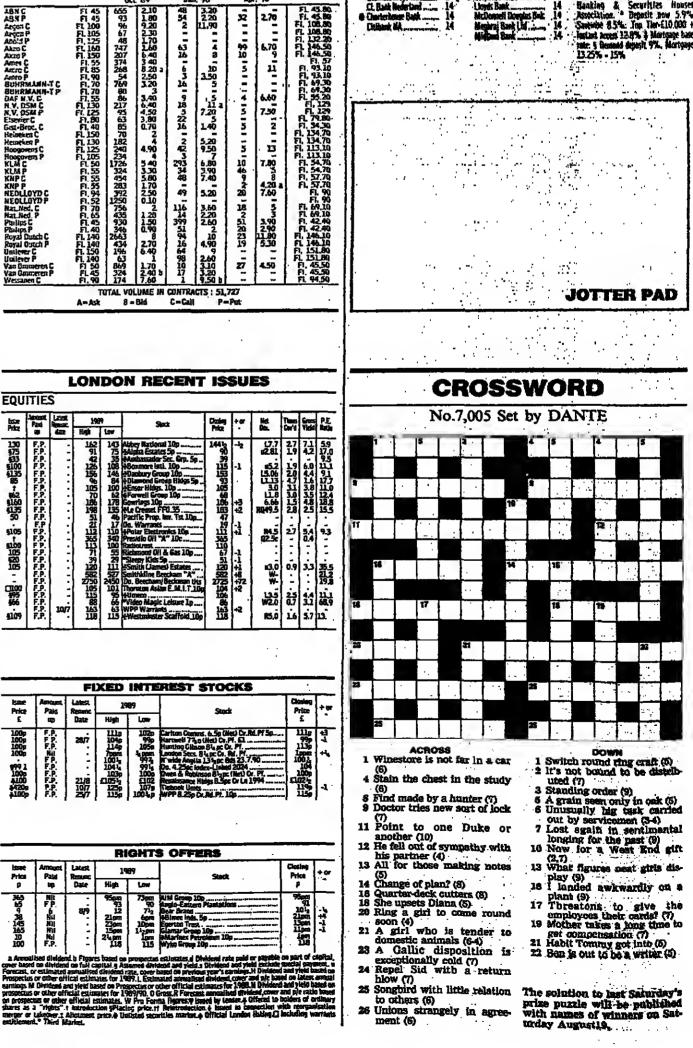
the Government and the City are concerned about the level	Bank, Bank of Toiryo, De	utsche Bank,	Banque Nation	al de Paris an	d Morgan Gea	ranty Trust.	
of wage inflation. The underlying rate of aver-		A	IONE	Y RAT	ES		
age earlings in May rose at an	NEW YORK			Treasury	Bills and	Bonds	
snnusl 9.25 per cent. unchanged for the third con-	4pm	1	One month		7.50 Three 0.25 Four	ytar	7.98
secutive month, but the actual rate was 9.5 per cent, against	Prime rate Broker loan rate Fed funds	105	Three month Sir mouth One year		8.11 Five year		
9.1 per cent previously. There	Fed.funds at Intervention.		Two year			·	
is concern that that the under- lying rate is lagging behind	Aug.4	Overnight	One Month	Two Months	Three Months	Six Menths	Loathard Intervention
and that the true rate is already near 10 per cent. Longer term money rates	Frankfurt Parls Zurich	91.91	6 80-6.95 812-94 7-74	6.75-6.95 811-9	6.75-6.95 813-94 63-74	6.75-6.95 81-913	7.00
have now moved higher, with 12-month interbank firming to	Ansterdam Tokyo Milau	54-54	7.12-7.22 51-51 12-13	:	7.07-7.17 54-54 122-13	-	1 :
134 per cent from 13% per cent. The gap between three-	Brussels	7.30 91 ₈ -95	810-87	94-97	8,1-81, 94-104	01-104	

LONDON MONEY RATES

Aug.4	Övernight	7 days notice	Dae Month	Three Months	Six Months	Dne Year
Interbank Offer Interbank 81d Sterling CDs. Local Authority Deps. Local Authority Deps. Local Authority Bonds. Discoum MhL Deps. Company Deposits Finance House Deposits Finance House Deposits Finance House Deposits Discours 8115 (Buy) Dollar CDs SDR Linked Dep Offer SDR Linked Dep Offer ECU Linked Dep Offer ECU Linked Dep Offer		14 131 137 137	131313 - 131313131313 131313 - 13131313131313 131313 - 13131313131313 131313 - 1313131313131313 131313 - 1313131313131313 131313 - 131313131313131313 131313 - 13131313131313131313 131313 - 13131313131313131313 131313 - 1313131313131313131313 131313 - 1313131313131313131313131313131	רביבים משמים העוברים ביים משמים של העוברים ביים משמים של העוברים ביים משמים ביים ביים ביים ביים ביים ביים ביים בייבים משמים ביים ביים ביים ביים ביים ביים ביים ב	השמשמים בידי היה המשמשות השורות השמשום השורות הש השורות השורות ה	1337 1337 1337 1337 1337 1337 1337 1337

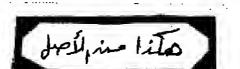
Treasury 811is (sell); one-month 13,3 per cent; three months 13,8 per cent; Bank 811is (sell); one-month 1313 per cent; three months 13,1 per cent; Treasury 811is; Average there rate of discount 13.3002 p.c. ECOD Fived Rate Sterling Export Finance, Make po day Joly.31, 1989, Agreed rates for period August 26, 1989 to September 25, 1969, Scheme 1:14.80 p.c. Schemes 11 & 111; 15.23 p.c. Reference rate for period July.1 to July.31, 1989, Scheme IV.6V; 13,984 Houses Base Rate 14's from August 1, 1989; Bank Orposit Rates for surre at seven days notice of the criticate for period frame Houses seven days notice, others seven days notice of the Houses Base Rate 14's from August 1, 1989; Bank Orposit Rates for sums at seven days notice 4 per cent. Certificates of Tax Depandit (Series 5); Deposit 150,000 and over held under one month 9's per cent; one-three months 11 per cent; three-six months 12 per cent; six-aline months 11 per cent; nine-three months 11 per cent; 200,000 9's per cent from December 1,1988, Deposits withdrawn for cash 5 per cent.

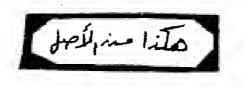
BANK OF	ENGL	AND T	REASURY BIL	L TEN	DER
	Aug.			Aug.4	
Bills on offer Total of apphcations Total allocates Minimum accepted bid Allotment at minimum level		m £15-13m m £500m 80 £96 700	Top accepted rate of discount Average rate of discount Average yield Amount on offer at next tende Minimum accepted bid 182 d		13 Z363 13 6880 1500m
WEEKLY C	HANG	E IN W	ORLD INTER	EST RA	TES
LDNDON Base rates 3-month interbank 	Aug.4 14 14 13308 13308 133555 133555 133555 133555 133555 133555 133555 133555 133555 133555 133555 133555 133555 133555 133555 133555 133555 133555 1335555 1335555 1335555 1335555 1335555 1335555 13355555 13355555 13355555555	change Undrid Undrid Undrid Undrid Undrid Undrid Undrid Undrid Undrid Undrid Undrid Undrid	REW YORK Peteral Funds 3 Mth Treasury Bills 5 Mth. Treasury Bills 5 Mth. Creasury Bills 5 Mth. Co. FRANKFURT Londbard Dee mth. Interbank Marts Intervention Rate	Aug.4 10 811 8.14 8.03 8.40 7.00 6.875 5.925 0.75 9 9	-12 Usch'd +0.03 +0.05 -0.05 Usch'd Usch'd Usch'd Usch'd
BRUSSELS One month	84, 833 7.17 7.12	Unch*d -5 +0.10 -0.02	aliLan One month Three month OUSLIN Gae norsth Three month	124 124 94 10	+1, Unch'd +1, +1,



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AT LET ST 7 105

WORLD STOCK MARKETS

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DOS LAR BOEL	19,600 13,600 interventali	9 424 348 Bayer-Vereia 406 39,740 32,608 Slossigeno	5,870 615 380 Asea A Free 615 39,740 615 380 Asea B (Free) 615 10,540 370 218 Astra 6 (Free) 350 1,575 403 258 Atta Depa A (Free) 379	TORONTO 700 Casum Pkg 2231, 233, 231, 58100 Law Bit 514 137, 14 + 1, 16475 Scotts 1 5181, 183, 183, 183, 183, 183, 183, 183, 193,
	1.470 645 Perferences	17 142 317 300000 6 800 440 23,250 19,00 700 ASHAR	3,154 380 287 Encloses & Free _ 380 23,830 612 356 Ericson & Free _ 606 29 500 235 205 Esselte & Free _ 230	Closing prices August 4 242406 Corona A t 381, 73, 84 + 3, 5660 Loblaw Ga 515, 141, 15 + 5, 6100 Shaw C 6 t 5745, 141, 142, 2400 Casean 5114, 114, 115, 3700 Lonvest 5234, 23, 234, + 4, 28190 Shall Can 344, 454, 45 + 17, 2200 Casean 5114, 114, 115, 3500 MOS B 5323, 233, 234, 234, -14, 28190 Shall Can 344, 454, 454, 454, 454, 454, 454, 454,
1	1,105 644 Veitscher Mag930 747 533 Botygues7 200 172 Verbaut178 756 603 CMR Packaging 7	279, 1,100 500 CHORE VESICE, 949 28,100 21,000 Unicen	450 352 Ma Dist Deci & Free, 425	4008 Authol Pr 5174 17 174 1 414 144 144 144 144 144 144
	3,553 2,250 Carefoxi		Price 265 195 State-Scale & Free 244 Fis. 365 220 Securit & Free 360 49.00 252 168 Standa (Free 360 49.00 285 221 Skanda (Free 280	2015 Albria H \$173, 171, 171, 171, 171, 171, 171, 171,
		Bit Bit <td>108.80 117 83.5 Skan Enskilda 114 132.20 179 93.75 SKF & Free 177</td> <td>252000 BCE Inc 542 411 42 + 1 5000 Durmagmin 0 5101 131 131 22890 Metall M 512 117 117 451 45100 Tock 6 1 5012 20 2312 - 4 1000 BCE 0 276 276 276 1100 00 Pont A 5051 281 281 + 1 10500 Metall M 512 117 117 50 451 500 Teck 6 1 5012 20 2312 - 4 500 Teck 6 1 5012 20 20 20 20 20 20 20 20 20 20 20 20 20</td>	108.80 117 83.5 Skan Enskilda 114 132.20 179 93.75 SKF & Free 177	252000 BCE Inc 542 411 42 + 1 5000 Durmagmin 0 5101 131 131 22890 Metall M 512 117 117 451 45100 Tock 6 1 5012 20 2312 - 4 1000 BCE 0 276 276 276 1100 00 Pont A 5051 281 281 + 1 10500 Metall M 512 117 117 50 451 500 Teck 6 1 5012 20 2312 - 4 500 Teck 6 1 5012 20 20 20 20 20 20 20 20 20 20 20 20 20
	6.460 3.650 4.510	1 208 206 0/der-Werte 275 140.3 40.3 ABN	45.00 150 118.5 Sea Office 6(Find) 148 57.00 192 147 Seka Handelson 158	1 1990) DD Casada 517 a 18 17 + 4 200 7or Sun \$51; 354 254
	Bit (200 36,000 Bakeler Rat Gels, 37,500 397 302 Coperes 31 15,800 370 Betaming R	040 5776 207/5 5776 207 578 207 578 133.5 Bols Lucais	155.00 487 365 Volvo 8 (Free) 475 126.50 SWITZERLAND 63.20 1989 Price	110579 Sk Mon 5 \$345 345 - 5 12200 Canon 6 3007 982 37 + 1a
	578 529 Cockerti	0.00 2/4 2/4 2/4 0	73.40 High Law August 4 Frs. 95.20 High Law August 4 Frs.	14635 Bernhards 00 1 10 1 10 1 10 1 10 1 10 1 10 1 10
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	4,640 3,810 66(.00mil	315 775 516 Hacklif 720 40.3 32.5 Get Broades 32 245 519.5 270 Hockster 307.1 136.7 94.8 Heinster 30 562 286 184 Hosch 238 136.5 Heinster 30 146.5 Heinster 30 146.7 119.7 73.1 Hospores 30 146.5 119.7 73.1 Hospores 30 146.5 119.7 31 Hospores 30 146.5 146.5 146.5 110.7 146.5 119.7 146.5 146.5 146.5 146.5 146.5 146.5 146.5 146.5 146.5 146.5 146.5 146.5 146.5 146.5 146.5 146.5 146.	134.70 4,610 2,815 Brown Boveri 4,610	7409 Briendor 518 2 19 784
	132 990 Gechen 1072 154 1599 Emotion 1 1084 550 Do. AFV 980 31.460 1270 Emotion 1 6.760 5.850 Emotente Bank 6.500 31.49 2.340 Emotionation 2	544 [297] 209 Hortes	120.00 4,420 2,720 Clos Getay 4,420 33,40 3,230 2,165 Do. (PCDs) 3,060	2360 CG8 Pak \$184; 184; 184; 184; 184; 184; 184; 184;
1	5/10 / Too Generation 0/10 2 099 - 1.591 Fromsorries 2	0 638.5 385 Karstadt 610 17.8 14.1 Kemper 1	15.90 1,940 1,290 Fischer (Geo.) 1,830	900 Gamp Soup S243 24 243 - 4 1200 Gamp 1 05 112 112 112 112 112 112 112 113 113 113
	16250;11,00 00, AFV	5 182.5 119 Kitedate Wate 161	268.00 (6,175 4,900 Holdergam (877. 3,960 89,40 7,650 5,250 Helzstoff (871 6,900 96,90 2,300 1,837 inspectorate int. 2,290	3000 C red red red 100 5 10 10 10 10 10 10 10 10 10 10 10 10 10
	4.995 4.210 Kredieback	755 785 704 Linde		500 CG3 Inventi S47 47 47 47 44 2203 Greytend S301, 301, 301, 301, 301, 301, 301, 301,
	2 710 1 655 Buffintela Tida 2 710 1772 702 Impobande - 71	6 347.5 234 MAR	2240 392 325 Do. Php. Certs 335 110,00 1,490 1,100 Landis and Gyr 1,130 139,40 132 95 Do Priority Fig., 97 109,30 1,150 960 Mag. Globas Pig 1,070 42,20 2,2001 1,930 Milkon (Byr 2,725	Store C based and 1 Star 292, 103 - 1 2800 Haley S51, 651, 954, 1 14160 Picneer M 105 103 103 - 10 rights 4000 CP Formest S43 421, 421, -14 2000 Harris A S51, 51, 51, 51, 51, 51, 51, 51, 51, 51,
10	5,630 : 5,000 De. AFV 2		146_10 1,690 1,240 Molen-Columbus . 1,600	500 Canama A 59 4 51 54 5 77300 Horsham 1 0194 154 154 1 10700 Cue (e) 5192 154 134 - 3
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المعيدية ، الي	576 448 Afrique Occiden , 570 315 279 BASF	3,450 - 2,564 SP	82 358 261 Vaal Reefs	TRADING ACTIVITY 1 Volume NEW YORK NEW YORK NETHERLANOS 259.0 259.7 261.7 (4/8) 208.3 (3/1)
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	2,250 1,210 Amada	770 15,000 13,000 13,000 12,000 <td>L860 6.76 5.8 Nat_Aust, Bank = 6.22 774 3.15 2.6 Nat Consolidated = 3.05 L240 1.2 0.75 Newmont Aust, = 0.93</td> <td>CANADA Aug Aug Aug Aug 1989 50UTH AFRICA 550 1657.8 1616.0 1685.0 1697.0 1291.0 (15/2) 156041 (28/9/78)</td>	L860 6.76 5.8 Nat_Aust, Bank = 6.22 774 3.15 2.6 Nat Consolidated = 3.05 L240 1.2 0.75 Newmont Aust, = 0.93	CANADA Aug Aug Aug Aug 1989 50UTH AFRICA 550 1657.8 1616.0 1685.0 1697.0 1291.0 (15/2) 156041 (28/9/78)
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	2.300 1.910 Asahi Broweries , 2,250 3,800 2,757 Kandenko			
	1540 1,060 Aoki Corp. 1380 2,620 1,743 Kalmus 2,2 7,510 6,500 Arabia Oli 6,960 2,066 1,606 Kalmus 2,2 2,306 9,10 Acain Foregress 2,253 3,800 2,757 Kandentho 3,3 1,390 L660 Asahi Chemicata 1,250 9,40 600 Konto 3,3 2,400 L920 Asahi Claiss 1,250 9,10 Konto 3,4 <	30 1,570 1,140 Nppork Lingster 1,800 1,770 Nppork Lingster 1,800 1,770 Nppork Lingster 1,800	7,500 2.06 1.5 Pancont'l	MONTREAL Particilia 2017.66 2018.67 2018.67 2020.70 2022.05 G1/77 1677.48 G/11 Jacobson & P. G1/12/561 4489.9 4490.6 4491.1 4458.4 4491.1 (2/6) 3333.9 G/13
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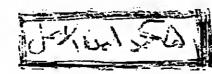
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NEW YORK STOCK EXCHANGE COMPOSITE PRICES ••••

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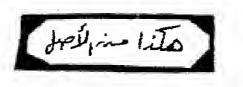


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The

Two-edged

appeal of

consumer

electronics

FINANCIAL TIMES

he only evidence we have of a romantic side to Mr Mariano Ruhio Jimenez, the Governor of the Bank of Spain, is that he spirited his fiancée off to Vienna late last year to

When he joined the Bank, Franco was still appointing

or all the excitement generated by the colour television set, the hifi and the vineo recorder when they were first introduced, it takes some imagination nowa-days to see them as more than etandard living room furniture. Their mundane nature seems appropriately summed np by the generic description prown 200

Snch products are also hecoming relatively less important to Jepan's electron-ics industry, which once relied on them for its bread and bnt-ter. Their share of its domestic ontput has dwindled to a mere 20 per cent as production has been shifted offshore, particularly to south east Asia.

Indeed, Matsushita, Jepan's higgest electronics manufacturer, formally designates consumer electronics a "mature" business. Like many rivals, it is looking for much of its fature growth to more sophisticated products such as office antomation and telecommunications systems.

Yet, in the West, the con-sumer products business is increasingly being exalted as the harbinger of the next revo-Intion in information technol-ogy. Philips, Europe's biggest producer, argues that withoot a strong consumer sector, it will be impossible to survive for long in other mainstream electronics markets.

In the US, most consumer production was abandoned to the Japanese in the 1970s. Bnt American industry lobbyists are today insisting on the vital importance of re-entering the husiness as part of their campaign to win federal support for ambitious plans to catch np in the development of high-definition television (HDTV) systems.

Three-fold importance

Is this another case of western industry getting it wrong, by jumping into a market just as the Japanese are pulling ont? Not really. Though the

get married. Although the Governor is sometimes given, in summer, to wearing a loud cream suit, he is a serious, almost imperi-ous, man. Mr Rubio represents a triumph for consistency in a country where many institu-tions, including the Bank, have been huckled and hent beyond

Mariano Rubio, Governor of the Bank of Spain, speaks to Peter Bruce puppet governors in close con-sultation with the old commeraccepted a senior job in the Finance Ministry and was critcial banking families that toad-ied to him. After the advent of ied to him. After the advent of democracy and through the subsequent banking crisis, Mr Rubio was passed over as gov-ernor when a younger and less experienced man was appointed over his head. But his knowledge of Spanicised for supping at the Fran-coist table. He resigned after

an infamous court martial in Burgos – where he was born – sentenced six Basque activ-ists to death. Back at the Bank he was punished by being given little to do and he left again in 1073 ish banking, added to his close association with senior figures in the now governing Socialist Party, eventually won out. He has since greatly strengthened the Bank's role. again in 1973. After Franco died in 1975, Mr Rubio went back and slowly helped huild up the research department, hiring the hest

For more than a year, in the

face of considerable Cabinet

scepticism, he argued openly for the peseta to be placed into

the exchange rate mechanism

of the European Monetary Sys-tem. Last month he won. But

he growls at criticism that he

he grow is at criticism that he should have waited for infla-tion to fall from 7 per cent before subjecting the currency to EMS discipline. "I don't believe you enter the EMS only when there are no more prob-

lems," he says. "That's why

the system exists - to help us

with problems." He joined the Bank of Spain

He joined the Bank of Spain in 1965 – after two years as the first Spaniard in the OECD in Psris and a stint in the Finance Ministry – as deputy of research. The department then had a staff of two and, politically, the Bank was one of the Erance retime's outsiders

the Franco regime's outsiders.

Today the research department

young economists he could find. Miguel Boyer, Prime Min-ister Felipe Gonzalez's first Today Mr Robio, 58, is the most effective weapon in the Government'a efforts to wrestle inflation and to stop Span-iards spending more than they earn. Now that control over Finance Minister, worked in the research department. So did Carlos Solchaga, the pres-Spanish monetary policy has finally been won by the Bank, Mr Rubio is exercising the ent Finance Minister. Mr Rubio claims he has never been interested in a political life. But like many influence he has worked so long to achieve.

PERSONAL FILE

1931 Born, Burgos. Educated, University of Madrid 1960 OECD official 1965 Deputy chief, Bank of Spain rasearch dapart-

1970 Haad of rasearch department, Bank of Spain 1970-71 Finance policy chiaf at Treasury 1977 Deputy Govarnor, Bank

of Spain 1984 Governor, Bank of Spain

students, he was linked to demonstrations against the dictatorship in 1956 and was sentenced to two years in jail. He and some friends had already fled Spain, however, and he benefited from one the pardons with which Franco marked each new papal reign. "The death of [Pope] Pius XII saved me," he remembers. Is he now a member of the

Bright ideas for getting

is the most powerful economic think tank in the country. Although Mr Rubio is associated with the so-called "beauti-ful people" who descend on Marbella in the summer, he governing Socialist Party? "An Englishman would never ask such a thing and, since you are English, I haven't received the has not had an exotic career. He has left the bank for only question," he says. Party headtwo short periods. In 1970 he quarters say he is not a mem-

ber. He none the less exercises greater power than most Euronean central bankers. Mr Rubio was deputy to Jose Ramon Alvarez Rendueles, more than 10 years his junior, during the post-Franco transi-

A triumph for

THE MONDAY INTERVIEW

consistency

tion to democracy, which coin-cided with Spain's late adjust-ment to the 1973 oll shock. This was also a transitional period for the Bank, which won its independence as an institution and had to deal with the banking crisis which culminated in the dismantling of Mr Jose Maria Ruiz Mateos's Rumasa empire in 1983.

Bankers say it was Mr Rubio, the quiet insider, who ran the Bank during the crisis which laid bare the need for better eupervision of the banking system. By 1984, when Mr Rendueles had served two terms, the new Socialist Gov-ernment had little choice hut to nominate Mr Rubio to succeed him. The authority of the research department and his

links with senior socialists have since made him near invulnerable. Friends also say he works indecently hard. "He has been the key figure in our sector for 12 years," says Mr Luis Vals, chairman of one of Spain's big commercial hanks, Banco Pop-ulor "His strength is big for

ular. "His strength is his information. He knows his stuff, He always knows more than we do." It was probably inevitable that the lines between research and supervision at the Bank would blar. With entry into the European Community in 1956 and the start of the boom, the Governor has become one of the economy's centre forwards. His independence, coupled with the need to intervene constantly in Spain's private bank-ing, is part of his power. He is credited with having

"placed" his choices at the top of Banco Hispano Americano and Banesto, two hig commercial banks. Last year, during the attempted merger between Banesto and Banco Central, he appeared first to support it and

then to side with its opponents. Whichever the case, once he had remarked that boardroom had remarked that boardroom infighting over the merger in Banesto was "worrying", no one would have put money on the merger succeeding. Although protective of Spain's banking system when challenged hy ontsiders, he

treats the banks with profound distrust and is ruthless when he wants to be. In January, after interest rate rises last summer failed to brake spend-ing, he forced banks which were borrowing cheap funds abroad to lodge 20 per cent of each loan with the central bank but still to pay interest on the total. He also pushed up bank reserve requirements, but inflation and spending contin-ned to rise. The Government chipped in three months later with some mild fiscal mea-sures. Soon after that Mr Rubio won the EMS debate.

Whenever we Spanish have taken measures to open up our economy we have had tremen-dous success," he says. "What has happened is that rises in interest rates that in any other country would have produced a weakening of spending have not had that effect in Spain." The obligation to hold the peseta within its agreed 6 per cent band in the system gives him and the Bank even more muscle Last month, in a co-or-dinated swoop with the Finance Ministry, he raised reserve requirements even higher (by one point to 19 per cent and, worse, the reserves affected this time attract no interest) and extended them to a string of lucrative new banking products.

Days later, he was at it again. With private credit up 22 per cent this year, interest rates already touching 15 per cent for prime borrowers, the current account deficit heading towards \$10bn instead of the \$8bn forecast, and year-on-year receives, he is nevertheless

inflation at 7.1 per cent, Mr Rubio called leading bankers to his headquarters in the cen-tre of Madrid. He told them, quite simply, to stop lending so much money. They, equally quickly, promised they would. Why should he trust private bankers to stop doing what comes naturally? "It's a last

resort and we don't like doing it," he says, "but I'm sure the banks will comply. We have a lot of weapons at our disposal." Bankers believe that. "When we (bankers) meet him he is always friendly," says Mr Vala at Banco Popular, "But at bottom he is very hard." Though Mr Ruhio does not seem to mind the press attention his monetary head-banging

the Bank. "We need a better the isanc, "we need a between fiscal and monetary policy," he says, "though by its vary nature fis-cut policy takes a long time to have an effect. Monetary policy will have to continue to play a decisive role in short-term policy, will have the first between the start between the cy-making.

The Government seems to have got the message. The 1990 budget is expected to grow less than 10 per cent, after a 14 per cent rise this year. "It will be a very strict budget." Mr Rubio thinks, "very different from last year. It will make a clear contribution to reducing inflaion." ernors emerged from Franco's He will not say whether he pocket.

intends to stand for a third term as Governor. "I like the public service," he says, and the coamary's growing 'hipor-tance in Europe is bringing freeh challenges to the job. . A. supporter of the Delors report on economic and mone-tary unlos in the EC, he wor-rise that the UK may not join the full process. "It would be a great pity if Britain stayed out," he says. "It would be very counterproductive." Does he think the EC would go abead without the UK? "My personal impression is yes, they would." he says. Nowadays, the Span-ish opinion is one worth listen-ing to - k long way from the

ing to - a long way from the days when Bank of Spain gov-

'The death of Pope Pius XII saved me' uncomfortable with the extent to which responsibility for fighting inflation has fallen on

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Japanese have widened their horizons well heyond con-sumer electronics, they are far from abandoning the activity. On the contrary, they acknowledge that it remains an indispensable weapon in their industrial arsenal.

Its importance is three-fold. First, the high volumes and low margins which rule consumer electronics spur mannheights of efficiency and tech-nical ingenuity. The experi-ence gained is of immense value in the design and mannfacture of many other prodncts, even those made in small hatches.

Second, consumer products are hnge users of semiconductors, particularly of inexpen-sive standard devices such as DRAMS. One reason the Japa-DRAM market is that their in-honse microchip activities have heen nnderpinned by demand from their consumer electronics operations.

Third, the mass-production methods pioneered in consumer electronics are increas-ingly heing applied more widely to create new markets. Japanese manufacturers have hrought photocopiers, computer printers and facsimile machines to a much larger public by turning them into low-cost commodities, afforda-ble out of disposable income.

However, the industry ls notorionsly unforgiving. It requirea a regular flow of "hot" new products to whet cnstomer appetitee. Yet the epeed with which snccessful innovations can be copied innovations can be copied invites fierce competition, which keeps profits on many items exceedingly slender. The cost of developing new prod-ucts is constantly rising, while the industry is particularly proper to access cancelly

prone to excess capacity. In these respects, consumer electronics has much in com-mon with aemiconductora. Both activities have a multi-plier effect, generating epin-offs which transcend their direct economic importance. These benefits can be captured only through a whole-hearted commitment, not by dickering around on the margins. Yet, on any risk-return calculation, they look unappealing as busi-ness propositions. On industrial and technical

groonds, the born-again con-version of many Western companies to consumer electronics may have a compelling logic. Persuading their shareholders to share their enthusiasm is likely to be quite another mat-

Guy de Jonquières

ahead in Poland

eturning to his native Poland after a 10-year hiatus earlier this year, Poland after a 10-year hiatus earlier this year, the film director Roman Polanski observed that where 10 years ago everyone talked about politics and culture, now everyone talks about money This is a complaint often heard from the British intelligentsia, but in their case it is voiced as a preinde to criticism of the Prime Minister Bornhard and the brime



Eastern Europe Notebook

bit in their case it is vinced as a prelinde to criticism of the Prime Minister. Popular as she is here in Poland, she cannot bear the hlame, or as she would put it take the credit, for Polish materi-alism. So where do we look? First, though, is Polanski right? My impression is that he is. There must be 50 ways to make a killing in Poland now – provided you have some ingenu-ity and guts. They do take up much conversational time, pre-cisely because a lot of informa-tion about new possibilities and theses has to circulate and because the staple of gossip is the passive talking about and disapproving of what the sctive are doing. They are also interest-ing in their own right real chess games of the mind and the nerves. Here are some of the ways: own. At the company's request, buy, for example, a tonne of chemicals in West Germany. Giva it is your mother-in-law. (Thus fulfilling a popular fantasy of what you would most like to give your mother-in-law.) The company then buys the chemi-cals from your mother-in-law. She declares this as a gift, and pays only 20 per cent tax on part of its value (which the company also pays). You get a large com-mission from the company and continue in business. You need never work again, and you pro-vide endless amusement for the tax officials as well as being a good son- or daughter-in-law. All of these bright ideas are currently being practised in Poland, and they are only a frac-tion of the whole. Poles are now the tradera of East-Central Europe – turning up in their battered little Polski Fiats and Polonezes from West Berlin to the Soviet-Hungarian border, wherever a deal can be done with currency and commodities. As more and more people real-ise that Polish money prices are absurdly cheap to foreigners obanging their dollar for Zs 5,006,600 (so that a long taxi ride could cost 50 cents, a full, if bad, meal for two cost \$1), so the prices are jacked up. I had a long and heated argument with a taxi driver in pidgin German over a fare for which he wanted \$5. It was a snip by Western European or US standards, a terrible rip off for Warsaw. He appealed not to any yardstick of fairness or rea-sonable remuneration for his labour. but to the fact that I was a foreigner and thus rich. ("Das is in nicbts fur Sie.") Polanski probably met the same man. Swinging about in the vicious eddias and tides which run between the abandoned com-mand economy and the unat-tained market economy, Poland offers opportunities, largely, only for activities which had been ille-same form as before – thet is, they operate in the area *between* regulation and market, an area Put an advertisement in the

newspaper to rent your flat for dollars. Since there is a chronic dollars. Since there is a chronic shortage of accommodation – for example for employees of for-eign companies, for office space and so on – you are in a seller's market. Having found a tenant, move in with your parents. In three years you can buy a Mer-cades cedes. • Order a new car from Polmoz-

Order a new car from Polmoz-byt, the state supplier. (You will bave to wait about 10 years.) When you are finally assigned it, offer it for sale at twice the state price. You will get it, in dollars.
 Persuade the state or a co-op-erative to rent you a shop. Form a "joint venture" with a Western supplier: he ships the products, you sell them, for dollars. You should have a Mercedes in two years.

should have a Mercedes in two years. • Open a co-operative shop -say, a laundry. Wait until some-one wanting to open a "joint ven-ture" shop offers to rent it. Refuse to rent it until he makes no higher offer. Rent it to him. The co-operative need never work acain.

The co-operative need never work again. • Persuade your local municipal housing office to rent or sell you the attic floor of the old-style flat blocks which are customarily empty, used for drying the ten-ants' clothes. (This will mean bribery of the officials and the tenants.) Have a super penthouse apartment built. Sell it for \$100,000, the current market rate. You need never work again and you can drive a Mercedes.

you can grive a Mercenes.
• Answer an advertisement in the newspaper, placed by a "joint venture" company, asking for the use of your hard currency account - because, like every-one else, it hasn't enough of its

which is by far the most dynamic and profitable but which makes wealth directly only for a few and produces no commodities and few services. The mute millions in the meat answe the closenty workers in onenes, the slovenly workers in the decaying plants and delayed construction sites, the oppressed

construction sites, the oppressed women picking through lines of state-produced clothes which look as if they have been cut with an axe and sewn with a stapler – are mostly left out of this and as yet have found, or have been given, no way in. As another general puts together another government on the roins of a former government which had been billed, less than a year ago, as uniquely capable of stimulating Polish creativity and enterprise, he must be aware of how much latent hostility is in the present political silence, how shallow the roots of the market presently are, how uprocted and

presently are, how uprooted and withering are the never-sturdy plants of Polish communism. As far as one can tell, the evi-

As far as one can tell, the evi-dent materialism of the Poles is their own creation: "own" in the sense that this European nation has increasingly realised bow badly off it is compared to the West and, since the collectives endeavour to catch up has so clearly and self-confessedly failed thay are scaling to catch clearly and self-confessedly failed, they are seeking to catch up individually – as they can, pell mell, devil take the hind-most, Communists and Solidarity members, intellectuals and art-ists, peasants and taxi drivers. It is possible that this is the only way in which the market can begin in a former command economy – that over time, these

can begin in a former command economy - that over time, these semi-shady transactions become more general and more wide-spread; that the benefits trickle out; that foreign capital, bit by bit, colonises the crumbling heights of Polish industry and

heights of Polish industry and finance. In my view, the foreign capi-talists should get here quick. The energy and inventiveness shown by Poles in exploiting the oppor-tunities offered for money-mak-ing within the decay of the planned state proves them to be a new reservoir of personnel for another capitalist surge: the Jap-anese (class of 1950) of Europe. It may he objected that the Poles lack the Japanese work ethic and are over-prone to stri-king. Remember that Japanese workers were regarded as slip-shod and militant in the 1960s, and it took private (gangster) shod and militant in the 1950s, and it took private (gangster) armies and the state to etamp out the influence of communism and socialism on the Japanese working class. In that sense Poland is ahead: the influence of communism is being effectively and more gently stamped out by the Polisb United Workers (Comalism is yielding, as rapidly as it is able, to frank meterialism. And if Polanski doesn't like it let him get back to Hollywood.

John Lloyd

NOTICE OF REDEMPTION

To the Holders of

A/S Eksportfinans

13%% Sinking Fund Debentures Due 1992 CUSIP No. 282645AA8*

NOTICE IS HEREBY GIVEN, pursuant to the provisions of the Indenture dated as of June 15, 1982, as supplemented (the "Indenture"), between A/S Eksportfinans and United States Trust Company of New York, Successor Trustee (the "Trustee"), that \$60,000 principal amount of A/S Eksportfinans 13%% Sinking Fund Debentures Due 1992 (the "Debentures") has been selected for redemption on September 1, 1989 at a Redemption Price equal to 100% of the principal amount thereof in accordance with the Sinking Fund provided for by the terms of the Debentures and as specified in Section 1203 of the Indenture The following and the company of the Debentures and as specified in Section 1203 of the Indenture. The following are the serial numbers of the Debentures which will be redeemed in whole or in part

The certificate numbers of the Bearer Debentures in the principal amount of \$5,000 bearing the prefix C to be redeemed in whole:											•							
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	2004 2005 2006	2018	2020	2025 2 2026 2 2027 2	2030 2038 2031 2041 2033 2044 2037 2045	2048	2054 2055 2056	2063	2068 2069 2071	2075 2077 2078	2083 2084 2085	2090	2098	4005	4013	5942 5943 5944	5968 5959	5962 5954 5965 5967
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Subject to the receipt of required funds by Bankers Trust Company as Paying Agent, the Debentures or portions thereof so designated for redemption will become due and payable, at 100% of the principal amount thereof, npon presentation or so designated for redemption will become due and payaole, at 100% of the principal amount therein, in our presentation or surrender thereof, on or after September I, 1989 at the office of Bankers Trust Company, Corporate Trust and Agency Group, 123 Washington Street, First Floor, New York, New York. If by mail, the Debentures should be sent to Bankers Trust Company, Corporate Trust and Agency Group, P.O. Box 2579, Church Street Station, New York; New York 10008 or in either such case to Bankers Trust Company, London, subject to any applicable laws or regulations in the country where the office is located.

On and after September 1, 1989 interest on the Debentures or portions thereof so designated for redemption will cease to On and after September 1, 1505 interest on the Decentures or portions thereof so designated for redemption will cease to accrue. Payment of the registered interest due September 1, 1989 will be made in the usual manner. Redeemed bearer Debentures should be presented with all coupons maturing after September 1, 1989. Coupons maturing on September 1, 1989 and prior thereto should be detached and surrendered in the usual manner. Upon presentation for redemption of Debentures which are to be redeemed in part only as above specified, a new Debenture of said 13%% Sinking Fund Debentures Dire 1992, of a principal amount equal to the unredeemed portion of each such Debentures, will be issued in lieu thereof.

A/S Eksportfinans By: United States Trust Company of New York, the Trustee

Dated: July 31, 1989

IMPORTANT TAX INFORMATION

Please read this notice carefully

Under Federal income tax law, paying agents may be required to withhold 20% of payments to holders presenting their Debentures for redemption or for payment at maturity if such holders have failed to furnish a taxpayer identification number to the Paying Agent certified to be correct under penalties of perjury (or that such holder is awaiting a taxpayer identification number). Certification may be made to the Paying Agent on a Letter of Transmittal obtained from said Paying Agent, which should be completed and returned with the called Debentures.

*Thie CUSIP number has been assigned to this issue by Standard & Poor's Corporation, and is included totaly for the con-venience of the holders. Neither A/S Eksportfinans nor the Trustee shall be responsible for the selection or use of this CUSIF number, nor is any representation made as to its correctness on the Debentures or as indicated in any redemption potics.